

# COMPREHENSIVE ANNUAL FINANCIAL REPORT

FISCAL YEAR ENDED DECEMBER 31, 2010



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FISCAL YEAR ENDED DECEMBER 31, 2010

David P. Fanslau – County Manager

Joshua Potosek – Commissioner of Management and Budget

Ira J. Cohen – County Treasurer

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## STATISTICAL SECTION (Unaudited)

This part of the County's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information reveals about the County's overall financial health.

This section includes the following schedules:

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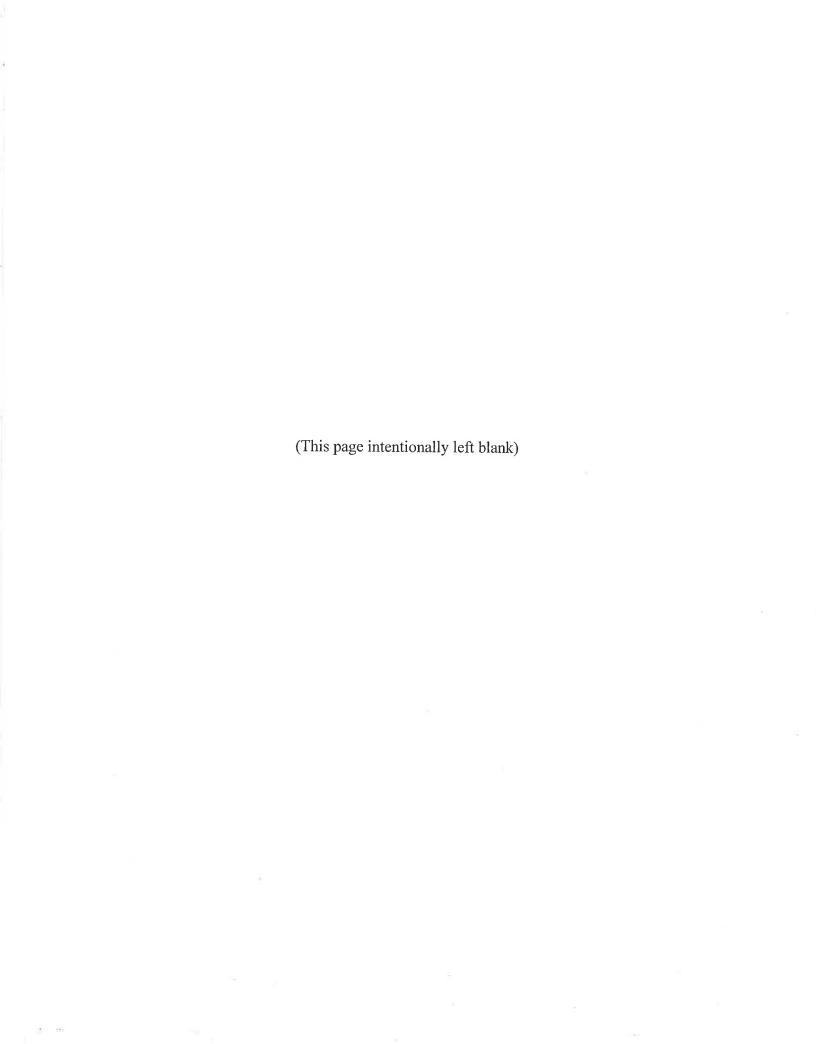
Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

#### **APPENDIX**

Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

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# INTRODUCTORY SECTION

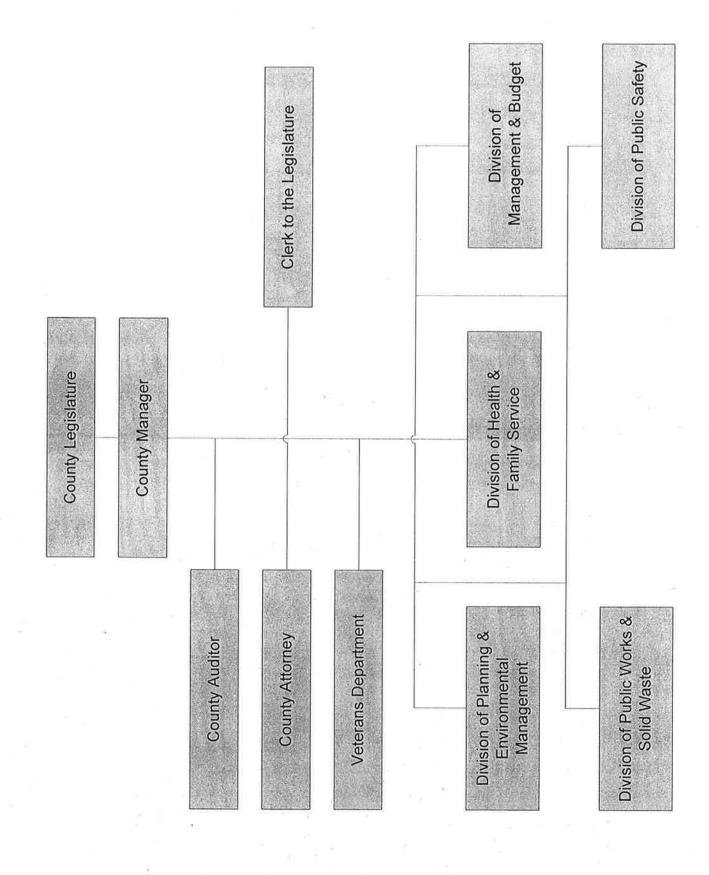


## COUNTY OF SULLIVAN, NEW YORK PRINCIPAL OFFICIALS

#### As of December 31, 2010

OFFICE	OFFICE HOLDER	TERM EXPIRES
County Legislators		~ *
District #1, District #2, Majority Leader District #3, Vice Chairman District #4, Chairman District #5 District #6 District #7, Minority Leader District #8	David A. Sager Kathleen LaBuda Elwin Wood Jonathan F. Rouis Frank Armstrong Jodi I. Goodman Leni Binder Ron Hiatt	12/31/2011 12/31/2011 12/31/2011 12/31/2011 12/31/2011 12/31/2011 12/31/2011 12/31/2011
District #9  County Clerk	Alan J. Sorenson  Daniel L. Briggs	12/31/2011 12/31/2011
District Attorney	James R. Farrell	12/31/2013
Sheriff	Michael A. Schiff	12/31/2013
County Treasurer	Ira J. Cohen	12/31/2013
County Manager	David P. Fanslau	Appointed

# Sullivan County Organizational Chart



IRA J. COHEN COUNTY TREASURER Ira.cohen@co.sullivan.ny.us SULLVAN COUNTY CATSKILLS Mountains of Opportunities NANCY BUCK DEPUTY TREASURER Nancy.buck@co.sullivan.ny.us

Fax: 845-794-7612

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# Sullivan County Treasurer SULLIVAN COUNTY GOVERNMENT CENTER 100 NORTH STREET PO BOX 5012 MONTICELLO, NY 12701

To The Legislature of the County of Sullivan, New York

The Comprehensive Annual Financial Report ("CAFR") for the County of Sullivan, New York ("County") for the fiscal year ended December 31, 2010 is submitted herewith. New York State requires the County to submit an annual report of our financial records and transactions presented in conformity with generally accepted accounting principles ("GAAP") and audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants. This CAFR is issued pursuant to that requirement.

This report consists of management's representations concerning the finances of the County. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, the management of the County has established a comprehensive internal control framework that is designed to both protect the County's assets from loss, theft, or misuse and to compile sufficient, reliable information for the preparation of the County's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the County's comprehensive framework of internal controls has been designed to provide reasonable, rather than absolute, assurance that the financial statements will be free from material misstatement. Management asserts that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The County's basic financial statements have been audited by O'Connor Davies Munns & Dobbins, LLP, a firm of licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the basic financial statements of the County for the fiscal year ended December 31, 2010, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the basic financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a

reasonable basis for rendering an unqualified opinion that the County's basic financial statements for the fiscal year ended December 31, 2010, are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report. The financial section also includes a narrative introduction, overview and analysis of the December 31, 2010 financial statements to accompany the basic financial statements in the form of Management's Discussion and Analysis ("MD&A"). The letter of transmittal was designed to complement the MD&A and should be read in conjunction with it. The County's MD&A can be found immediately following the report of the independent auditor.

The independent audit of the basic financial statements of the County was part of a broader, federally mandated "Single Audit" designed to meet the special needs of Federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to not only report on the fair presentation of the basic financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of Federal awards. These reports are available in the County's separately issued Single Audit Report.

#### **GOVERNMENTAL STRUCTURE**

The County operates under a Charter form of government, which allows the local community to have greater control over certain governmental issues. The Charter provides for a County Legislature form of government with nine members. Each Legislator has one vote representing a separate legislative district. Districts were determined by dividing the County on the basis of population. Each Legislator is elected to a four year term. An appointed County Manager is the Chief Executive Officer of the County. The County Treasurer is the Chief Fiscal Officer of the County, and is elected for a four year term.

In accordance with the Laws of the State of New York, the County has formally established budgetary accounting control for its operating funds. Budgetary control is maintained at the department or function level by the encumbrance of estimated purchase amounts before the release of purchase orders to vendors. Purchase orders that result in an overrun of division balances are not released until additional appropriations are made available through transfer from other accounts, either by approval of budget modifications by the County Legislature or by administrative transfer.

The charter mandates a review every 10 years, by a Charter Review Commission appointed to research and assess issues affecting the effectiveness of the County's government. This entity submits recommendations for change to the County Legislature and if the legislative body approves the recommendations, it adopts a local law(s), some of which may be subject to a public referendum, presented to the voters to accept or reject proposed changes to the County's form of government.

#### **GENERAL INFORMATION**

Sullivan County, formerly a part of Ulster County, was created by a special act of the New York State Legislature in 1809. The County's geographic location and economic history make it very unique in terms of its population trends and economic transition. Located approximately 85 miles northwest of the New York City Metropolitan Area, the County is experiencing steady growth as a result of the outmigration of individuals from the New York Metropolitan Area, Orange and Ulster counties, and an influx of second home owners. Much of this growth is driven by lower median sale prices of homes compared to other neighboring counties in the Hudson-Delaware Region (i.e. Orange, Putnam, Rockland), and the County's desirability as a place to live.

The year round population of the County has remained relatively stable for the last five years with a slight drop in 2008 and 2009. The County's growth rate exceeds that of the State of New York. According to the US Census Bureau, between 2000 and 2010, the County experienced a 4.8% increase in population while New York State exhibited a 2.1% growth. Although the County is fairly large in terms of area, approximately 1,011 square miles, the average population density is 80 persons per square mile. Indeed this number is higher in the County's larger towns and villages, which has implications for added infrastructure, water quality and attention to long-term capital planning.

It is important to note that the County's population size is more than just year-round residents: second home owners and seasonal populations have implications for County development as well. The County's Division of Planning and Economic Development released a study of Second Home Owners in 2008 which stated that the County has over 10,000 second home owners spending between two weeks to four months a year here. In addition to homeowners, the County still has several facilities that attract visitors for seasonal, weekly, or daily stays.

With the potential of gaming facilities, the County's population growth rate over the next ten years could range between a minimum of 12% to a maximum of 28%. This increase depends on whether or not the Department of Interior approves the construction of off-reservation gaming facilities, when these facilities are constructed, and if they are built concurrently. There is also talk about a Constitutional Convention to legalize state-regulated gaming.

The net effect of this development could yield a total year round population ranging from 101,767 persons to 129,284 by the year 2020. These unique fluctuations and nuances in population have significant benefits and implications for sales tax revenues. For instance, given these trends, the tourism industry will be able to capture over \$4.5 million in County sales tax and employ more than 4,000 people with an estimated payroll of over \$50 million. While tourism remains an important aspect of the economy of the County, the tourism industry has changed to attract and accommodate the outdoor adventurer. The County has actively pursued a comprehensive strategy to diversify the economic base. In addition, through natural changes in the regional economy, Sullivan County has also experienced a gradual

metamorphosis in its economic base which the County seeks to preserve and build on.

#### **ECONOMIC CONDITION AND OUTLOOK**

Historically, the economy of the County relied heavily on resort hotel based tourism. With the decline in this industry, tourism has reinvented itself in the form of ecotourism activities, sightseeing, second homes, and arts and cultural industries spearheaded by the opening of the Bethel Woods Performing Arts Center ("BPAC") located at the historic site of the 1969 Woodstock Music Festival on Hurd Road in the Town of Bethel. On May 27, 2011, the BPAC commenced its sixth season of concerts featuring a three day Phish event followed by an eclectic lineup of music all summer long, including the New York Philharmonic, Tim McGraw, Janet Jackson and Elton John.

The summer of 2011 marks another significant milestone for BPAC in that the organization will feature the fourth year of a 40,000 square foot Museum and Interpretive Center. The facility offers a permanent exhibition depicting the political, social, and cultural transformation of the 1960s that led to the famous 1969 rock festival that took place on that very site, and impacted the world. In its 2008 opening season, thousands of visitors enjoyed the Museum's many attractions and found that more than one visit was necessary in order to fully enjoy the experience. This year, the Museum is featuring Spaced Out – the final frontier in album covers and Strange, Kozmic Experience – the arts and artifacts of the icons who defined a generation.

In 2009, the County signed a \$20 million per year mitigation agreement with the Seneca Nation, who are seeking congressional legislation that would enable them to build and operate a Class III gaming facility in the Town of Thompson. The Seneca Nation, due to its existing compact with New York State, has the ability to obtain the necessary property for gaming at a restricted fee by an act of Congress. Furthermore, the new Concord Hotel has recently received special consideration from the New York State Legislature and plans to re-commence construction of a new hotel and future gaming facility as part of a \$600 million rebuilding proposal. The talk of Indian Gaming has heated up again and the former Governor had urged President Obama's Administration to reverse previous determinations of the Bush Administration, and allow three such gaming facilities to operate in the County. The mitigation agreements alone would generate almost \$60 million annually in revenues to the County. These monies would surely be used for economic development, infrastructure improvements, jail and landfill construction as well as monies for school districts and other local governments. These new revenue sources would certainly translate to better overall fiscal conditions, debt reduction, better cash flow and an improved bond rating from any rating agency.

The Monticello Motor Club is now enjoying its fourth successful season featuring fast, expensive sports cars and a state of the art 4.1 mile race track. Future plans include developing an additional 400 acres, a five star hotel and conference center, shops, a world-class karting facility and an off-road course. The motor club is also

in discussions with a German assembler of aftermarket component parts for police driver training.

In response to the steady population growth and the increase in development throughout the area, Sullivan County in 2004 and 2005 created and adopted a county wide strategic comprehensive plan known as Sullivan 2020. This resource serves as a guide for the County and each of its 21 municipalities in determining how to address and control future growth and development. Sullivan 2020 offers a cohesive policy framework to preserve the area's farmland and open space and diversify the County's economic base through shovel-ready site development and enhance the arts, culture and ecotourism industry. In the fall of 2009, a charrette was held at Bethel Woods Center for the Arts to update the 2020 plan.

In 2010, to promote small business growth, the Sullivan County Industrial Development Agency offered a Rural Business Enterprise Grant to the Catskill Distilling Company. The Distillery, located in Bethel, offers tours, a tasting room, and event and conference space. In addition, the company has opened the Dancing Cat Saloon which offers a variety of entertainment featuring live local music and a large grill menu. It was voted one of 2010's Best Small Music Venues of the Year in the *Times Herald Record*.

With the decline of the resort hotel industry, the County's economic base has grown toward the non-profit and government service industries. Within the non-profit sector, the Center for Discovery and Catskill Regional Medical Center have been two of the County's larger employers. The former industry is a world class facility and practice focused on the delivery of educational and support services for developmentally disabled adults and children. The latter is a regional hospital and medical facility emphasizing a Planetree model of patient care. The hospital is currently constructing an expansive addition to its Emergency Room. In June 2004, Crystal Run Health Care, a major medical service facility focusing on quality primary care, arrived at the Emerald Corporate Center.

The Emerald Corporate Center is one of several shovel-ready parks within the County in various stages of development. Liberty Light Industry/Agricultural Park, Glen Wild Industrial Park, Liberty Business Park and the Sullivan County Community College Green Tech Park have been designed to accommodate differing business needs.

Although agriculture comprises less than 2% of the County's employment, this sector yields a significant economic impact in cash receipts. This impact is a major multiplier in supporting equipment sales and services, as well as professional service in the County that includes veterinary clinics.

The County is now playing a pro-active role in promoting new agricultural ventures and retention of farmland. A meat processing facility is still being developed at the Liberty Light Industry/Agricultural Park, and the County's agriculture districts are being expanded and redefined. Open space is being preserved by the acquisition

of conservation easements, and a new farming educational center is being planned with the help of the Northeast Organic Farmers Association and other groups.

The County remains in the New York State Empire Zone program to assist with the development of retail businesses and shovel-ready sites for business attraction. The Sullivan County Partnership for Economic Development has intensified its business relocation and outreach efforts, and the incentives of the Empire Zone have been an important tool to attract new companies to Sullivan County. The Liberty Light Industrial/Agricultural Park will host the regional state of the art meat packing plant and have additional sites available for agricultural specialty businesses.

The Sullivan County Community College seeks to build on the County's green environment by offering a business park campus to enhance the academic programs at the college and academic programs in environmental engineering and design, and providing a shovel-ready site for green technology businesses with an emphasis in the construction of high performance buildings and the distribution of high performance materials. Equal emphasis has been placed on promoting and utilizing green initiatives as a form of economic development. In addition, the green technology park will accommodate alternative energy assembly and component parts businesses along with the construction of a \$15 million Center for Advanced Sciences and Technology ("CAST") building. Half of the construction cost of the CAST building is being under-written by the Sullivan County Legislature and the other half is being funded by the State University of New York. This facility will house an environmental science program and it will also function as a service learning conduit for businesses in the green technology park. The erection of a state of the art wind turbine commenced in June 2009.

The Sullivan County Legislature has taken a proactive role in the controversial issue of natural gas drilling in the Marcellus shale by creating the Sullivan County Gas Drilling Task Force. The task force was created to address countywide issues and the impact of natural gas development in the Marcellus shale. The process of extracting the natural gas from the Marcellus shale is called "slick-water fracking" which involves injecting chemicals, fluid and sand into a rock formation to open fractures to release the gas. Although the Legislature acknowledges the potential positive economic impact of gas drilling, they are increasingly concerned with the environmental and cumulative impact it will have on the County.

#### **MAJOR INITIATIVES AND THE FUTURE**

The prediction for the County's future is steady, planned growth. Through the establishment of a County-wide strategic plan, known as Sullivan 2020, there exists solid support for a diversified economic base that fits the County's location within the Hudson-Delaware Region. The economic diversification promotes business clusters that include health care, food processing and agricultural technology, building trade and green technology, ecotourism, arts and culture, light assembly and light manufacturing.

- Construction of the \$15 million CAST in the Green Technology Park to house an environmental science program and function as a service learning conduit for businesses located at the park.
- Planning and development of the Green Technology Park on 50 acres at SCCC – Site preparation and engineering is expected to be underwritten by a grant from the U.S. Economic Development Administration through the U.S. Department of Commerce.
- Continued expansion of the Neversink Construction Corporation ("NCC") –
  This is a high end metal and glass fabrication company located at the
  Sullivan County industrial park in the Town of Bethel, which has expanded
  production. NCC manufactures metal and glass facades for entities such as
  the Metropolitan Transit Authority in NYS and other major New York/New
  Jersey facilities.
- Several town planning boards have numerous proposed projects actively being reviewed, including new subdivisions and new recreational facilities.
- The County entered into an agreement with the Sullivan Alliance for Sustainable Development which will be responsible for future green technology for all County buildings and projects.
- Continued commitment to develop in the County by Yukiguni Maitake Manufacturing Corporation of America ("YMMCA") – Having closed out its final public hearing relative to its original site plan application, YMMCA has revised its site plan by scaling down the first phase of the project from 932,000 square feet to approximately 600,000 square feet of the mushroom growing, processing and distribution facility. The new plan, combined with new technology will be more environmentally friendly and will use only half as much water as previously planned.
- The expansion of the Ideal Snacks Manufacturing Company A producer of soy-based snacks, Ideal has undergone several expansions at their headquarters in Liberty. With large clients such as Frito Lay and Quaker Oats, Ideal has made Sullivan County home, adding employees as needed, expansion capital, and production capacity, making it the first in our growing food processing cluster. Ideal is a prime example of taking an existing vacant site and, through adaptive reuse, creating an entire industry trend.
- New development at the Sullivan County International Airport Arcadia Aviation, a New York City-based firm, is planning to build a \$4 million hangar and office complex on 3.25 acres north of the terminal at the Sullivan County International Airport. Approximately 20,579 square feet will be devoted to one "pod", which will house five to six corporate and private jets and another 3,000 square feet will encompass offices. Total build out of this project will include at least 10 jobs with \$60,000 average salaries and \$22 million of investment.

- Approval and site preparation for the Liberty Light Industry/Agricultural Park —
  This park will play a critical role in supporting local agricultural operations. In
  particular, the park will host a state of the art processing facility to serve
  farming industries throughout the southern tier of New York State and
  northeastern Pennsylvania. In addition, this park will include shovel-ready
  sites to host other agribusinesses and food distribution centers to serve the
  region and the nation.
- Drilling for natural gas in the Marcellus shale is currently on hold. The New York State Department of Environmental Conservation is developing regulations on natural gas drilling in the Marcellus shale which should be concluded this fall. Natural gas drilling could prove to be extremely lucrative for the County, but along with that comes many environmental and geological concerns.
- The Catskill Regional Medical Center broke ground on an expansion project that will more than double their emergency room space. Currently at 7,500 square feet the new addition when finished will be 17,500 square feet including 7 new bays, a pediatric bay and four fast-track bays for minor injuries. The \$6 million dollar addition to the emergency room should be completed in the summer of 2011.
- In late 2010, negotiations began for the sale of the empty Apollo Mall property in Monticello. It was later purchased by the developer, Chancellor Livingston, for redevelopment. Currently, retailers T.J. Maxx and Kohls have shown interest in the space. Other retailers, such as Target, Price Chopper, PetSmart, Sports Authority, Dick's Sporting Goods, Lowe's and AMC Theaters also plan to visit the site. Redevelopment of this building will help to keep sales tax in the County, as well as attract new consumers from the surrounding counties.
- In December of 2010, the Sullivan County Economic Development Corporation ("EDC") launched new initiatives to stimulate economic growth within the County. Among the initiatives is a relaunched County Revolving Loan fund of \$525,000 to assist small businesses. Applications are currently being accepted and reviewed by the EDC.
- The Town of Thompson is currently in the planning stages with Cambridge Pavers, Inc. to develop a site within the town limits. The 95,000 square foot site could employ more than 50 employees using resources purchased within the County.

In summary, the County remains well prepared for population growth, both anticipated and actual, together with proactive steps to diversify the County's economic base.

#### FINANCIAL POLICIES

Over the last few years the County has implemented or modified several policies, including capital planning, strategic planning, performance budgeting and the delinquent tax installment program.

The Capital planning program requires the preparation of a plan listing proposed capital projects to be undertaken during the succeeding six-year period. The plan includes a description of the project, total cost, method of financing, along with other pertinent information.

The Strategic plan is similar to Capital planning in that it outlines, in order of priority, the programs and fiscal priorities set by and for each department for the succeeding two years. In both programs, the Legislature has the authority to adopt and amend the plans as needed. These plans provide information necessary to prioritize departmental goals and prepare the County budget.

Performance based budgeting helps to assess whether existing programs, or those implemented from the strategic plan, are cost effective. During 2009, information on programs and accomplishments was collected for inclusion in the 2010 Budget, providing a base line of performance measures.

The County continues to offer an installment payment option to delinquent taxpayers. The program allows all property owners to enter into agreements which, after an initial down payment, converts the delinquent tax balance into 24 equal monthly payments and stays tax foreclosure proceedings. During the contract term, the property owner is required to pay any subsequent taxes when due in addition to the installment payments. Failure to do so results in a default of the agreement, forfeiture of payments made and eventual tax foreclosure.

#### **AWARDS**

The Government Finance Officers Association of the United States and Canada ("GFOA") awarded a Certificate of Achievement for Excellence in Financial Reporting to the County for its Comprehensive Annual Financial Report for the fiscal year ended December 31, 2009.

In order to award a Certificate of Excellence, a governmental unit must publish an easily readable and efficiently organized CAFR, the contents of which conform to program standards. Such reports must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe our current report continues to conform to the Certificate of Achievement program requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate.

#### CONCLUSION

The County, in anticipation of future expenditures, has a designated fund balance for landfill construction/closure cost. The total is in excess of \$12.9 million. The undesignated, unreserved and unappropriated fund balance for 2010 is \$6.2 million.

In the County's 2011 budget, we have continued to project our revenues at reasonable levels. The County's financial outlook continues to be optimistic, however, in the present economy we are carefully monitoring expenditures and capital commitments in light of revenues that are holding their own. We will continue to monitor as well as cut expenditures in the future as necessary, pending an upswing in the economy locally, statewide and nationally.

#### **ACKNOWLEDGMENTS**

Preparation of this report on a timely basis could not be accomplished without the efficient and dedicated services of the entire staff of the Treasurer's Office to whom I would like to express my deep felt appreciation. My thanks are directed as well to our independent auditor, O'Connor, Davies, Munns & Dobbins, LLP who assisted and contributed to its preparation. I would also like to thank the County Legislature and the Commissioner of Management and Budget for their interest and support in the financial operations of the County.

Respectfully submitted,

Ira J. Cohen U County Treasurer

## Certificate of Achievement for Excellence in Financial Reporting

Presented to

## County of Sullivan New York

For its Comprehensive Annual Financial Report for the Fiscal Year Ended December 31, 2009

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

President

SEAT

Executive Director



FINANCIAL SECTION



#### INDEPENDENT AUDITORS' REPORT

To the Honorable Legislature of the County of Sullivan, New York:

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund and the aggregate remaining fund information of the County of Sullivan, New York ("County") as of and for the year ended December 31, 2010, which collectively comprise the County's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the County's management. Our responsibility is to express opinions on these basic financial statements based on our audit. We did not audit the financial statements of the Sullivan County Industrial Development Agency (a component unit) and the Emerald Corporate Center Economic Development Corporation (a component unit) for the year ended December 31, 2010, and the Sullivan County Community College (a component unit) for the year ended August 31, 2010, which represent 98.6%, 97.0% and 97.2% respectively, of the assets, net assets and revenues of the component units. Those financial statements were audited by other auditors whose reports thereon have been furnished to us, and our opinions, insofar as it relates to amounts included for such component units, are based on the reports of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the basic financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the reports of the other auditors provide a reasonable basis for our opinions.

In our opinion, based on our audit and the reports of the other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund and the aggregate remaining fund information of the County as of December 31, 2010 and the respective changes in financial position and cash flows, where applicable, thereof, and the respective budgetary comparison for the General, County Road and Refuse and Garbage funds for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated June 17, 2011 on our consideration of the County's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and the Schedule of Funding Progress - Other Post Employment Benefits be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We and the other auditors have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County's basic financial statements as a whole. The combining and individual fund financial statements and schedules are presented for purposes of additional analysis and are not a required part of the financial statements. The combining and individual fund financial statements and schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied by us and the other auditors in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, based on our audit and the report of other auditors, the information is fairly stated in all material respects in relation to the financial statements as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied by us and the other auditors in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

O'Connor Davies Munns & Dobbins, LLP

June 17, 2011

# County of Sullivan, New York Management's Discussion and Analysis December 31, 2010

#### Introduction

As management of the County of Sullivan, New York ("County"), we offer readers of the County's financial statements this narrative overview and analysis of the financial activities of the County for the fiscal year ended December 31, 2010. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal.

#### Financial Highlights for Fiscal Year 2010

Key financial highlights for fiscal year 2010 are as follows:

- The net assets (assets minus liabilities) of the primary government for fiscal year 2010 were \$42,239,055. Of this amount, \$58,477,441 represents governmental net assets while a deficit of \$16,238,386 is reported for business-type net assets.
- The General Fund reported an ending fund balance of \$24,462,051, which represents an increase of \$4,608,041 from fiscal year 2009. The undesignated fund balance was \$6,208,194, which represents an increase of \$1,977,069 from fiscal year 2009. The County Road and Road Machinery funds undesignated fund balances decreased by \$725,351 and \$478,796, respectively. The decrease is attributable to appropriating fund balance for the subsequent fiscal year in County Road of \$1,400,877 and Road Machinery of \$617,689. The Capital Projects Fund reported an ending fund deficit of \$5,130,546, a reduction in the deficit of \$440,854 from fiscal year 2009. The Adult Care Center, an enterprise fund, experienced a reduction in net assets in excess of \$5 million, due to the recording of additional liabilities associated with other post employment benefits as required in accordance with Governmental Accounting Standards Board ("GASB") Statement No. 45, a retirement incentive (\$1.3 million combined) and the loss of the intergovernmental transfer ("IGT") funds (\$4 million). The status of future IGT payments is unknown at this time.
- The primary government's total outstanding bonds payable for December 31, 2010 were \$75,085,000, inclusive of \$14,090,000 of tobacco asset securitization bonds. The County issued \$17,185,000 of new bonded indebtedness in 2010 through the Municipal Bond Bank Agency and refinanced \$4,955,000 of existing debt through the New York State Environmental Facilities Corporation.
- In 2010, the County removed all activity associated with waste disposal from the General Fund and created a special revenue fund, the Refuse and Garbage Fund.

#### Overview of the Financial Statements

The County's financial statements are comprised of the Management's Discussion and Analysis ("MD&A") and the basic financial statements. This discussion and analysis serves as an introduction to the basic financial statements. The MD&A provides analysis and overview of the County's financial activities. The basic financial statements include three components: 1) government-wide financial statements, 2) fund financial statements and 3) notes to financial statements. This report also contains combining and individual fund financial statements and schedules, in addition to the basic financial statements, along with statistical tables.

#### **Government-Wide Financial Statements**

The government-wide financial statements are presented in a manner similar to private-sector business financial statements. The statements are prepared using the economic resources measurement focus and the accrual basis of accounting. The government-wide financial statements include two statements: a Statement of Net Assets and a Statement of Activities. Fiduciary activities, whose resources are not available to finance County programs, are excluded from these statements.

The Statement of Net Assets presents information on all of the County's assets and liabilities, with the difference reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator as to whether the financial position of the County is improving or deteriorating.

The Statement of Activities presents information showing the change in the County's net assets during the current fiscal year. All revenues and expenses are reported in this statement, regardless of the timing of related cash flows. The focus of this statement is on the net cost of providing various activities to the citizens of the County.

Both of the above statements have separate sections for the two different types of activities. These two types of activities are:

<u>Governmental Activities</u> - The activities reflected in this section are general government support, education, public safety, health, transportation, economic opportunity and development, culture and recreation, home and community services and interest. These activities are mostly supported by taxes, charges for services and operating grants and contributions.

<u>Business-type Activities</u> - These activities consist of the Adult Care Center, a skilled nursing facility and the Sullivan Tobacco Asset Securitization Corporation. These activities are intended to recover their costs of operation, including depreciation, primarily through user charges and/or tobacco settlement revenues from participating manufacturers of cigarettes.

The government-wide financial statements include not only the County itself (the *primary government*), but also the Sullivan County Community College, the Sullivan County Industrial Development Agency, the Sullivan County Soil and Water Conservation District, and the Emerald Corporate Center Economic Development Corporation, for which the

County is financially accountable. Financial information for these *component units* are reported separately from the financial information presented for the primary government.

The government-wide financial statements can be found immediately following this discussion and analysis.

#### **Fund Financial Statements**

A fund is an entity with a separate set of self-balancing accounts that comprise its assets, liabilities, fund balances, revenues, and expenditures or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purpose for which they are to be spent and the means by which spending activities are controlled. The County divides its funds into three categories: governmental funds, proprietary funds, and fiduciary funds.

<u>Governmental funds</u> - Most of the basic services provided by the County are financed and accounted for through governmental funds. Governmental fund financial statements focus on current inflows and outflows of spendable resources, as well as the available balances of these resources at the end of the fiscal year. This information is useful in determining the County's financing requirements for the subsequent fiscal period. Governmental funds use the flow of current financial resources measurement focus and the modified accrual basis of accounting.

Since the focus of governmental funds is for the current period, it is useful to compare this information to the data presented in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the County's current financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The County has seven individual governmental funds: General, County Road, Refuse and Garbage, Capital Projects, Road Machinery, Community Development and Debt Service funds. Of these, the General, County Road, Refuse and Garbage and Capital Projects funds are reported as major funds, and are presented in separate columns on the Statement of Revenues, Expenditures and Changes in Fund Balances. Data for the other three governmental funds are combined into a single, aggregated column on these statements. Individual fund data for these non-major funds can be found on the combining statements elsewhere in this report.

The County adopts an annual appropriated budget for its General Fund, all Special Revenue Funds (except the Community Development Fund) and the Debt Service Fund. A budgetary comparison statement has been provided for the General, County Road and Refused and Garbage funds (major funds) to demonstrate compliance with the budgets.

The governmental fund financial statements can be found in the basic financial statements section of this report.

<u>Proprietary Funds</u> - These funds are used to show activities that operate similar to private business enterprises. Since these funds charge fees for services provided, they are known as proprietary funds. Proprietary fund financial statements use the economic resources measurement focus and the accrual basis of accounting, like the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide information for the Adult Care Center and the Sullivan Tobacco Asset Securitization Corporation (enterprise funds). In addition, the internal service fund (for workers' compensation benefits) is presented in the proprietary fund financial statements.

The proprietary fund financial statements can be found in the basic financial statement section of this report.

<u>Fiduciary funds</u> - These funds are used to account for resources held for the benefit of parties outside of the County. Fiduciary funds are not reflected in the government-wide financial statements, because the assets of these funds are not available to support the activities of the County.

The financial statements for the fiduciary funds can be found in the basic financial statement section of this report.

<u>Component Units</u> - As discussed above, component units are legally separate entities for which the County is financially accountable. The component units addressed above are reported in the aggregate in the government-wide financial statements. The combining statements can be found in the basic financial statements section of this report.

#### **Notes to Financial Statements**

The notes to financial statements provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to financial statements are located following the basic financial statements section of this report.

#### Other Information

Additional statements and schedules can be found immediately following the notes to financial statements. These include the combining statements for the nonmajor governmental funds, schedules of budget to actual comparisons, and the statistical tables.

#### **Government-Wide Financial Analysis**

As noted earlier, net assets may serve over time as a useful indicator of the County's financial position. In the case of the County, assets exceeded liabilities by \$42,239,055 for fiscal year 2010.

#### The following table reflects the condensed Statement of Net Assets:

	Governmental Activities			Business-type Activities				Total				
	_	2010	_	2009	_	2010	_	2009	_	2010	_	2009
Current and Other Assets Capital Assets	\$	113,646,238 143,588,217	\$	101,534,307 127,601,639	\$	2,882,415 1,927,573	\$	6,783,960 2,174,441	\$	116,528,653 145,515,790	\$	108,318,267 129,776,080
Total Assets	_	257,234,455	_	229,135,946	_	4,809,988	·	8,958,401	_	262,044,443	_	238,094,347
Current Liabilities Long-term Liabilities Total Liabilities	_	72,819,292 125,937,722 198,757,014	_	65,066,595 106,171,707 171,238,302	? <del></del>	946,720 20,101,654 21,048,374	_	1,073,093 19,218,273 20,291,366	_	73,766,012 146,039,376 219,805,388	<u> </u>	66,139,688 125,389,980 191,529,668
Net Assets: Invested in capital assets, net of related debt Restricted Unrestricted	_	70,516,266 8,517,769 (20,556,594)	_	69,015,657 8,500,676 (19,618,889)	8	1,883,587 (18,121,973)	No.	2,124,380 (13,457,345)	a===	72,399,853 8,517,769 (38,678,567)	_	71,140,037 8,500,676 (33,076,234)
Total Net Assets	\$	58,477,441	\$	57,897,444	\$	(16,238,386)	\$	(11,332,965)	\$	42,239,055	\$	46,564,479

The largest component of the County's net assets is Invested in Capital Assets, net of related debt, (e.g., land, buildings and improvements, machinery and equipment, infrastructure and construction-in-progress), which reflects its investment in capital assets, less any related debt used to acquire those assets that are still outstanding. The County uses these assets to provide services to its citizens and consequently, these assets are not available for future spending. Although the County's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

The next largest component of the County's net assets is restricted net assets of \$8,517,769. This represents resources that are subject to external restrictions on how they may be used. The restrictions are as follows:

Capital Projects	\$ 6,200,880
Law Enforcement	99,064
Stop DWI Program	303,783
Debt Service	431,505
Workers' Compensation Benefits	805,711
Community Development	676,826

The remaining portion of net assets, unrestricted net assets, is a negative \$38,678,567, with a deficit of \$20,556,594 reported in governmental activities and \$18,121,973 reported in business-type activities. This deficit does not mean that the County does not have resources available to meet its obligations in the ensuing year. Rather, it is the result of having long-term commitments, including retirement incentives (\$2,140,461), claims payable (\$5,066,525), compensated absences (\$4,050,302), and landfill closure costs (\$15,162,764) that are greater than currently available resources. Additionally, beginning in 2007, the County adopted GASB Statement No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other than Pensions ("OPEB"). This statement

requires municipalities to begin recognizing an actuarial determined liability for benefits provided to retirees. The liability will be amortized into the County's entity-wide operations over a period of 30 years. The liability reflected in 2010 for the primary government was \$43,964,082. Additional information on all of these long-term liabilities can be found in Note 3, K in the notes to financial statements.

The following table reflects the Statement of Activities:

	Governmental Activities			iness-type ctivities	Total			
	2010	2009	2010	2009	2010	2009		
Program Revenues:						2000		
Charges for Services	\$ 26,787,566	\$ 23,931,341	\$ 10,977,303	\$ 11,090,401	\$ 37,764,869	\$ 35,021,742		
Operating Grants and		,,,		11,000,101	Ψ 07,704,000	Ψ 55,021,742		
Contributions	45,364,696	45,604,484	1,106,106	1,373,566	46,470,802	46,978,050		
Capital Grants and			1,100,100	1,0,0,000	10,110,002	40,010,000		
Contributions	2,471,353	2,026,614			2,471,353	2,026,614		
General Revenues:					2, 17 1,000	2,020,014		
Real Property Taxes	48,690,132	46,790,101	2		48,690,132	46,790,101		
Other Tax Items	6,633,477	6,318,080	5	-	6,633,477	6,318,080		
Non-Property Taxes	35,304,348	35,766,177		2	35,304,348	35,766,177		
Unrestricted Use of		00,100,111			33,304,340	33,700,177		
Money and Property	112,113	158,195	68,968	112,476	181,081	270,671		
Intergovernmental charge		100,100	55,555	6, 192,294	101,001	6, 192,294		
Miscellaneous	237,810	272.608	31,008	16,093	268,818	288,701		
			01,000	10,000	200,010	200,701		
Total Revenues	165,601,495	160,867,600	12,183,385	18,784,830	177,784,880	179,652,430		
Program Expenses:		100/00//000	12,100,000	10,704,000	177,704,000	179,002,430		
General Government Support	20,573,018	17,432,319	5.50		20,573,018	17,432,319		
Education	6,011,024	6,771,949	721	1991	6,011,024	6,771,949		
Public Safety	24,460,208	23,927,441		1	24,460,208	23,927,441		
Health	23,818,137	23,906,533	-		23,818,137	23,906,533		
Transportation	21,447,683	18,423,675	22	320	21,447,683	18,423,675		
Economic Opportunity	= 1 ,555	10, 120,010			21,447,000	10,423,073		
and Development	56,207,703	59,353,745			56,207,703	59,353,745		
Culture and Recreation	3,038,366	3,088,411		100	3,038,366			
Home and Community	3,030,000	0,000,111			3,030,300	3,088,411		
Services	7,114,794	9.470.621			7,114,794	9,470,621		
Interest	2,350,765	2,334,358		3.50	2,350,765	2,334,358		
Adult Care Center		44.7	16,228,151	17,212,907	16,228,151	17,212,907		
Sullivan Tobacco Asset			10,220,101	17,212,007	10,220,131	17,212,907		
Securitization Corporation			860,655	882,994	860,655	882,994		
Total Expenses	165,021,698	164,709,052	17,088,806	18,095,901	182,110,504	182,804,953		
Change in Net Assets	579.797	(2.844.450)	(4.005.404)	·				
	318,181	(3,841,452)	(4,905,421)	688,929	(4,325,624)	(3, 152, 523)		
Net Assets -			. 8					
Beginning of Year	57,897,644	61,739,096	(11,332,965)	(12,021,894)	46,564,679	49,717,202		
Net Assets - End of Year	\$ 58,477,441	\$ 57,897,644	\$ (16,238,386)	\$ (11,332,965)	\$ 42,239,055	\$ 46,564,679		

Governmental activities - Governmental activities increased the County's net assets by \$579,797. The total County governmental activities revenues were \$165,601,495 for the year ended December 31, 2010, an increase of \$4,733,895 over the prior year. Real property taxes comprised 29.4% while non-property taxes (i.e. sales taxes) comprised 21.3% and operating grants and contributions (primarily state and federal aid) provided an additional 27.4% of the overall revenue stream. Governmental activities expenses of the County for the year ended December 31, 2010 totaled \$165,021,698, an increase of \$312,646 over the prior year. Economic opportunity and development expenses (for social services type programs) accounted for the largest portion (\$56,207,703 or 34%), followed by public safety (\$24,460,208 or 14.8%) and health spending (\$23,818,137 or 14.4%).

The major changes are as follows:

#### Revenues:

- Real property and other tax items increased by \$2,215,428 due to an increase in the real property tax levy and adjustments to deferred tax revenue, taking into account a new methodology in recognizing installment tax payment arrangements.
- Charges for Service increased \$2,856,225, in large part due to a new refuse and garbage user fee.

#### Expenses:

- General Government Support (\$3,140,699), Public Safety (\$532,767), and Transportation (\$3,024,008) expenses increased primarily due to asset depreciation and the accrual of the increase in the liability for OPEB, in accordance with GASB Statement No. 45.
- Economic Opportunity and Development decreased by \$3,146,042, due to the lack of intergovernmental transfer expense in 2010. Conversely, the Adult Care Center recognized less revenue as well.
- Home and Community Services decreased by \$2,355,827 in part due to a reduction in the liability for landfill post closure costs based upon updated estimates.

**Business-type activities** - Business-type activities decreased the County's net assets by \$4,905,421. The key elements of the change were the Adult Care Center's decrease in revenues from intergovernmental monies of \$6,192,294, a decrease of departmental income of \$113,098 and the ongoing requirements of GASB Statement No.45 in recording their post employment benefit obligations, resulting in a total liability in excess of \$5.1 million. The Sullivan Tobacco Asset Securitization Corporation's net assets continue to increase; the 2010 gain was \$266,942 as the outstanding bonded obligation continues to be liquidated.

#### Financial Analysis of the Government's Funds

As noted earlier, the County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental funds** - The focus of the County's *governmental funds* is to provide information on near-term inflows, outflows, and balances of *spendable* resources. Such information is useful in assessing the County's financing requirements. In particular, *unreserved fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

At of the end of the current fiscal year, the County's governmental funds reported combined fund balances of \$23,374,912, an increase of \$6,199,914 in comparison with the prior year. Of the total combined fund balance, \$21,233,402 constitutes unreserved fund balance. The unreserved fund balance includes designated fund balance for landfill construction and closure (\$12,986,884), which resides in the General Fund as well as amounts designated for use in the 2011 budget (\$4,102,174 in the General Fund, \$1,400,877 in the County Road Fund, \$326,607 in the Refuse and Garbage Fund and \$617,689 in the Road Machinery Fund, for a total of \$6,447,347). The remainder of the fund balance is reserved (\$2,141,510) to indicate that it is not available for new spending because it has already been committed to: 1) liquidate contracts and purchase orders of the prior period (\$632,158), 2) a reserve for long-term receivables (\$675,000), 3) a reserve for debt service (\$431,505) and 4) a variety of other restricted purposes (\$402,847).

The General Fund is the primary operating fund of the County. At the end of the current fiscal year, unreserved undesignated fund balance of the General Fund was \$6,208,194, representing 25.4% of the total General Fund balance of \$24,462,051. The unreserved undesignated fund balance has increased from the previous year's amount of \$4,231,125. Two useful measures of liquidity are the percentage of unreserved and undesignated fund balance to total expenditures, and total fund balance to total expenditures. At the end of the current fiscal year, the General Fund showed a modest 4.13% unreserved and undesignated fund balance to total expenditures and other financing uses (compared to 2.69% in the prior year), while total fund balance represents 16.26% of that same amount(compared to 12.62% in the prior year).

When the fiscal year 2010 General Fund budget was adopted, it anticipated the use of \$639,772 of fund balance (from contract and purchase order commitments to be liquidated from the previous year). However, actual results of operations led to a \$4,608,041 increase in the total fund balance. Revenues and other financing sources were \$155,038,670, which was \$1,357,715 more than the original budget and \$685,551 more than the final budget. Expenditures and other financing uses were \$150,430,629, which was \$3,895,621 less than the original budget and \$3,384,352 less than the final budget. Major changes in specific revenues and expenditures in comparison to the prior year were as follows:

- Real property tax revenues increased from \$42,132,012 to \$49,825,309 (\$7,693,297 or 18.3%), reflecting the budgeted property tax increase and adjustments to deferred revenues and uncollectable amounts to factor in installment tax agreements.
- Departmental income decreased from \$26,212,024 to \$21,735,910 (\$4,476,114 or 17%), primarily due to the transfer of refuse and garbage revenues to a Special Revenue fund.
- State and Federal Aid decreased from \$37,885,716 to \$36,966,193 (\$919,523 or 2.4%), due to the withholding of 1.1% of FMAP funds and decreases in various social service and public health program funds. Revenue reductions are offset by similar reductions in program expenditures.
- Miscellaneous Revenues decreased by \$2.26 million in reimbursements from the Adult Care Center. Such reimbursements were made possible by the intergovernmental transfer payment in 2009. The status of future IGT payments is unknown.
- Refuse and garbage expenditures were moved from the General Fund to a Special Revenue Fund in 2010 (\$4,234,097 in 2009).

The Capital Projects Fund is used to account for capital project activity throughout the County. The Capital Projects Fund total fund balance at year end is a deficit of \$5,130,546. The deficit was reduced by \$440,854 and is attributable to the issuance of both a serial bond in the amount of \$17,185,000, which converted \$6,605,000 of short-term debt to long-term, and the issuance of new bond anticipation notes of \$14.9 million, bringing the amount of outstanding short-term indebtedness to \$19.88 million. The serial bond was for college renovations, equipment purchase, road reconstruction, road paving, bridge reconstruction, and landfill planning. The bond anticipation notes were issued for jail land purchase, landfill closure, construction of refuse and garbage transfer station and a materials recovery facility. Bond anticipation notes are not recorded as revenue until redeemed or converted to permanent financing in the form of serial bonds.

Non-major Governmental Funds consist of the Special Revenue Funds and the Debt Service Fund. The Special Revenue Funds are made up of the following individual funds: County Road, Road Machinery, Community Development, and Refuse and Garbage funds. For fiscal year ending December 31, 2010, the combined fund balances of these Special Revenue funds totaled \$4,043,407. This represents an increase of \$1,151,019 for the fiscal year 2010. The Refuse and Garbage Fund was created in 2010 and therefore had no beginning fund balance.

The Debt Service Fund is maintained with no fund balance. Interest earned on bonded indebtedness is transferred out of the Debt Service Fund to one of the other operating funds as revenue to offset debt service expenditures.

**Proprietary funds** - The County's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

Factors concerning the finances of the Enterprise Fund have already been addressed in the discussion of the County's business-type activities above.

During 2010, the unrestricted net assets of the Internal Service Fund increased by \$46,437. This resulted in net assets of \$805,711 at December 31, 2010. The increase can be attributed to a decrease in workers' compensation claims.

#### **General Fund Budgetary Highlights**

During the year, modest budgetary adjustments of under \$800,000 (representing less than .2% of the budget) were authorized by the Legislature to both the revenue and expenditure sides of the budget, in no particular area.

Overall, actual General Fund expenditures, exclusive of transfers, were \$132.8 million, which was \$5.8 million less than the final budget. The major areas where spending was less than budget were general government support (\$1.09 million) in the district attorney's office, tax collection, buildings maintenance and management information systems, health (\$1.3 million) in both public health and mental health services, and economic opportunity and development (\$1.4 million) in family services, medical assistance programs and workforce development programs.

Actual General Fund revenues, exclusive of transfers, were \$155.0 million, which was \$680,000 more than the final budget. Real property taxes and other tax items exceeded budget estimates by \$2.8 million, due to gains on sales from tax acquired properties and increased participation in the installment tax payment program. This was partially offset by State and Federal aid coming in \$1.3 less than the final budget, primarily attributable to a reduction in the Federal FMAP enhancement monies.

#### **Capital Asset and Debt Administration**

**Capital Assets** - The County's investment in capital assets for its governmental and business-type activities as of December 31, 2010 amounts to \$145,515,790 (net of accumulated depreciation). This investment in capital assets includes land, buildings and improvements, machinery and equipment, infrastructure, and construction-in-progress.

### Sullivan County Capital Assets (Net of Depreciation)

	Governmental Activities					Busir ac	ness tivitie	* .	Total				
	2010 20		2009	2010			2009		2010	2009			
Land Buildings and	\$	8,659,087	\$	6,462,433	\$	-	\$	76	\$	8,659,087	\$	6,462,433	
improvements Machinery and		26,053,643		27,232,998		1,760,773		2,030,794		27,814,416		29,263,792	
equipment		5,953,141		5,936,488		166,800		143,647		6,119,941		6,080,135	
Infrastructure Construction-in-		92,896,646		83,093,157				:•:		92,896,646		83,093,157	
progress	_	10,025,700	_	4,876,563			( <u> </u>			10,025,700		4,876,563	
Total (Net of Depreciation)	\$	143,588,217	\$	127,601,639	\$	1,927,573	<u>\$</u>	2,174,441	\$	145,515,790	\$	129,776,080	

The following highlights the amounts expended during the current fiscal year on major capital assets:

- Road Reconstruction \$2,159,000
- Landfill MRF Construction \$6,304,000
- Road Paving \$7,330,000
- Landfill Closure \$2,025,000

Additional information on the County's capital assets can be found in Note 3, E in the notes to financial statements.

**Long-term Debt** At the end of the current fiscal year, the County had total debt outstanding of \$75,085,000. The County issued \$17,185,000 in new bonded indebtedness while retiring \$5,450,000 in outstanding obligations. All of this debt is backed by the full faith and credit of

the County, exclusive of the \$14.09 million outstanding bonds for the Sullivan County Tobacco Asset Securitization Corporation.

#### **Sullivan County Outstanding Debt**

	Governmental Activities				Busine Acti	•	Total					
		2010		2009		2010		2009		2010		2009
General Obligation Bonds	\$	60,874,350	\$	48,685,843	\$	120,650	\$	139,157	\$	60,995,000	\$	48,825,000
Tobacco Asset Bonds	_	<u></u>			-	14,090,000	_	14,525,000	_	14,090,000	_	14,525,000
Total	\$	60,874,350	\$	48,685,843	\$	14,210,650	\$	14,664,157	\$	75,085,000	\$	63,350,000

Through sound financial management and manageable debt levels, the County has been successful in maintaining its high-grade rating for its general obligation bonds. The County has enjoyed a very favorable Moody's Investors Service bond rating of A2 since 2001.

The State Constitution limits the amount of indebtedness, both long-term and short-term, which the County may incur. The State Constitution provides that the County may not contract indebtedness in an amount greater than seven percent of the average full value of taxable real property in the County for the most recent five years. Certain indebtedness is excluded in ascertaining the County's authority to contract indebtedness within the constitutional limits; accordingly, debt of this kind, commonly referred to as "excluded debt," may be issued without regard to the constitutional limits and without affecting the County's authority to issue debt subject to the limit. At December 31, 2010, the County had used \$80,847,038, or 13.47%, of the constitutional debt limit leaving \$519,444,292 remaining to be used.

Additional information on the County's long-term debt can be found in Note 3, K in the notes to financial statements.

#### **Economic Factors and Next Year's Budget**

According to the United States Bureau of Labor Statistics, the unemployment rate for Sullivan County was 8.8% in April 2011, down from 9.3% in April 2010. The County's April 2011 unemployment rate exceeded the State-wide rate of 7.9%.

Labor Department data also indicates that the number of people employed in the County decreased by 1.5%, from 31,264 to 30,808 between April 2010 and April 2011.

The County's 2009 per capita personal income of \$35,332 is 75% of the State's \$46,957 per capita income amount. The taxable assessed value of real property in the County increased from \$5,313,026,469 in 2009 to \$5,324,922,897 in 2010, with the median sales price of residential properties declining from \$145,000 in 2009 to \$136,186 in 2010.

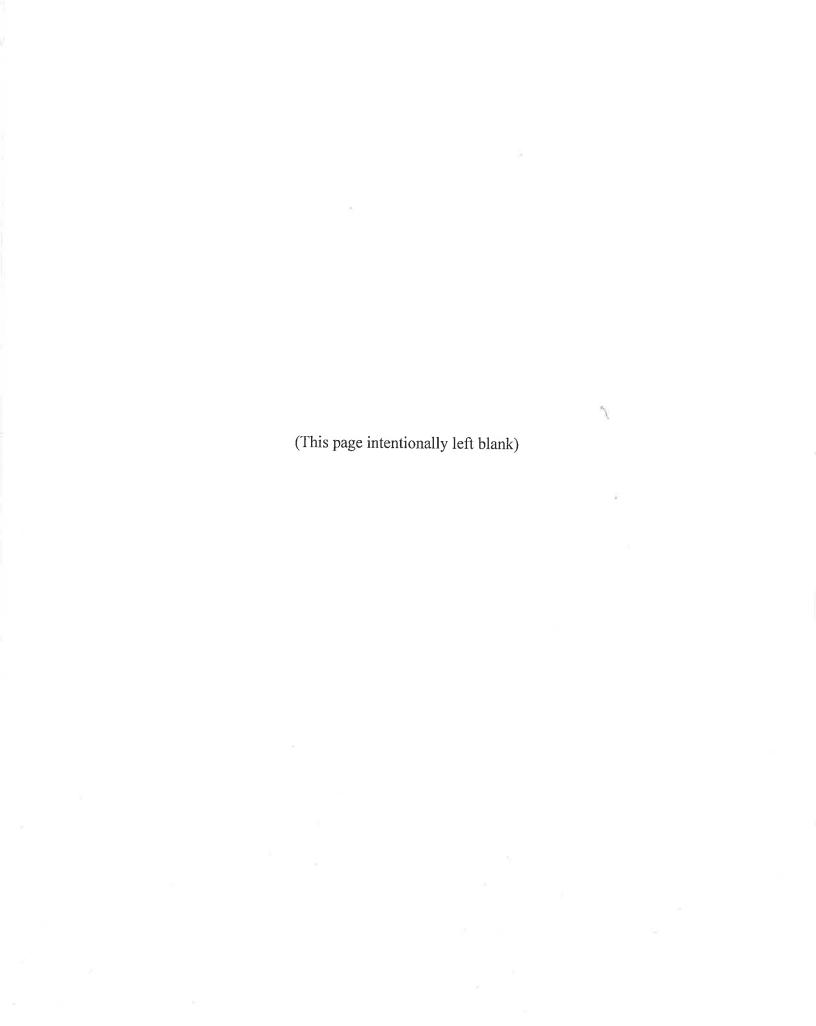
Increased salary and wage costs, along with rising employee and retiree health care costs, will continue to have a profound effect on the County's future budgets.

All of these factors were taken into consideration in developing the fiscal 2011 budget.

#### **Requests for Information**

This financial report is designed to provide a general overview of the County's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to Ira J. Cohen, County Treasurer, Sullivan County Government Center, P.O. Box 5012, 100 North Street, Monticello, New York, 12701, telephone (845) 807-0210, or visit the County's web site at <a href="https://www.co.Sullivan.ny.us">www.co.Sullivan.ny.us</a>.

## BASIC FINANCIAL STATEMENTS



		Primary Government					
	Governmental Activities	Business-type Activities	Total	Component Units			
ASSETS	£ 45.757.000	¢ 0.000.000	£ 40.050.405	C 005 455			
Cash and equivalents Restricted cash and equivalents	\$ 45,757,083	\$ 2,299,382 110	\$ 48,056,465 110	\$ 6,825,456			
Investments		110	-	2,180,952			
Restricted investments	(T)	1,242,547	1,242,547	2,100,332			
Receivables:		7,= -= 1 - · ·	1,= 1=1=1				
Taxes, net	31,920,851	N±0	31,920,851	74			
Accounts, net	8,147,302	3,152,336	11,299,638	1,233,025			
Loans, net	212,452	98	212,452	29,158			
Notes	· *	₩.	*	851,273			
State and Federal aid	22,396,967		22,396,967	295,000			
Due from other governments	431,171		431,171	115,693			
Due from component unit	675,000	(4 105 412)	675,000				
nternal balances Prepaid expenses	4,105,412	(4,105,412) 19,360	19,360	767,478			
repaid expenses Other	-	13,300	19,300	98,199			
Cost of issuance, net	(2)	274,092	274,092	30,133			
Capital assets (net of accumulated	1/5-	217,002	211,002				
depreciation):							
Land	8,659,087		8,659,087	277,445			
Infrastructure and land improvements	92,896,646		92,896,646	1,963,985			
Buildings and improvements	26,053,643	1,760,773	27,814,416	18,720,506			
Machinery and equipment	5,953,141	166,800	6,119,941	1,298,731			
Intangibles	(4)	-		238,519			
Construction-in-progress	10,025,700		10,025,700	5,104,491			
Total Assets	257,234,455	4,809,988	262,044,443	39,999,911			
IABILITIES							
ccounts payable	17,356,996	241,992	17,598,988	1,093,580			
ccrued interest payable	1,112,954	1,849	1,114,803				
ccrued liabilities	4,387,847	702,879	5,090,726	957,653			
etained percentages payable	696,732		696,732				
ue to other governments	134,833		134,833	732,359			
Que to school districts	18,797,739	•	18,797,739				
Oue to primary government	1 452 404	340	4.450.404				
Inearned revenues	1,452,191	•	1,452,191 .	1,164,860			
ax anticipation notes payable ond anticipation notes payable	9,000,000 19,880,000	: <u>*</u>	9,000,000 19,880,000	1			
Deposits payable	13,000,000	98.	13,000,000	969,943			
Ion-Current liabilities:			3				
Due within one year:							
Bonds payable	6,066,806	498,194	6,565,000	787,510			
Installment purchase debt	97,000	300	97,000				
Capital lease obligation	-	-		176,000			
Claims payable	727,000		727,000				
Retirement incentives and other pension obligations	397,202	26,985	424,187				
Compensated absences	325,000	79,928	404,928	31,852			
Landfill closure costs	461,544	-	461,544				
Due in more than one year:	EE 277 EE2	12 500 702	68,787,446	17,187,534			
Bonds payable	55,277,653 205,796	13,509,793	205,796	17,107,534			
Installment purchase debt Capital lease obligation	200,790	-	200,730	3,413,000			
Claims payable	4,339,525	92	4,339,525	5, 110,000			
Retirement incentives and other pension obligations	1,578,680	137,594	1,716,274				
Compensated absences	2,926,022	719,352	3,645,374	286,670			
Other post employment benefit obligations payable	38,834,274	5,129,808	43,964,082	5,405,751			
Landfill closure costs	14,701,220	. <u> </u>	14,701,220	30			
Total Liabilities	198,757,014	21,048,374	219,805,388	32,881,712			
ET ASSETS							
nvested in capital assets,							
net of related debt lestricted for:	70,516,266	1,883,587	72,399,853	6,799,935			
Capital projects	6,200,880	1/24	6,200,880				
Law enforcement	99,064	. 7.5	99,064				
Stop DWI program	303,783	3 (€	303,783				
Debt service	431,505	380	431,505				
Workers' compensation benefits	805,711	1/2-	805,711				
Community development	676,826	7.5%	676,826				
Loans	×	-	·	487,567			
Education	(22 552 52 )	(40 404 070)	(00 CTC 507)	2,155,745			
1 4-5-4-4							
Unrestricted	(20,556,594)	(18,121,973)	(38,678,567)	(2,325,048			

			-	Program Revenues						
Functions/Programs Primary Government:	Expenses			Charges for Services		Operating Grants and Contributions		Capital Grants and Contributions		
Governmental activities										
General government support Education Public safety Health Transportation Economic opportunity and development	\$	20,573,018 6,011,024 24,460,208 23,818,137 21,447,683 56,207,703	\$	2,573,330 42,553 1,578,510 9,505,384 964,553 2,733,305	\$	4,051,197 843,988 8,112,735 4,540,284 25,944,198	\$	75,850 - - 2,358,074		
Culture and recreation  Home and community services  Interest		3,038,366 7,114,794 2,350,765	_	148,258 9,241,673		1,265,837 606,457		9,153 28,276		
Total Governmental Activities		165,021,698		26,787,566		45,364,696		2,471,353		
Business-type activities: Adult Care Center Sullivan Tobacco Asset Securitization Corporation		16,228,151 860,655		10,977,303		-		-		
	-				_	1,106,106	1			
Total Business-type Activities	-	17,088,806	_	10,977,303	_	1,106,106		- 3		
Total Primary Government	\$	182,110,504	\$	37,764,869	\$	46,470,802	\$	2,471,353		
Component Units: Sullivan County Community College Sullivan County Soil and Water	\$	28,459,413	\$	3,701,232	\$	19,633,303	\$	16,254		
Conservation District Sullivan County Industrial Development Agency Emerald Corporate Center		710,509 495,893		27,447 399,089		696,219 -		295,000		
Economic Development Corporation	-	64,229						67,122		
Total Component Units	\$	29,730,044	\$	4,127,768	\$	20,329,522	\$	378,376		

General Revenues:

Real property taxes

Other tax items:

Gain on sale of tax acquired property

Interest and penalties on real property taxes

Payments in lieu of taxes

Non-property taxes:

Sales and use tax

Hotel room occupancy tax

Off-track betting surcharge

E-911 surcharge

Automobile use tax

Mortgage tax

Other taxes

Unrestricted use of money and property

Grants and contributions not restricted to specific programs

Miscellaneous

Total General Revenues

Change in Net Assets

Net Assets - Beginning

Net Assets - Ending

Net (Expense) Revenue and Changes in Net Assets ary Government

_		Primary Governmen	t		
_	Sovernmental Activities	Business-type Activities	3/5	Total	Component Units
\$	(13,948,491) (5,892,621) (22,037,710) (6,200,018) (13,584,772) (27,530,200) (1,615,118) 2,733,336 (2,322,489)	\$ - - - - - - - -	\$	(13,948,491) (5,892,621) (22,037,710) (6,200,018) (13,584,772) (27,530,200) (1,615,118) 2,733,336 (2,322,489)	\$
_	(90,398,083)		_	(90,398,083)	
	÷.	(5,250,848)		(5,250,848)	
		245,451		245,451	
_	-	(5,005,397)	_	(5,005,397)	
_	(90,398,083)	(5,005,397)	0	(95,403,480)	
	a 	-			(5,108,624)
		8		î	13,157 198,196
					2,893
_		-		<u> </u>	(4,894,378)
	48,690,132	-		48,690,132	
	1,474,475			1,474,475	罐
	4,356,929 802,073			4,356,929 802,073	· ·
	002,013	9		602,073	
	32,605,248	-		32,605,248	14
	749,105	-		749,105	: <del>*</del>
a	576,753 282,018	=		576,753	
	553,875			282,018 553,875	5.5
	533,659			533,659	
	3,690	_		3,690	_
	112,113	68,968		181,081	136,711
		0		_	32,441
	237,810	31,008	-	268,818	2,147,151
-	90,977,880	99,976		91,077,856	2,316,303
	579,797	(4,905,421)		(4,325,624)	(2,578,075)
_	57,897,644	(11,332,965)		46,564,679	9,696,274
<u>\$</u>	58,477,441	\$ (16,238,386)	<u>\$</u>	42,239,055	\$ 7,118,199

#### COUNTY OF SULLIVAN, NEW YORK

BALANCE SHEET GOVERNMENTAL FUNDS DECEMBER 31, 2010

ASSETS	General	County Road	Refuse and Garbage		
Cash and Equivalents	\$ 26,592,538	\$ 743,245	\$ 449,038		
Taxes Receivable, net of allowance					
for uncollectible amounts	31,920,851		<u> </u>		
Other Receivables:					
Accounts, net	5,402,776	13,588	424,472		
Loans, net State and Federal aid	40 200 505	0.700.700	<b>2</b> 0		
Due from other governments	19,200,585 431,171	2,732,723	=** =:		
Due from component unit	401,171		-		
Due from other funds	4,316,242	7,912	556,890		
	29,350,774	2,754,223	981,362		
Total Assets	\$ 87,864,163	\$ 3,497,468	\$ 1,430,400		
LIABILITIES AND FUND BALANCES	3				
Liabilities:					
Accounts payable	\$ 13,360,912	\$ 831,655	\$ 747,228		
Accrued liabilities	3,242,969	380,980	83,530		
Retained percentages payable		185,398	<u>≅</u>		
Due to other governments	134,833				
Due to school districts  Due to other funds	18,797,739	45 420	6E 222		
Deferred revenues	4,921,362 1,164,802	45,430	65,323		
Deferred tax revenues	12,779,495		= =		
Tax anticipation notes payable	9,000,000		2		
Bond anticipation notes payable		15			
Total Liabilities	63,402,112	1,443,463	896,081		
Fund Balances:					
Reserved for encumbrances	408,153	128,637	68,516		
Reserved for long-term receivables	·	2=	2		
Reserved for law enforcement	99,064	19			
Reserved for driving while intoxicated program	303,783				
Reserved for debt service	353,799				
Unreserved, reported in: General Fund	23,297,252	100			
Special Revenue Funds	25,237,252	1,925,368	465,803		
Capital Projects Fund					
Total Fund Balances	24,462,051	2,054,005	534,319		
Total Liabilities and Fund Balances	\$ 87,864,163	\$ 3,497,468	\$ 1,430,400		

	Capital Projects	Non-Major overnmental Funds	G	Total Sovernmental Funds
\$	16,211,025	\$ 877,549	\$	44,873,395
,		 	_	31,920,851
	446,175 - 675,000 377,336	10,000 212,452 17,484 		5,850,836 212,452 22,396,967 431,171 675,000 6,124,608
	1,498,511	 1,106,164		35,691,034
\$	17,709,536	\$ 1,983,713	\$	112,485,280
	1			
\$	2,221,264 511,334 227,484 19,880,000 22,840,082	\$ 195,937 119,366 - - - 875 212,452 - - - 528,630	\$	17,356,996 3,826,845 696,732 134,833 18,797,739 5,260,474 1,377,254 12,779,495 9,000,000 19,880,000
	675,000 - - -	26,852 - - - 77,706		632,158 675,000 99,064 303,783 431,505
	(5,805,546)	1,350,525		23,297,252 3,741,696 (5,805,546)
	(5,130,546)	1,455,083		23,374,912
\$	17,709,536	\$ 1,983,713	\$	112,485,280



#### COUNTY OF SULLIVAN, NEW YORK

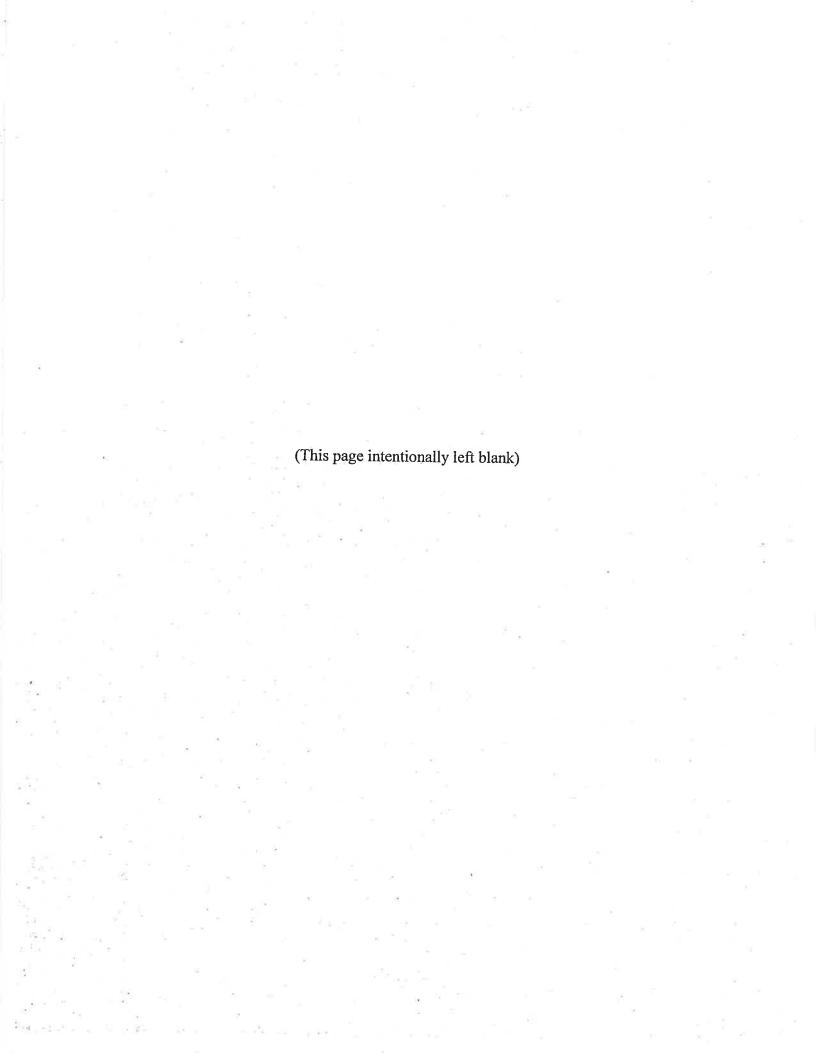
## RECONCILIATION OF GOVERNMENTAL FUNDS BALANCE SHEET TO THE GOVERNMENT-WIDE STATEMENT OF NET ASSETS - GOVERNMENTAL ACTIVITIES DECEMBER 31, 2010

Fund Balances - Total Governmental Funds	\$ 23,374,912
Amounts Reported for Governmental Activities in the Statement of Net Assets are Different Because:	
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds	143,588,217
Internal service funds are used by management to charge insurance to individual funds. The assets and liabilities	
of the internal service funds are included in governmental activities in the statement of net assets.	805,711
Other long-term assets are not available to pay for current-period	
expenditures and, therefore, are deferred in the funds:  Real property taxes	12,779,495
Departmental income	212,452
	12,991,947
Long-term liabilities that are not due and payable in the current	
period and, therefore, are not reported in the funds.	(4 112 054)
Accrued interest payable	(1,112,954) (61,344,459)
Bonds payable Installment purchase debt	(302,796)
Claims payable	(299,195)
Retirement incentives and other pension obligations	(1,975,882)
Compensated absences	(3,251,022)
Other post employment benefit obligations payable	(38,834,274)
Landfill closure costs	(15,162,764)
	(122,283,346)
Net Assets of Governmental Activities	\$ 58,477,441

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS YEAR ENDED DECEMBER 31, 2010

	General			County Road		Refuse and Garbage
REVENUES	-	General	-	Troad	-	Garbage
Real property taxes	\$	49,825,309	\$	_	\$	
Other tax items	Ψ	6,633,477	Ψ	- I	Ψ	_
Non-property taxes		35,304,348				:=:
Departmental income		21,735,910		5		9,174,392
Intergovernmental charges		646,961		423,346		5,174,352
Use of money and property		207,012		447		109,138
Licenses and permits		21,310		4,600		109,130
Fines and forfeitures		313,712		4,000		
Sale of property and compensation for loss		106,135		89		23,750
Interfund revenues		100, 133		09		23,750
State aid		17 701 560		1 749 EGG		
Federal aid		17,701,568		1,748,566		:=:
Miscellaneous		19,264,625		2,735,760		
Miscellarieous	-	3,272,780	_	21,062	-	
Total Revenues		155,033,147	::	4,933,870	?===	9,307,280
EXPENDITURES						
Current:						
		00.040.000				
General government support Education		23,018,603		UT.		
		5,509,250		0.40 570		100
Public safety		21,850,279		640,576		: <del>*</del> 3.
Health		22,938,752		40.000.007		:20
Transportation		1,420,216		12,928,337		i <del>e</del> s
Economic opportunity and development		53,135,382		以 <del>真</del>		: <del>-</del> 5
Culture and recreation		3,108,254		S. <del></del>		
Home and community services		1,636,912		S.=		6,519,557
Debt Service:						
Principal						
Interest		203,731		103,044		7,256
Capital Outlay	::[		_		-	
Total Expenditures		132,821,379		13,671,957		6,526,813
	0.			· · · · · · · · · · · · · · · · · · ·	-	
Excess (Deficiency) of						
Revenues Over Expenditures		22,211,768	_	(8,738,087)	_	2,780,467
OTUED FINANCING COURCES (UCES)						
OTHER FINANCING SOURCES (USES)						
Bonds issued		_ <del>2</del>				<del>⊕</del> 0
Issuance premium						
Transfers in		5,523		11,050,658		2,258,714
Transfers out	-	(17,609,250)		(1,770,927)	_	(4,504,862)
Total Other Financing Sources (Uses)		(17,603,727)		9,279,731		(2,246,148)
Net Change in Fund Balances		4,608,041		541,644		534,319
and an analysis		1,000,071		011,044		201,010
Fund Balances (Deficits) - Beginning of Year	_	19,854,010	-	1,512,361	-	
Fund Balances (Deficits) - End of Year	\$	24,462,051	\$	2,054,005	\$	534,319

	Capital Projects		Non-Major overnmental Funds	G	Total Governmental Funds				
\$	312 - - - - 175,776 2,262,270	\$	33,999 896,106 30,299 - 47,250 11,083 167,327 310,991	\$	49,825,309 6,633,477 35,304,348 30,944,301 1,966,413 347,208 25,910 313,712 177,224 11,083 19,793,237 24,573,646				
	5,031 2,443,389		2,263 1,499,318	-	3,301,136 173,217,004				
	20,831,316	_	2,545 - - 3,369,350 - 458,743 5,089,763 1,924,681		23,021,148 5,509,250 22,490,855 22,938,752 17,717,903 53,135,382 3,108,254 8,615,212 5,089,763 2,238,712 20,831,316				
-	20,831,316 (18,387,927)	-	10,845,082		184,696,547				
	17,185,000 494,457 1,258,436 (109,112) 18,828,781 440,854	_	9,815,276 (394,456) 9,420,820 75,056		17,185,000 494,457 24,388,607 (24,388,607) 17,679,457 6,199,914				
-	(5,571,400)	(1)	1,380,027	· —	17,174,998				
\$	(5,130,546)	\$	1,455,083	\$	23,374,912				



#### RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES YEAR ENDED DECEMBER 31, 2010

Amounts Reported for Governmental Activities in the Statement of Activities are Different Because:		
Net Change in Fund Balances - Total Governmental Funds	\$	6,199,914
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation expense in the current period.  Capital outlay expenditures  Depreciation expense		25,709,550 (8,992,642)
		16,716,908
The net effect of various miscellaneous transactions involving capital assets (i.e. sales, trade-ins and donations) is to decrease net assets		(730,330)
Revenues in the statement of activities that do not provide current financial		
resources are not reported as revenues in the funds.		
Real property taxes		(1,135,177)
Departmental income	_	(2,910)
		(1,138,087)
Debt proceeds provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the statement of net assets. Repayment of bond and installment purchase debt principal is an expenditure in the governmental funds but the repayment reduces long-term liabilities in the statement of net assets. Also, the governmental funds report the effect of issuance costs, premiums, discounts and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities.		
Bonds issued		(17,185,000)
Issuance premium		(494,457)
Principal paid on bonds		4,996,493
Principal paid on installment purchase debt		93,270
Amortization of issuance premium		24,348
		(12,565,346)
Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.	-	(12,000,040)
Accrued interest		(136,401)
Claims payable		3,622
Retirement incentives and other pension obligations		(1,857,646)
Compensated absences		187,726
Other post employment benefit obligations payable		(9,493,609)
Landfill closure costs		3,346,609
		(7,949,699)
Internal service funds are used by management to charge the cost of	-	(.,,)
workers' compensation benefits to individual funds. The net revenue of certain		8
activities of the internal service fund is reported with governmental activities.		46,437
Change in Net Assets of Governmental Activities	\$	579,797
Change in Net Assets of Covernmental Activities	_	

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL GENERAL, COUNTY ROAD AND REFUSE AND GARBAGE FUNDS YEAR ENDED DECEMBER 31, 2010

				Genera	al Fu	nd		
Revenues:		Original Budget		Final Budget		Actual	F	ariance with inal Budget Positive (Negative)
Real property taxes	\$	48.055.902	\$	48,055,902	s	49.825.309	\$	1.769.407
Other tax items	Φ	5,826,640	Φ	5,549,151	Ф	6,633,477	Þ	1,769,407
Non-property taxes		36,867,000		34,683,897		35,304,348		620,451
Departmental income		21,690,476		22,321,342		21,735,910		(585,432)
Intergovernmental charges		705,864		707,155		646,961		(60,194)
Use of money and property		299,600		299,600		207.012		(92,588)
Licenses and permits		23,500		23,500		21,310		(92,566)
Fines and forfeitures		275,708		411,601		313,712		(2,190) (97,889)
Sale of property and		215,100		411,001		313,712		(87,009)
compensation for loss		62,200		62,200		106,135		43.935
State aid		18,050,864	100	18,497,420				
Federal aid		17,830,536		19,802,808		17,701,568		(795,852)
Miscellaneous		3,998,188				19,264,625		(538,183)
Misochaneous		3,990,100	_	3,938,543	-	3,272,780	_	(665,763)
Total Revenues	-	153,686,478		154,353,119	_	155,033,147		680,028
Expenditures:								
Current:								
General government support		25,183,400		24,108,715		23,018,603		1,090,112
Education		5,500,000		5,500,000		5,509,250		(9,250)
Public safety		22,190,354		22,496,305		21,850,279		646,026
Health		24,702,856		24,247,097		22,938,752		1,308,345
Transportation		1,585,489		1,616,287		1,420,216		196,071
Economic opportunity								
and development		53,885,875		54,531,076		53,135,382		1,395,694
Culture and recreation		3,459,058		3,512,148		3,108,254		403,894
Home and community services		2,018,271		1,970,413		1,636,912		333,501
Debt service - interest	_	732,700	_	688,732	_	203,731	-	485,001
Total Expenditures	_	139,258,003	_	138,670,773	_	132,821,379		5,849,394
Excess (Deficiency) of Revenues Over Expenditures		14,428,475		15,682,346		22,211,768		6,529,422
Other Financing Sources (Uses):								
Transfers in		2		723		5,523		5,523
Transfers out		(15,068,247)		(15,144,208)		(17,609,250)		(2,465,042)
Transition out	-	(13,000,247)	-	(13,144,200)	-	(17,003,230)	_	(2,403,042)
Total Other Financing								
Sources (Uses)		(15,068,247)		(15,144,208)		(17,603,727)		(2,459,519)
Net Change in Fund Balances		(639,772)		538,138	-	4,608,041		4,069,903
Fund Balances (Deficits) - Beginning of Year		639,772		(538,138)		19,854,010		20,392,148
, , ,	-	000,112	-	(330,130)	-		-	20,032,140
Fund Balances - End of Year	\$		\$		<u>\$</u>	24,462,051	\$	24,462,051

		Road Fund		Refuse and Garbage Fund								
Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)					
\$	\$ -	\$ :-	\$ -	\$ -	\$	\$	\$ -					
Ħ		3	94	-	<b>=</b> 0	×	! <b>♥</b> }} =26					
*				12,464,817	12,464,817	9,174,392	(3,290,425)					
535,845	512,973	423,346	(89,627)	3	-		148					
		447	447		:₩//	109,138	109,138					
2,000	4,600	4,600		3	-	1						
-	-	(●):		- 5	5=5	-	(#s)					
2		89	89			23,750	23,750					
3,159,543	2,159,543	1,748,566	(410,977)		3 <b>≠</b> €		;≝:					
3,462,143	3,462,143	2,735,760	(726,383)	F.								
	20,272	21,062	790									
7,159,531	6,159,531	4,933,870	(1,225,661)	12,464,817	12,464,817	9,307,280	(3,157,537)					
2				-			<b>2</b>					
-		i.e.	3	-	300	<del>:#</del> 3:	3,60					
730,411	736,142	640,576	95,566		÷*=		-					
17,387,247	16,203,473	12,928,337	3,275,136	-		<u>.</u>	-					
					9 <del>*</del>		540					
-	-		¥		( <del>-</del> )		UTI					
(m)		S.	(0.500)	7,906,497	8,255,758	6,519,557 7,256	1,736,201 (356)					
100,515	100,515	103,044	(2,529)	6,900	6,900							
18,218,173	17,040,130	13,671,957	3,368,173	7,913,397	8,262,658	6,526,813	1,735,845					
(11,058,642)	(10,880,599	(8,738,087)	2,142,512	4,551,420	4,202,159	2,780,467	(1,421,692)					
12,718,085	12,542,746	11,050,658	(1,492,088)	390	326,550	2,258,714	1,932,164					
(1,770,927)	(1,770,927			(4,551,420)	(4,551,420)	(4,504,862)	46,558					
10,947,158	10,771,819	9,279,731	(1,492,088)	(4,551,420)	(4,224,870)	(2,246,148)	1,978,722					
(111,484)	(108,780	541,644	650,424	**	(22,711)	534,319	557,030					
111,484	108,780	1,512,361	1,403,581_		22,711		(22,711)					
\$	\$ -	\$ 2,054,005	\$ 2,054,005	<u>\$ -</u>	\$ -	\$ 534,319	\$ 534,319					

				Sullivan			Governmental		
		Adult		obacco Asset				Activities -	
		Care	,	Securitization		<b>+</b>	Int	ernal Service	
ASSETS	-	Center	_	Corporation	_	Total	_	Fund	
Current Assets:									
Cash and equivalents	•	4 520 405	•	700 007	•	0.000.000		222 222	
Accounts receivable, net	\$	1,538,485	\$	760,897	\$	2,299,382	\$	883,688	
Due from other funds		1,932,599		1,219,737		3,152,336		2,296,466	
Prepaid expenses		45 700		2.050		40.000		3,241,278	
repaid experises	-	15,702		3,658		19,360	i :		
Total Current Assets	_	3,486,786	_	1,984,292	_	5,471,078		6,421,432	
Noncurrent Assets:									
Restricted cash and equivalents		723		110		110			
Restricted investments		5.772		1,242,547		1,242,547		S.**:	
Cost of issuance, net of accumulated		-		1,242,547		1,242,547			
amortization of \$155,277				274,092		274.002			
Capital Assets:		-		274,092		274,092			
Buildings and improvements		10,551,350				40 EE4 350			
Machinery and equipment				<b>:</b> ::		10,551,350		~	
Less accumulated depreciation		443,194		S=0		443,194			
Less accumulated depreciation	-	(9,066,971)	-		_	(9,066,971)		···	
Total Noncurrent Assets		1,927,573		1,516,749		3,444,322		*	
Total Assets	_	5,414,359	,	3,501,041		8,915,400		6,421,432	
LIABILITIES									
Current Liabilities:									
Accounts payable		044.000				044.000			
Accrued interest payable		241,992				241,992		=20	
Accrued liabilities		1,849		00.450		1,849			
Due to other funds		636,420		66,459		702,879		561,002	
Deferred revenues		4,105,412				4,105,412		<del>,</del>	
		40.404		400.000		100 101		287,389	
Current maturities of bonds payable		18,194		480,000		498,194		20	
Current portion of claims payable		00.005		<u>~</u>				477,000	
Retirement incentive obligation		26,985		-		26,985		-	
Compensated absences	-	79,928	-		-	79,928			
Total Current Liabilities		5,110,780		546,459		5,657,239		1,325,391	
Non-Current Liabilities:									
Bonds payable, less current maturities		25,792		13,484,001		13 500 703			
Claims payable, less current portion		25,792		13,404,001		13,509,793		4 000 000	
Retirement incentive obligation		137,594		- Ti		407.504		4,290,330	
Compensated absences				π.		137,594			
Other post employment benefit obligations payable		719,352		5.		719,352			
Other post employment benefit obligations payable	_	5,129,808	-			5,129,808	8		
Total Noncurrent Liabilities		6,012,546		13,484,001		19,496,547		4,290,330	
Total Liabilities		11,123,326		14,030,460	-	25,153,786		5,615,721	
NET ASSETS (DEFICITS)									
nvested in capital assets, net of related debt		1 883 597		1830		1 000 507			
Unrestricted		1,883,587		(40 500 440)		1,883,587		005 = 1	
Jinesululeu		(7,592,554)		(10,529,419)	-	(18,121,973)		805,711	
Total Net Assets (Deficit)	\$	(5,708,967)	\$	(10,529,419)	\$	(16,238,386)	\$	805,711	

#### COUNTY OF SULLIVAN, NEW YORK

## STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS PROPRIETARY FUNDS YEAR ENDED DECEMBER 31, 2010

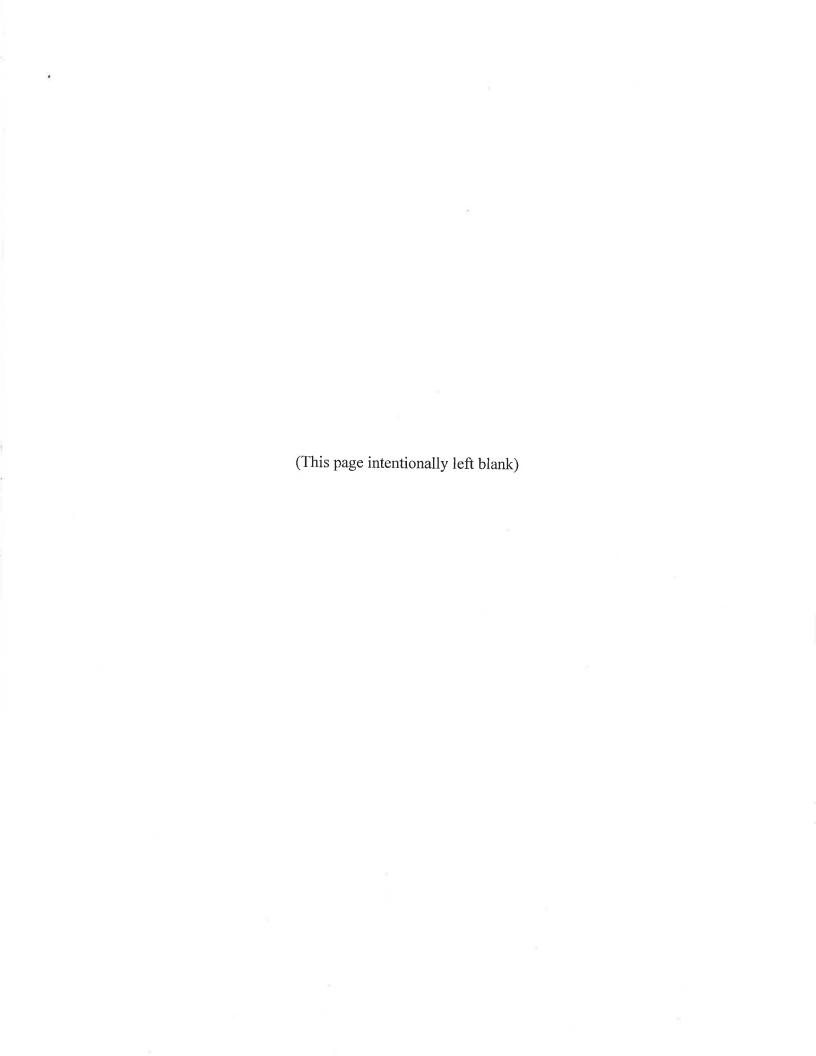
	Business-ty					
On and the a December 1	Adult Care Center	Sullivan Tobacco Asset Securitization Corporation	Total	Governmental Activities - Internal Service Fund		
Operating Revenues: Charges for services - internal Charges for services - external Departmental charges Tobacco settlement revenues	\$ - 10,680,881	\$ - - 1,106,106	\$ - 10,680,881 1,106,106	\$ 2,002,010 1,418,429		
Insurance recoveries Miscellaneous	296,422	S#:	296,422	253,239		
Total Operating Revenues	10,977,303	1,106,106	12,083,409	3,673,678		
Operating Expenses:						
Professional care of residents	5,738,176	2 <del>0</del>	5,738,176	<del>-</del>		
Professional fees	2	24,929	24,929	-		
Insurance expense		4,489	4,489	₩0		
General services	3,837,558		3,837,558	-		
Administrative services	1,132,977	9.5	1,132,977			
Employee benefits	4,677,868	1 3#	4,677,868	3,628,276		
Assessments	499,281		499,281	æ.		
Depreciation and amortization	308,624	16,514	325,138	940)		
Other	15,290		15,290			
Total Operating Expenses	16,209,774	45,932	16,255,706	3,628,276		
Operating Income (Loss)	(5,232,471)	1,060,174	(4,172,297)	45,402		
Non-Operating Revenues (Expenses):						
Interest income	14,477	54,491	68,968	1,035		
Interest expense	(18,377)	(814,723)	(833,100)	. <del></del>		
Miscellaneous income	31,008		31,008	<del>(*)</del>		
Total Non-Operating						
Revenues (Expenses)	27,108	(760,232)	(733,124)	1,035		
Change in Net Assets	(5,205,363)	299,942	(4,905,421)	46,437		
Net Assets (Deficits) - Beginning of Year	(503,604)	(10,829,361)	(11,332,965)	759,274		
Net Assets (Deficits) - End of Year	\$ (5,708,967)	\$ (10,529,419)	\$ (16,238,386)	\$ 805,711		

Cash Flows From Operating Activities:   Cash received from charges for services   \$ 10,000,437   \$ 1,000,0437   \$ 4,332     Cash received from Insurance section   \$ 1,125,044   1,125,044     Cash received from Insurance sections   \$ 1,000,0437   \$ 1,25,044     Cash payments to employees for services   \$ 1,65,045   \$ 1,125,044     Cash payments to employees for services   \$ 1,000,0437   \$ 1,25,044     Cash payments to employees for services   \$ 1,005,7591   \$ 1,005,7591     Cash payments to employees for services   \$ 1,005,7591   \$ 1,005,7591   \$ 1,005,7591     Cash Provided by (Used in) Operating Activities   \$ 3,419,690   \$ 1,095,725   \$ 2,323,965   \$ 365     Cash Flows From Investing Activities   \$ 580,900   \$ 580,930     Purchase of restricted investments   \$ 580,900   \$ 580,930     Purchase of restricted investments   \$ 1,274,964   2,742,547     Sale of restricted investments   \$ 1,274,964   2,742,547     Sale of restricted investments   \$ 1,274,964   2,742,547     Sale of restricted investments   \$ 45,486   \$ 667,838   \$ 713,324   \$ 1     Cash Flows from Capital and Related Financing Activities   \$ 45,486   \$ 667,838   \$ 713,324   \$ 1     Cash Flows from Capital and Related Financing Activities   \$ 12,432   \$ 1     Cash Flows from Capital and Related Financing Activities   \$ 18,377   \$ (809,056)   \$ (827,433)   \$ 1     And Related Financing Activities   \$ (18,507)   \$ (435,000)   \$ (453,507)   \$ (67,457)   \$ 1     And Related Financing Activities   \$ (19,09)   \$ (1,244,056)   \$ (1,335,965)   \$ 386   \$ 1   \$ (1,335,965)   \$ (1		Business-ty			
Cash Flows From Operating Activities: Cash received from charges for services Cash received from thotacco settlement revenues Cash received from intobacco settlement revenues Cash received from intobacco settlement revenues Cash received from insurance recoveries Cash payments to vendors for good and services Cash payments to employees for services Cash payments to employees for services Cash payments to employees for services Cash payments to misurance carriers and claimants Miscellaneous  Net Cash Provided by (Used in) Operating Activities  Net Cash Provided by (Used in) Operating Activities  Cash Flows From Investing Activities: Increase in restricted cash and equivalents  Cash Flows from Investing Activities: Increase in restricted investments  1,274,964  Net Cash Provided by Investing Activities  Cash Flows from Capital and Related Financing Activities: Principal paid on bonds Interest and in Capital Amortization of Issuance costs and loss on refunding bonds Acquisition of capital assets  Cash Lead in Capital  and Related Financing Activities  Net Cash Used in Capital  and Related Financing Activities  Net Cash used in Capital  and Related Financing Activities  Net Cash used in Capital  and Related Financing Activities  Net Cash used in Capital  and Related Financing Activities  Net Cash used in Capital  Amortization of Issuance costs and loss on refunding bonds Acquisition of capital assets  Cash and Equivalents - End of Year  Reconcilitation of Income (Loss) from Operations to Net Cash Provided by (Used in) Operating Activities: Depreciation expense  Reconcilitation of Income (Loss) from Operations to Net Cash Provided by (Used in) Operating activities: Depreciation expense  Depreciation expense  Depreciation expense  Depreciation expense  Reconcilitation of Income (Loss) from Operations to Net Cash Provided by (Used in) Operating activities: Depreciation expense  Reconcilit		Care	Securitization	Total	Governmental Activities- Internal Service Fund
Cash roceived from tobacco settlement revenues				Total	- I dila
Cash payments to vendors for good and services (2, 658, 958) (29, 319) (2, 688, 277)   Cash payments to employees for services (11, 057, 591)   Cash payments to insurance carriers and claimants (12, 057, 591)   Cash payments to insurance carriers and claimants (12, 057, 591)   Cash payments to insurance carriers and claimants (12, 057, 591)   Cash payments to insurance carriers and claimants (12, 058, 058)   Cash Flows From Investing Activities (12, 058, 058)   Cash Flows From Investing Activities: Increase in restricted cash and equivalents (12, 058, 058)   Cash Flows From Investing Activities: Increase in restricted investments (12, 058, 058)   Cash Flows From Investing Activities (12, 058, 058)   Cash Flows from Capital and Related Financing Activities: Principal paid on bonds (18, 057)   Cash Flows from Capital and Related Financing Activities: Principal paid on bonds (18, 057)   Cash Flows from Capital assets (18, 057)   Cash Flows from Capital assets (18, 057)   Cash Flows from Capital and Related Financing Activities (18, 057)   Cash Gapital and Related Financing Activities (18, 057)   Cash Gapital and Related Financing Activities (18, 057)   Cash Gapital and Related Financing Activities (19, 059)   Cash Gapital and Equivalents - End of Year (19, 059)   Cash Gapital and Equivalents - End of Year (19, 059)   Cash Gapital and Equivalents - End of Year (19, 059)   Cash Gapital and Equivalents - End of Year (19, 059)   Cash Gapital and Equivalents - End of Year (19, 059)   Cash Gapital (19, 059)   Cash Gapita	Cash received from tobacco settlement revenues	\$ 10,000,437 -			\$ 4,332,104 - 253,239
Miscellaneous	Cash payments to vendors for good and services Cash payments to employees for services		(29,319)		255,259
Cash Flows From Investing Activities: Increase in restricted cash and equivalents Purchase of restricted investments Sale of restricted investments Sale of restricted investments Interest and miscellaneous income  45,486 1,274,964 1,274,966 1,244,566 1,244		296,422		296,422	(4,200,239)
Increase in restricted cash and equivalents	Net Cash Provided by (Used in) Operating Activities	(3,419,690)	1,095,725	(2,323,965)	385,104
Purchase of restricted investments	Cash Flows From Investing Activities:				
Sale of restricted investments Interest and miscellaneous income         45,486         54,491         1,274,964 99,977         1           Net Cash Provided by Investing Activities         45,486         667,838         713,324         1           Cash Flows from Capital and Related Financing Activities: Principal paid on bonds         (18,507)         (435,000)         (453,507)           Interest paid on bonds         (18,377)         (809,056)         (827,433)         Amortization of issuance costs and loss on refunding bonds         12,432         -         12,432         -         (67,457)         -		: <del>*</del>	580,930	580,930	₩
Interest and miscellaneous income		. <del></del>			
Net Cash Provided by Investing Activities		363			
Cash Flows from Capital and Related Financing Activities: Principal paid on bonds Interest paid on bonds Amortization of Issuance costs and loss on refunding bonds Acquisition of capital assets  Reconciliation of Income (Loss) from Operations to Net Cash and Equivalents - End of Year  Reconciliation of Income (Loss) from Operations to Net Cash Provided by (Used in) Operating Activities: Income (loss) from operations Adjustments to reconcile income (loss) from operations to net cash provided by (used in) operating activities: Depreciation expense Loss on disposal of equipment Amortization Changes in assets and liabilities: Accounts receivable Propale Represes Reconciliation of Income (Loss) from Operations to Net Cash Provided by (Used in) Operating activities: Depreciation expense  Accounts receivable Changes in assets and liabilities: Accounts receivable Accounts payable Reconciliation Retrieved Reconciliation Reconciliat	Interest and miscellaneous income	45,486	54,491	99,977	1,035
Principal paid on bonds   (18,507)   (435,000)   (453,507)   (453,507)   (18,377)   (809,056)   (827,433)   (827,433)   (827,457)   (67,457)   (809,056)   (827,433)   (827,457)   (87,45	Net Cash Provided by Investing Activities	45,486	667,838	713,324	1,035
Principal paid on bonds   (18,507)   (435,000)   (453,507)   (453,507)   (18,377)   (809,056)   (827,433)   (827,433)   (827,457)   (67,457)   (809,056)   (827,433)   (827,457)   (87,45	Cash Flows from Capital and Related Financing Activities:				
Interest paid on bonds	Principal paid on bonds	(18,507)	(435.000)	(453,507)	
Amortization of issuance costs and loss on refunding bonds Acquisition of capital assets  Net Cash Used in Capital and Related Financing Activities  Net Increase (Decrease) in Cash and Equivalents  Cash and Equivalents - Beginning of Year  Cash and Equivalents - End of Year  Solve Income (Loss) from Operations to Net Cash Provided by (Used in) Operating Activities: Income (loss) from operations  Adjustments to reconcile income (loss) from operations to net cash provided by (used in) operating activities:  Depreciation expense  Loss on disposal of equipment  Changes in assets and liabilities:  Accounts receivable  Prepaid expenses  Accounts receivable  Prepaid expenses  Bases	Interest paid on bonds				(SE)
Acquisition of capital assets (67,457) - (67,457)  Net Cash Used in Capital and Related Financing Activities (91,909) (1,244,056) (1,335,965)  Net Increase (Decrease) in Cash and Equivalents (3,466,113) 519,507 (2,946,606) 386  Cash and Equivalents - Beginning of Year 5,004,598 241,390 5,245,988 497.  Cash and Equivalents - End of Year \$ 1,538,485 \$ 760,897 \$ 2,299,382 \$ 883.  Reconciliation of Income (Loss) from Operations to Net Cash Provided by (Used in) Operating Activities: Income (loss) from operations one to cash provided by (used in) operating activities: Depreciation expense 308,624 - 308,624 Loss on disposal of equipment 5,700 - 5,700 Amortization Changes in assets and liabilities:  Accounts receivable (680,577) 18,938 (661,639) 256, Prepaid expenses 8,285 99 8,384 Due from other funds - 16,514 16,514 Changes in assets and liabilities (134,071) - (134,071) 40, Accounts payable 9,623 - 9,623 Accrued liabilities 9,833 - 978,333 Deferred revenues (134,071) - (134,071) 40, Due to other funds 978,333 978,333 Deferred revenues (218,059) 257, (612,050) Cher postemployment benefit obligations payable 1,164,239 - 1,164,239	Amortization of issuance costs and loss on refunding bonds		` .		
and Related Financing Activities         (91,909)         (1,244,056)         (1,335,965)           Net Increase (Decrease) in Cash and Equivalents         (3,466,113)         519,507         (2,946,606)         386           Cash and Equivalents - Beginning of Year         5,004,598         241,390         5,245,988         497           Cash and Equivalents - End of Year         \$ 1,538,485         760,897         \$ 2,299,382         \$ 883           Reconciliation of Income (Loss) from Operations to Net Cash Provided by (Used in) Operating Activities:         \$ (5,232,471)         \$ 1,060,174         \$ (4,172,297)         \$ 45,45           Adjustments to reconcile income (loss) from operations to net cash provided by (used in) operating activities:         \$ (5,232,471)         \$ 1,060,174         \$ (4,172,297)         \$ 45,45           Adjustments to reconcile income (loss) from operations to net cash provided by (used in) operating activities:         \$ (5,232,471)         \$ 1,060,174         \$ (4,172,297)         \$ 45,45           Adjustments to reconcile income (loss) from operations to net cash provided by (used in) operating activities:         \$ (5,232,471)         \$ 1,060,174         \$ (4,172,297)         \$ 45,45           Adjustments to reconcile income (loss) from operations to net cash provided by (used in) operating activities:         \$ (5,232,471)         \$ 1,060,174         \$ (4,172,297)         \$ 45,67           Algebraic Algebraic	Acquisition of capital assets	(67,457)			
Net Increase (Decrease) in Cash and Equivalents         (3,466,113)         519,507         (2,946,606)         386           Cash and Equivalents - Beginning of Year         5,004,598         241,390         5,245,988         497           Cash and Equivalents - End of Year         \$ 1,538,485         \$ 760,897         \$ 2,299,382         \$ 883           Reconciliation of Income (Loss) from Operations to Net Cash Provided by (Used in) Operating Activities: Income (loss) from operations to net cash provided by (used in) operating activities: Depreciation expense         \$ (5,232,471)         \$ 1,060,174         \$ (4,172,297)         \$ 45,45,455           Adjustments to reconcile income (loss) from operations to net cash provided by (used in) operating activities: Depreciation expense         308,624         \$ 308,624         \$ 308,624         \$ 5,700         \$ 5,700         \$ 5,700         \$ 5,700         \$ 5,700         \$ 5,700         \$ 5,700         \$ 6,514 </td <td>Net Cash Used in Capital</td> <td></td> <td></td> <td></td> <td></td>	Net Cash Used in Capital				
Cash and Equivalents - Beginning of Year         5,004,598         241,390         5,245,988         497           Cash and Equivalents - End of Year         \$ 1,538,485         \$ 760,897         \$ 2,299,382         \$ 883           Reconciliation of Income (Loss) from Operations to Provided by (Used in) Operating Activities:         (5,232,471)         \$ 1,060,174         \$ (4,172,297)         \$ 45,475           Adjustments to reconcile income (loss) from operations to net cash provided by (used in) operating activities:         \$ (5,232,471)         \$ 1,060,174         \$ (4,172,297)         \$ 45,475           Depreciation expense         308,624         - 308,624         - 308,624         - 308,624         - 5,700         - 5,700         - 5,700         - 5,700         - 5,700         - 4,6514         - 6,514	and Related Financing Activities	(91,909)	(1,244,056)	(1,335,965)	
Cash and Equivalents - End of Year         \$ 1,538,485         \$ 760,897         \$ 2,299,382         \$ 883           Reconciliation of Income (Loss) from Operations to Net Cash Provided by (Used in) Operating Activities:         \$ (5,232,471)         \$ 1,060,174         \$ (4,172,297)         \$ 45,475           Adjustments to reconcile income (loss) from operations to net cash provided by (used in) operating activities:         308,624         - 308,624         - 5,700         - 5,700         - 5,700         - 5,700         - 5,700         - 16,514         - 16,514         - 6,5	Net Increase (Decrease) in Cash and Equivalents	(3,466,113)	519,507	(2,946,606)	386,139
Reconciliation of Income (Loss) from Operations to Net Cash Provided by (Used in) Operating Activities: Income (loss) from operations  Adjustments to reconcile income (loss) from operations to net cash provided by (used in) operating activities:  Depreciation expense  Loss on disposal of equipment  Changes in assets and liabilities:  Accounts receivable  Prepaid expenses  Due from other funds  Accounts payable  Accrued liabilities  Accrued liabilities  Question expense  18,285  Question expenses  Reads  Question expenses  Reads	Cash and Equivalents - Beginning of Year	5,004,598	241,390	5,245,988	497,549
Provided by (Used in) Operating Activities: Income (loss) from operations  Adjustments to reconcile income (loss) from operations to net cash provided by (used in) operating activities:  Depreciation expense  Loss on disposal of equipment  Amortization  Changes in assets and liabilities:  Accounts receivable  Prepaid expenses  Due from other funds  Accounts payable  Accounts payable  Accounts payable  Accounts frederings  Due to other funds  Due to other funds  Due to other funds  Retirement incentive obligation  Compensated absences  Other postemployment benefit obligations payable  Other postemployment benefit obligations payable  Accounts David Medical States and the funds and	Cash and Equivalents - End of Year	\$ 1,538,485	\$ 760,897	\$ 2,299,382	\$ 883,688
Income (loss) from operations	Reconciliation of Income (Loss) from Operations to Net Cash				
Depreciation expense   308,624   308,624   25,700   25,	Income (loss) from operations	\$ (5,232,471)	\$ 1,060,174	\$ (4,172,297)	\$ 45,402
Loss on disposal of equipment 5,700 Amortization 16,514 16,514 Changes in assets and liabilities: Accounts receivable (680,577) 18,938 (661,639) 256, Prepaid expenses 8,285 99 8,384 Due from other funds Accounts payable 9,623 9,623 Accrued liabilities (134,071) (134,071) 40, Due to other funds 978,333 978,333 Deferred revenues Claims payable Retirement incentive obligation 164,579 164,579 Compensated absences (11,954) (11,954) Other postemployment benefit obligations payable 1,164,239	net cash provided by (used in) operating activities:				
Amortization Changes in assets and liabilities:  Accounts receivable Prepaid expenses Due from other funds Accounts payable A					-
Changes in assets and liabilities:       (680,577)       18,938       (661,639)       256,         Prepaid expenses       8,285       99       8,384         Due from other funds       -       -       9,623         Accounts payable       9,623       -       9,623         Accrued liabilities       (134,071)       -       (134,071)       40,         Due to other funds       978,333       -       978,333         Deferred revenues       -       -       257,         Claims payable       -       -       164,579         Retirement incentive obligation       164,579       -       164,579         Compensated absences       (11,954)       -       (11,954)         Other postemployment benefit obligations payable       1,164,239       -       1,164,239		5,700	000		-
Accounts receivable (680,577) 18,938 (661,639) 256, Prepaid expenses 8,285 99 8,384 Due from other funds - 397, Accounts payable 9,623 9,623 4 9,623 Accrued liabilities (134,071) - (134,071) 40, Due to other funds 978,333 - 978,333 Deferred revenues - 257, Claims payable Retirement incentive obligation 164,579 - 164,579 Compensated absences (11,954) - (11,954) Other postemployment benefit obligations payable 1,164,239 - 1,164,239		5	16,514	16,514	. <del></del> );
Prepaid expenses       8,285       99       8,384         Due from other funds       -       -       397,         Accounts payable       9,623       -       9,623         Accrued liabilities       (134,071)       -       (134,071)       40,         Due to other funds       978,333       -       978,333         Deferred revenues       -       -       257,         Claims payable       -       -       (612,         Retirement incentive obligation       164,579       -       164,579         Compensated absences       (11,954)       -       (11,954)         Other postemployment benefit obligations payable       1,164,239       -       1,164,239		(000 577)	40.000	(00.000)	
Due from other funds       -       397,         Accounts payable       9,623       -       9,623         Accrued liabilities       (134,071)       -       (134,071)       40,         Due to other funds       978,333       -       978,333         Deferred revenues       -       -       257,         Claims payable       -       -       (612,         Retirement incentive obligation       164,579       -       164,579         Compensated absences       (11,954)       -       (11,954)         Other postemployment benefit obligations payable       1,164,239       -       1,164,239					256,555
Accounts payable 9,623 - 9,623 Accrued liabilities (134,071) - (134,071) 40, Due to other funds 978,333 - 978,333 Deferred revenues - 257, Claims payable - (612, Retirement incentive obligation 164,579 - 164,579 Compensated absences (11,954) - (11,954) Other postemployment benefit obligations payable 1,164,239 - 1,164,239		8,285	99	8,384	
Accrued liabilities (134,071) - (134,071) 40, Due to other funds 978,333 - 978,333  Deferred revenues - 257, Claims payable - (612, Retirement incentive obligation 164,579 - 164,579  Compensated absences (11,954) - (11,954) Other postemployment benefit obligations payable 1,164,239 - 1,164,239		0.623	-	0.633	397,733
Due to other funds       978,333       978,333         Deferred revenues       257,         Claims payable       -       -       (612,         Retirement incentive obligation       164,579       -       164,579         Compensated absences       (11,954)       -       (11,954)         Other postemployment benefit obligations payable       1,164,239       -       1,164,239					40,666
Deferred revenues Claims payable Retirement incentive obligation Compensated absences (11,954) Other postemployment benefit obligations payable  1,164,239 - 1,164,239 - 1,164,239			-		40,000
Claims payable Retirement incentive obligation Compensated absences (11,954) Other postemployment benefit obligations payable 1,164,239 (612, 164,579 (11,954) (11,954) - 1,164,239	Deferred revenues	2, 3,000	)===  ===	010,000	257,377
Retirement incentive obligation 164,579 - 164,579 Compensated absences (11,954) - (11,954) Other postemployment benefit obligations payable 1,164,239 - 1,164,239		*		(7), (8)	(612,629)
Compensated absences (11,954) - (11,954) Other postemployment benefit obligations payable 1,164,239 - 1,164,239	Retirement incentive obligation	164.579		164.579	(0.2,020)
Other postemployment benefit obligations payable 1,164,239 - 1,164,239				· ·	19
Net Cash Provided by (Used in) Operating Activities \$ (3.419.690) \$ 1.095.725 \$ (2.323.965) \$ 295	Other postemployment benefit obligations payable				
$\frac{\psi (9,413,030)}{\psi (1,033,723)} = \frac{\psi (2,323,303)}{\psi (2,323,303)} = \frac{\psi (2,323,323)}{\psi (2,323,303)} = \frac{\psi (2,323,323)}{\psi (2,323,323)} = \frac{\psi (2,323,323)}{\psi (2,323,323)} = \frac{\psi (2,323,323)}{\psi (2,323,323)} = \psi $	Net Cash Provided by (Used in) Operating Activities	\$ (3,419,690)	\$ 1,095,725	\$ (2,323,965)	\$ 385,104
Noncash Investing Activities -	Noncash Investing Activities -				
Increase in bonds payable from amortization of original issue and underwriters' discounts \$ - \$ 7,592 \$ 7,592 \$	Increase in bonds payable from amortization of	œ ·	¢ 7.500	¢ 7.500	•

#### COUNTY OF SULLIVAN, NEW YORK

## STATEMENT OF ASSETS AND LIABILITIES FIDUCIARY FUND DECEMBER 31, 2010

	Agency
Cash - Demand deposits Accounts Receivable	\$ 2,918,611 2,960
Total Assets	\$ 2,921,571
LIABILITIES	
Accounts Payable Employee Payroll Deductions Deposits	\$ 273,365 148,331 2,499,875
Total Liabilities	\$ 2,921,571



		Sullivan County Community College	Soi	Sullivan County I and Water Inservation District	D	Sullivan County Industrial evelopment Agency	Corp E De	Emerald orate Center Economic evelopment orporation		Total
ASSETS			_		_		_		_	
Cash and equivalents	\$	3,567,043	\$	399,973	\$	2,852,360	\$	6,080	\$	6,825,456
Investments		2,093,210		87,742		-		-		2,180,952
Receivables:										
Accounts, net of allowance for										
uncollectible amounts		1,183,324		15,171		-		34,530		1,233,025
Loans		20		발		29,158		-		29,158
Notes		851,273		些		-		-		851,273
State and federal aid		<b>≈</b> 0		2		295,000		-		295,000
Due from other governments		115,693		글		-		-		115,693
Prepaid expenses		757,665		2,912		6,901		- P		767,478
Other		·· <sup>/</sup> 98,199		2		740		-		98,199
Capital assets (net of accumulated depreciation):										
Land		277,445		¥		***		( <b>a</b> )		277,445
Infrastructure and										
land improvements	55	1,963,985		-		126		· =/:		1,963,985
Buildings and improvements		18,696,359		24,147		-		-11		18,720,506
Machinery and equipment		964,648		37,255		296,828		-0		1,298,731
Intangibles		238,519		=		<b>:</b>		-		238,519
Construction-in-progress	-	3,662,030			-		_	1,442,461		5,104,491
Total Assets		34,469,393	-	567,200		3,480,247		1,483,071	_	39,999,911
LIABILITIES										
Accounts payable		1,068,396		-		22,409		2,775		1,093,580
Accrued liabilities		862,966		66,521		28,166		5400		957,653
Due to other governments		19,069		=		713,290		( <del>-</del> 0)		732,359
Due to primary government		9		-		3		675,000		675,000
Unearned revenues		664,564		262,997		237,299		F=1		1,164,860
Deposits payable		960,782		+		9,161		( <b>0</b> )		969,943
Non-current liabilities:										
Due within one year: Bonds payable		787,510								707 540
Capital lease obligation		176,000		- 5		±=0		-		787,510
Compensated absences		28,928		2,924				350 720		176,000 31,852
Due in more than one year:		20,020		2,024						01,002
Bonds payable		17,187,534		-		: <del>-</del> /		:=::		17,187,534
Capital lease obligation		3,413,000		12		-		<u>⇒</u> 0		3,413,000
Compensated absences		260,350		26,320		:=0		: <del>=</del> 0		286,670
Other postemployment										
benefit obligations payable	_	5,405,751	_		_				_	5,405,751
Total Liabilities		30,834,850	_	358,762	_	1,010,325		677,775		32,881,712
NET ASSETS (DEFICIT)										
Invested in capital assets,										
net of related debt		4,999,244		61,402		296,828		1,442,461		6,799,935
Restricted for:										
Loans		-		- 2		487,567		-		487,567
Education		2,155,745				-		:=:		2,155,745
Unrestricted	_	(3,520,446)	-	147,036		1,685,527		(637,165)		(2,325,048)
Total Net Assets (Deficit)	\$	3,634,543	\$	208,438	\$	2,469,922	\$	805,296	\$	7,118,199

STATEMENT OF ACTIVITIES COMPONENT UNITS YEAR ENDED DECEMBER 31, 2010

			Program Revenues							
Functions/Programs	 Expenses	Charges for Services		Operating Grants and Contributions			Capital Grants and ontributions			
Sullivan County Community College	\$ 28,459,413	\$	3,701,232	\$	19,633,303	\$	16,254			
Sullivan County Soil and Water Conservation District	710,509		27,447		696,219		*			
Sullivan County Industrial Development Agency	495,893		399,089		-		295,000			
Emerald Corporate Center Economic Development Corporation	64,229	-		_			67,122			
Total Component Units	\$ 29,730,044	\$	4,127,768	\$	20,329,522	\$	378,376			

#### General Revenues:

Unrestricted use of money and property Grants and contributions not restricted to specific programs Miscellaneous

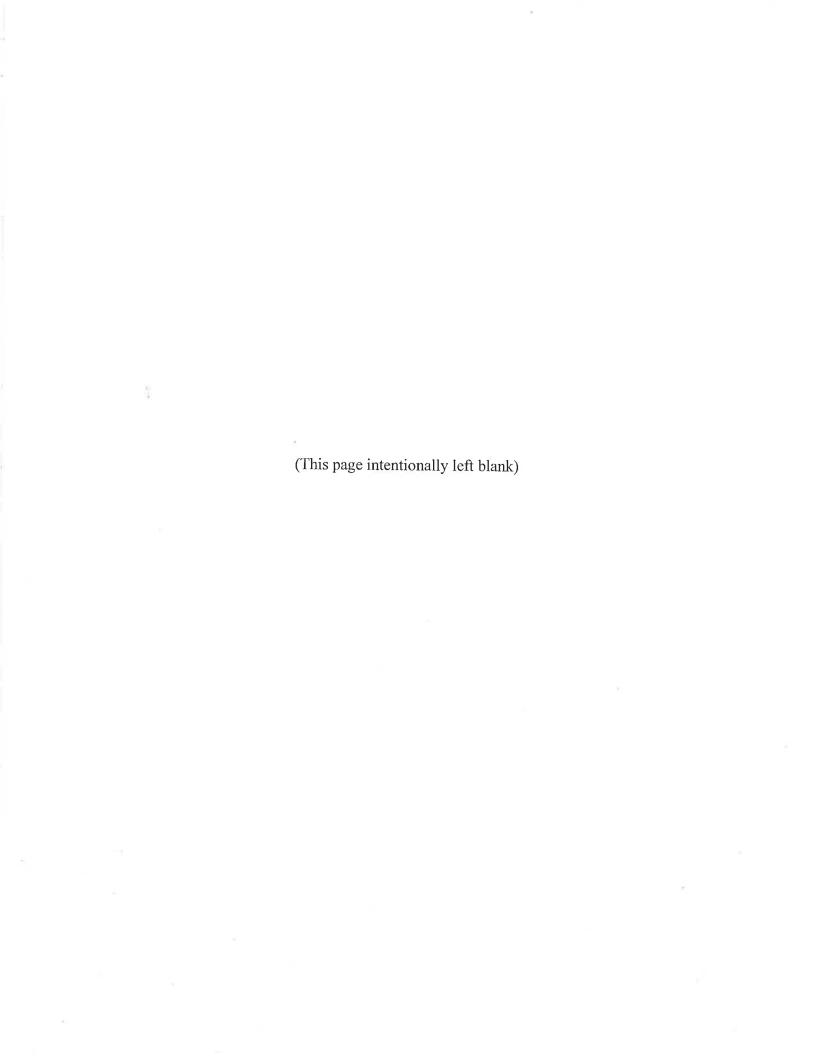
**Total General Revenues** 

Change in Net Assets

Net Assets - Beginning of Year

Net Assets - End of Year

	Net (Expense) Revenue and Changes in Net Assets											
Sullivan County Community College		Sullivan County Soil and Water		Sullivan County Industrial Development Agency		Corpo Ed Dev	merald orate Center conomic relopment rporation	Total				
\$	(5,108,624)	\$	-	\$	:*	\$	7#2	\$	(5,108,624)			
	*		13,157		=				13,157			
	Æ		-		198,196	395			198,196			
_			<u> </u>		Ħ	: :	2,893	_	2,893			
_	(5,108,624)		13,157		198,196	: t <u></u>	2,893	_	(4,894,378)			
	107,605 - 2,133,219		3,463 32,441 13,932		25,643 - -	8 2	9.00 2.00	-	136,711 32,441 2,147,151			
_	2,240,824	-	49,836		25,643	-	<u> </u>	_	2,316,303			
	(2,867,800)		62,993		223,839		2,893		(2,578,075)			
-	6,502,343		145,445		2,246,083	-	802,403		9,696,274			
\$	3,634,543	\$	208,438	\$	2,469,922	\$	805,296	\$	7,118,199			



### NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2010

#### Note 1 - Summary of Significant Accounting Policies

The County of Sullivan, New York ("County") was established in 1809 and operates in accordance with County Law and the various other applicable laws of the State of New York. The County functions under a County Manager form of government. The County Legislature is the legislative body responsible for overall operation. The County Manager serves as the chief executive officer and the County Treasurer serves as the chief financial officer. The County provides the following services to its residents: education, public safety, health, transportation, economic opportunity and development, culture and recreation, home and community services and general and administrative support.

The accounting policies of the County conform to generally accepted accounting principles as applicable to governmental units and the Uniform System of Accounts as prescribed by the State of New York. The Governmental Accounting Standards Board ("GASB") is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The following is a summary of the County's more significant accounting policies:

#### A. Financial Reporting Entity

The financial reporting entity consists of a) the primary government, which is the County, b) organizations for which the County is financially accountable and c) other organizations for which the nature and significance of their relationship with the County are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete as set forth by GASB.

In evaluating how to define the County, for financial reporting purposes, management has considered all potential component units. The decision to include a potential component unit in the County's reporting entity was made by applying the criteria set forth by GASB, including legal standing, fiscal dependency and financial accountability. Based upon the application of these criteria, the following individual component units are included in the County's reporting entity because of their operational relationship with the County.

The Sullivan County Community College ("College") was established in 1963 with the County as the local sponsor under provisions of Article 126 of Education Law. The College is administered by a board of trustees consisting of nine voting members; five are appointed by the County Legislature and four by the Governor. The College budget is subject to approval by the County Legislature. The County generally provides one half of the capital costs and one third of the operating costs for the College. Title to real property of the College vests with the County and bonds and notes for College capital costs are issued by the County and are County debt. A fiscal year ending August 31st is mandated by State Law for the College. The College is included in the County's reporting entity since the primary government is able to impose its will, as demonstrated through the ability to approve budgets. The College may also result in a financial burden to the primary government since the County is obligated for the debt of the College. Since the College does not provide services entirely or almost entirely to the County, the College has been reflected as a discretely presented component unit.

The Sullivan County Soil and Water Conservation District ("District") was established in 1966 pursuant to Chapter 727 of the Laws of the State of New York. The District provides for the conservation of soil and soil resources of the State and the County. The Board of Directors is appointed by the County Legislature. The Board of Directors serve at the pleasure of the County Legislature and therefore, the primary government is able to impose its will on the District. Since the District is also dependent on the financial support provided by the County, the financial statements of the District have been reflected as a discretely presented component unit.

The Sullivan County Industrial Development Agency ("Agency") is a public benefit corporation created by State legislation to promote the economic welfare, recreation opportunities and prosperity of the County's inhabitants. Members of the Agency are appointed by the County Legislature. Agency members have complete responsibility for management of the Agency and accountability for fiscal matters. The County is not liable for Agency bonds or notes. The governing board of the Agency serves at the pleasure of the County Legislature and therefore, the primary government is able to impose its will on the Agency. Since the Agency does not provide services entirely or almost entirely to the County, the financial statements of the Agency have been reflected as a discretely presented component unit.

The Emerald Corporate Center Economic Development Corporation ("Corporation") was established by the County Legislature in 2000 to assist in the commercial rehabilitation of the County. The nine member board is appointed by the County Legislature. The County advances funds necessary to develop the park and is reimbursed upon the sale of property within the park. Since the Corporation is dependent on the financial support provided by the County, the financial statements of the Corporation have been reflected as a discretely presented component unit.

The Sullivan Tobacco Asset Securitization Corporation ("STASC") is a special purpose, bankruptcy-remote local development corporation. STASC was organized under the provisions of Section 1411 of the New York State Not-For-Profit Corporation Law and pursuant to the Public Authorities Law of the State of New York. The Board of Directors of STASC consists of five members; the County Manager, the County's Commissioner of Financial Management, the Chairman of the County's Board of Legislators, the Majority Leader of the County's Board of Legislators and the Minority Leader of the County's Board of Legislators. The Board of Directors has complete responsibility for management of the STASC and accountability for fiscal matters. The County is not liable for any deficits or STASC bonds or notes. GASB, in April 2004, issued a technical bulletin which clarified the financial reporting of Tobacco Settlement Authorities ("TSA"). This bulletin, which is effective for fiscal years ending after June 15, 2004, provides that when TSA's are entitled to future tobacco settlement resources and have a majority of the governing board appointed by the primary government, the financial accountability criteria are met and the TSA should be reported as a component unit of the settling government. Consequently, the STASC has been reflected as a blended component unit in the financial statements as a proprietary fund.

Complete financial statements of the individual component units can be obtained from their respective administrative offices:

Sullivan County Community College 112 College Road Loch Sheldrake, New York 12759

Sullivan County Soil and Water Conservation District 69 Ferndale-Loomis Road Liberty, New York 12754

Sullivan County Industrial Development Agency One Cablevision Center Ferndale, New York 12734

Emerald Corporate Center Economic Development Corporation 100 North Street, P.O. Box 5012 Monticello, New York 12701

Sullivan Tobacco Asset Securitization Corporation Sullivan County Government Center 100 North Street P.O. Box 5012 Monticello, New York 12701

#### B. Government-Wide Financial Statements

The government-wide financial statements (i.e. the Statement of Net Assets and the Statement of Activities) report information on all non-fiduciary activities of the primary government as a whole and its component units. For the most part, the effect of interfund activity has been removed from these statements, except for interfund services provided and used. Governmental activities, which are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from the legally separate component units for which the primary government is financially accountable.

The Statement of Net Assets presents the financial position of the County and its component units at the end of its fiscal year. The Statement of Activities demonstrates the degree to which direct expenses of a given function or segments are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include (1) charges to customers or applicants who purchase, use or directly benefit from goods or services, or privileges provided by a given function or segment, (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment and (3) interest earned on grants that is required to be used to support a particular program. Taxes and other items not identified as program revenues are reported as general revenues. The County does not allocate indirect expenses to functions in the Statement of Activities.

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and individual enterprise funds are reported as separate columns in the fund financial statements.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services in connection with a proprietary fund's principal ongoing operation. The principal operating revenues of the Enterprise Funds are charges to customers for services and Tobacco Settlement Revenues. Operating expenses for the Enterprise Funds include the cost of services, administrative expenses, professional and director's fees, insurance, depreciation costs and benefit costs. The principal operating revenues of the Internal Service Fund is charges for services, and operating expenses are for workers' compensation costs. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

#### C. Fund Financial Statements

The accounts of the County are organized and operated on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts which comprise its assets, liabilities, fund balances/net assets, revenues and expenditures/expenses. accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance related legal and contractual provisions. The County maintains the minimum number of funds consistent with legal and managerial requirements. The focus of governmental fund financial statements is on major funds as that term is defined in professional pronouncements. Each major fund is to be presented in a separate column, with nonmajor funds, if any, aggregated and presented in a single column. Proprietary and Fiduciary funds are reported by type. Since the governmental fund statements are presented on a different measurement focus and basis of accounting than the government-wide statements' governmental activities column, a reconciliation is presented on the pages following, which briefly explains the adjustments necessary to transform the fund based financial statements into the governmental activities column of the government-wide presentation. The County's resources are reflected in the financial statements in three broad fund categories in accordance with generally accepted accounting principles as follows:

#### **Fund Categories**

a. <u>Governmental Funds</u> - Governmental Funds are those through which most general government functions are financed. The acquisition, use and balances of expendable financial resources and the related liabilities are accounted for through governmental funds. The following are the County's major governmental funds.

General Fund - The General Fund constitutes the primary operating fund of the County in that it includes all revenues and expenditures not required by law to be accounted for in other funds.

Special Revenue Funds - Special revenue funds are established to account for the proceeds of specific revenue sources that are legally restricted to expenditures for certain defined purposes. The major special revenue funds of the County are as follows:

County Road Fund - The County Road Fund is used to account for the maintenance and repair of County roads and bridges and snow removal costs, as defined in New York State Highway Law.

Refuse and Garbage Fund - The Refuse and Garbage Fund is used to account for the activity of the County's solid waste operations.

Capital Projects Fund - The Capital Projects Fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities, other than those financed by proprietary funds.

The County also reports the following non-major governmental funds:

Special Revenue Funds:

Road Machinery Fund - The Road Machinery Fund is used to account for the purchase, repair and maintenance of highway machinery, tools and equipment and for the construction, purchase and maintenance of buildings for the storage and repair of highway machinery and equipment.

Community Development Fund - The Community Development Fund is used to account for projects financed by entitlements from the U.S. Department of Housing and Urban Development.

Debt Service Fund - The Debt Service Fund is provided to account for the accumulation of resources to be used for the redemption of principal and interest on long-term debt.

- b. Proprietary Funds - Proprietary funds include enterprise and internal service funds. Enterprise funds are used to account for operations that are financed and operated in a manner similar to private enterprises or where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is necessary for management accountability. Enterprise funds are used to account for those operations that provide services to the public. Internal service funds account for operations that provide services to other departments or agencies of the government, or to other governments, on a cost reimbursement basis. The operations of the Sullivan County Adult Care Center and the Sullivan Tobacco Asset Securitization Corporation are recorded as major enterprise funds. The Adult Care Center is a skilled nursing facility established and operated under provisions of Article 6 of General Municipal Law. The County has established its Workers' Compensation Benefits Fund as an internal service fund. The County all applicable Financial Accounting Standards Board ("FASB") pronouncements issued after November 30, 1989 in accounting and reporting for its enterprise operations.
- c. <u>Fiduciary Funds</u> (Not included in Government-Wide Financial Statements) The Fiduciary Funds are used to account for assets held by the County in an agency capacity on behalf of others. The Agency Fund is used to account for employee payroll tax withholdings and various other deposits that are payable to other jurisdictions or individuals.

#### D. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as current financial resources (current assets less current liabilities) or economic resources (all assets and liabilities). The basis of accounting indicates the timing of transactions or events for recognition in the financial reports.

The government-wide financial statements are reported using the *economic resources* measurement focus and the accrual basis of accounting, as are the proprietary funds. The Agency Fund has no measurement focus and utilizes the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. Property taxes are considered to be available if collected within sixty days of the fiscal year end. A ninety day availability period is used for revenue recognition for all other governmental fund revenues. Property taxes associated with the current fiscal period as well as charges for services and intergovernmental revenues are considered to be susceptible to accrual and have been recognized as revenues of the current fiscal period. Fees and other similar revenues are not susceptible to accrual because generally they are not measurable until received in cash. If expenditures are the prime factor for determining eligibility, revenues from Federal and State grants are accrued when the expenditure is made. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, certain pension costs, landfill closure costs, certain claims and post-employment benefit obligations are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Issuance of longterm debt and acquisitions under capital leases are reported as other financing sources.

When both restricted and unrestricted resources are available for use, it is the County's policy to use restricted resources first, then unrestricted resources as they are needed.

Patient revenues in the Enterprise Fund are recorded on the gross charge basis. Contractual adjustments are deducted to arrive at net patient service revenue. Revenues received under cost reimbursement agreements and prospective contractual agreements represent a substantial portion of the Sullivan County Adult Care Center's revenue and are subject to subsequent adjustment either by audit of third-party payors or appeals by the Sullivan County Adult Care Center. Retroactively calculated third-party contractual adjustments are accrued on an estimated basis in the period the services are rendered and adjusted in future periods as required. Final settlements of retroactive cost reimbursements are recorded as retroactive adjustments.

#### **Component Units**

Component units are presented on the basis of accounting that most accurately reflect their activities. The Sullivan County Soil and Water Conservation District is accounted for on the modified accrual basis and is converted to the accrual basis for the government-wide statements. The Sullivan County Community College, Sullivan County Industrial Development Agency and Emerald Corporate Center Economic Development Corporation are accounted for on the accrual basis. The Sullivan County Industrial Development Agency and the Emerald Corporate Center Economic Development Corporation apply all applicable FASB pronouncements issued after November 30, 1989 in accounting and reporting their operations.

#### E. Assets, Liabilities and Net Assets or Fund Balances

#### Deposits, Investments and Risk Disclosure

**Cash and Equivalents** - Cash and equivalents consist of funds deposited in demand deposit accounts, time deposit accounts and certificates of deposit with original maturities of less than three months.

The County's investment policies are governed by State statutes. The County has adopted its own written investment policy which provides for the deposit of funds in FDIC insured commercial banks or trust companies located within the State. The County is authorized to use demand deposit accounts, time deposit accounts and certificates of deposit. Permissible investments include obligations of the U.S. Treasury, U.S. Agencies, repurchase agreements and obligations of New York State or its political subdivisions, and accordingly, the County's policy provides for no credit risk on investments.

Collateral is required for demand deposit accounts, time deposit accounts and certificates of deposit at 100% of all deposits not covered by Federal deposit insurance. The County has entered into custodial agreements with the various banks which hold their deposits. These agreements authorize the obligations that may be pledged as collateral. Such obligations include, among other instruments, obligations of the United States and its agencies and obligations of the State and its municipal and school district subdivisions.

Custodial credit risk is the risk that in the event of a bank failure, the County's deposits may not be returned to it. GASB Statement No. 40 directs that deposits be disclosed as exposed to custodial credit risk if they are not covered by depository insurance and the deposits are either uncollateralized, collateralized by securities held by the pledging financial institution or collateralized by securities held by the pledging financial institution's trust department but not in the County's name. The County's aggregate bank balances that were not covered by depository insurance were not exposed to custodial credit risk at December 31, 2010.

The County was invested only in demand deposit accounts, time deposit accounts and money market accounts and, accordingly, was not exposed to any interest rate risk or credit risk.

**Investments** - All investments are stated at fair value and/or amortized cost, which approximates fair value.

Restricted Cash and Equivalents and Investments - The terms of the bond indenture of the Sullivan Tobacco Asset Securitization Corporation provide for the establishment of a liquidity reserve. The reserve has been established at the maximum annual debt service requirements in the current and any future fiscal year, assuming principal is paid in accordance with the requirements of the indenture.

**Property Taxes Receivable** - Real property taxes attach as an enforceable lien on real property and are levied on January 1<sup>st</sup>, payable without penalty to January 31<sup>st</sup>. The towns are responsible for the billing and collection of County taxes. The towns are responsible for collection

through March 31<sup>st</sup>, at which time the collection process is transferred to the County. At that time, a 5% penalty is added to the unpaid amounts. Payments received subsequent to March 31<sup>st</sup> are also charged interest at 1% per month on the unpaid tax. The towns retain from their gross tax collection the full amount of their respective levies and return the balance of such collections, which includes the collection of relevied school district taxes, where applicable, to the County.

The County is also responsible for collecting and enforcing delinquent school taxes. Such taxes are collected by the school districts in the County between September 1<sup>st</sup> and November 15<sup>th</sup>. On or about November 15<sup>th</sup>, the tax receivers of the school districts transmit the school tax rolls together with a listing of unpaid taxes to the appropriate school authorities. The school districts must certify such listing of unpaid taxes and transmit said listing to the County. Unpaid school taxes are relevied as part of the County tax bill due on January 1<sup>st</sup> of the next calendar year and thereafter collected and enforced in the same manner as County real property taxes. The County must satisfy the full amount of the unpaid school taxes no later than April 1<sup>st</sup> of the year following the levy of such taxes.

Other Receivables - Other receivables include amounts due from other governments and individuals for services provided by the County. Receivables are recorded and revenues recognized as earned or as specific program expenditures/expenses are incurred. Allowances are recorded when appropriate.

**Loans Receivable** - Loans receivable consist of residential and commercial loans made by the County. The loans have various interest rates and maturities.

**Due From/To Other Funds** - During the course of its operations, the County has numerous transactions between funds to finance operations, provide services and construct assets. To the extent that certain transactions between funds had not been paid or received as of December 31, 2010, balances of interfund amounts receivable or payable have been recorded in the fund financial statements. Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as internal balances.

**Inventory** - There are no inventory values presented in the balance sheets of the respective funds of the County. Purchases of inventoriable items at various locations are recorded as expenditures at the time of purchase and year-end balances at these locations are not material.

**Prepaid Expense/Expenditures** – Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items using the consumption method in both the government-wide and fund financial statements. Prepaid expenses/expenditures consist of employee retirement and other costs which have been satisfied prior to the end of the fiscal year, but represent items which have been provided for in the subsequent year's budget and/or will benefit such periods. Reported amounts in governmental funds are equally offset by a reservation of fund balance, in the fund financial statements, which indicates that these amounts do not constitute "available spendable resources" even though they are a component of current assets.

Cost of Issuance - The costs of issuance of the STASC bonds are being amortized over the flexible maturities of the bonds, which is twenty six years.

### Note 1 - Summary of Significant Accounting Policies (Continued)

Capital Assets - Capital assets, which include property, plant, equipment and infrastructure assets (e.g., roads, bridges, sidewalks and similar items) are reported in the governmental activities column in the government-wide financial statements. Capital assets are defined by the County as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

In the case of the initial capitalization of general infrastructure assets (i.e., those reported by governmental activities), the County chose to include all such items regardless of their acquisition date or amount. The County was able to estimate the historical cost for the initial reporting of these assets through backtrending (i.e., estimating the current replacement cost of the infrastructure to be capitalized and used an appropriate price level index to deflate the cost to the acquisition year or estimated acquisition year).

Major outlays for capital assets and improvements are capitalized as projects are constructed. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives is not capitalized.

Land and construction-in-progress are not depreciated. Property, plant, equipment and infrastructure of the County are depreciated using the straight line method over the following estimated useful lives.

Class	Life in Years
Infrastructure and land improvements	10-50
Buildings and improvements	20-50
Machinery and equipment	5-20
Intangibles	25

The costs associated with the acquisition or construction of capital assets are shown as capital outlay expenditures on the governmental fund financial statements. Capital assets are not shown on the governmental funds balance sheet.

**Unearned/Deferred Revenues** - Unearned/deferred revenues arise when assets are recognized before revenue recognition criteria has been satisfied. In the government-wide financial statements, unearned revenues consist of amounts received in advance and/or revenue from grants received before the eligibility requirements have been met.

Deferred revenues in the fund financial statements are those where asset recognition criteria have been met, but for which revenue recognition criteria have not been met. The County has reported deferred revenues of \$12,779,495 for real property taxes and \$1,164,802 for various departmental income received in advance in the General Fund. The County has also reported deferred revenues of \$212,452 for loans receivable in the Community Development Fund, \$287,389 for premiums received in advance in the Workers' Compensation Benefits Fund, \$664,564 in the Sullivan County Community College (component unit) for tuition and other fees, \$262,997 in the Sullivan County Soil and Water Conservation District (component unit) and

### Note 1 - Summary of Significant Accounting Policies (Continued)

\$237,299 in the Sullivan County Industrial Development Agency (component unit) for State Aid received in advance. Such amounts have been deemed to be measurable but not "available" pursuant to generally accepted accounting principles.

Long-Term Liabilities - In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the Statement of Net Assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are amortized over the term of the related debt.

In the fund financial statements, governmental funds recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of the debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as General, Debt Service or Capital Projects funds expenditures.

Compensated Absences - The various collective bargaining agreements provide for the payment of accumulated vacation and sick leave upon separation from service. The liability for such accumulated leave is reflected in the government-wide Statement of Net Assets as current and long-term liabilities. A liability for these amounts is reported in the governmental funds only if the liability has matured through employee resignation or retirement. The liability for compensated absences includes salary related payments, where applicable.

**Net Assets** - Net assets represent the difference between assets and liabilities. Net assets are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the County or through external restrictions imposed by creditors, grantors, or laws or regulations of other governments. Net assets on the Statement of Net Assets include, invested in capital assets, net of related debt, restricted for capital projects, law enforcement, Stop DWI program, debt service, workers' compensation benefits, community development, loans and education. The balance is classified as unrestricted.

Fund Balances - Reserves and Designations - Portions of fund balance are segregated for future use and are, therefore, not available for future appropriation or expenditure. Amounts reserved for encumbrances, long-term receivables, law enforcement, driving while intoxicated program and debt service represent portions of fund balance which are required to be segregated in accordance with State law or generally accepted accounting principles. Designation of unreserved fund balances in governmental funds indicates the utilization of these resources in the ensuing year's budget or tentative plans for future use.

### F. Encumbrances

In governmental funds, encumbrance accounting, under which purchase orders, contracts and other commitments for the expenditure of monies are recorded in order to reserve applicable appropriations, is generally employed as an extension of formal budgetary integration in the General, County Road, Refuse and Garbage and Road Machinery funds. Encumbrances outstanding at year-end are reported as reservations of fund balance since they do not constitute expenditures or liabilities.

NOTES TO FINANCIAL STATEMENTS (Continued) DECEMBER 31, 2010

### Note 1 - Summary of Significant Accounting Policies (Continued)

### G. Use of Estimates

The preparation of the financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements. Estimates also affect the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

### H. Subsequent Events Evaluation by Management

Management has evaluated subsequent events for disclosure and/or recognition in the financial statements through the date that the financial statements were available to be issued, which date is June 17, 2011.

### Note 2 - Stewardship, Compliance and Accountability

### A. Budgetary Data

The County generally follows the procedures enumerated below in establishing the budgetary data reflected in the financial statements:

- a) On or before November 15th, the County Manager submits to the County Legislature a tentative operating budget for the fiscal year commencing the following January 1st. The tentative budget includes proposed expenditures and the means of financing.
- b) The County Manager meets with the Management and Budget Committee of the Legislature after transmittal of the tentative budget to review the budget document.
- c) The County Legislature conducts two public hearings on the tentative budget to obtain taxpayer comments.
- d) After the public hearing and prior to December 20th, the Legislature meets to consider and adopt the budget.
- e) All line item changes are made through majority vote by the County Legislature. This process is completed and the final budget is adopted by December 20th.
- f) Formal budgetary integration is employed during the year as a management control device for General, County Road, Refuse and Garbage, Road Machinery and Debt Service funds.
- g) Budgets for General, County Road, Refuse and Garbage, Road Machinery and Debt Service funds are legally adopted annually on a basis consistent with generally accepted accounting principles. The Capital Projects Fund is budgeted on a project basis. An annual budget is not adopted for the Community Development Fund.

### Note 2 - Stewardship, Compliance and Accountability (Continued)

- h) The County Legislature has established legal control of the budget at the function level of expenditures. Transfers between appropriation accounts, at the function level, require approval by the Legislature. Any modification to appropriations resulting from increases in revenue estimates or supplemental reserve appropriations also require a majority vote by the Legislature.
- i) Appropriations in General, County Road, Refuse and Garbage, Road Machinery and Debt Service funds lapse at the end of the fiscal year, except that outstanding encumbrances are reappropriated in the succeeding year pursuant to the Uniform System of Accounts promulgated by the Office of the State Comptroller.

### B. Property Tax Limitation

The County is permitted by the Constitution of the State of New York to levy taxes for purposes other than debt service up to 1-1/2% of the five-year average full valuation of taxable real estate located within the County. In accordance with this provision, the maximum amount of the tax levy for 2010 was \$128,633,856, which exceeded the actual levy by \$79,577,954.

### C. Expenditures in Excess of Budget

The following categories of expenditures exceeded their budgetary provisions by the amounts indicated:

### General Fund:

General Government Support:		
Municipal Court	\$	630
Public Defense		50,967
Personnel		1,393
Elections		116,510
Records Management		5,265
Payroll		5,750
Education -		
Community College - Non-resident Tuition		9,250
Public Safety -		
Sheriff		25,440
Health:		
Community Service Administration		9,446
Contracted Mental Health Services		56,992
Post Employment Benefits		5,770
Economic Opportunity and Development:		
Family Assistance		239,512
Child Care	14	155,430
Juvenile Delinquent Care		12,873
State Training Schools		88,817
Safety Net		302,030
Home Energy Assistance Program		41,335
Public Information		47,271
Consumer Affairs - Weights and Measures		6,100

### Note 2 - Stewardship, Compliance and Accountability (Continued)

Economic Opportunity and Development (Cont'd):	
Economic and Community Development	\$ 955
Post Employment Benefits	7,135
Transfers Out:	
Refuse and Garbage Fund	1,926,607
Capital Projects Fund	538,436
Road Machinery Fund	1,500,000
County Road Fund -	
Debt Service - Interest	2,529
Refuse and Garbage Fund -	
Debt Service - Interest	356
Road Machinery Fund -	
Debt Service - Interest	1,955
Debt Service Fund -	
Transfers Out	27,963

### D. Capital Projects Fund Deficits

The undesignated deficit in the Capital Projects Fund of \$5,805,546 arises because of the application of generally accepted accounting principles to the financial reporting of such funds. The proceeds of bond anticipation notes issued to finance construction of capital projects are not recognized as an "other financing source". Liabilities for bond anticipation notes payable are accounted for in the Capital Projects Fund. Bond anticipation notes are recognized as revenue only to the extent that they are redeemed. The deficit will be reduced and eliminated as bond anticipation notes are redeemed from interfund transfers from other governmental funds or converted to permanent financing.

### E. Fund Deficits

The Adult Care Center and Sullivan Tobacco Asset Securitization Corporation reflect unrestricted deficits at December 31, 2010 of \$7,592,554 and \$10,529,419, respectively. These deficits will be reduced annually with the receipt of patient service fees and tobacco revenues, respectively.

### Note 3 - Detailed Notes on All Funds

### A. Investments

Investments of the component units consist of the following:

Investments of the Sullivan County Community College (component unit) are stated at fair value and consist of U.S. Government securities of \$2,093,210. The securities are insured and registered and are held by the College's agent, a third party financial institution, in the College's name.

Investments of the Sullivan County Soil and Water Conservation District (component unit) of \$87,742 consists of certificates of deposit that have maturities that are of a duration of greater than three months and are secured by FDIC coverage and collateral posted by the respective depository.

### B. Restricted Investments

Restricted investments at December 31, 2010 consisted of the following:

Sullivan Tobacco Asset Securitization Corporation – Commercial paper, at cost, which approximates fair value, due in June 2011, interest at .68%

1,242,547

Investments of the Sullivan Tobacco Asset Securitization Corporation are not subject to risk categorization.

### C. Taxes Receivable

Taxes receivable at December 31, 2010 consisted of the following:

Taxes receivable - overdue Returned school district taxes Tax liens	\$ 18,433,242 15,650,470 119,666
Allowance for uncollectible taxes	34,203,378 (2,282,527)
	<u>\$ 31,920,851</u>

School district taxes are offset by liabilities to the school districts. Taxes receivable and tax liens are also partially offset by deferred tax revenues of \$12,779,495, which represents an estimate of the receivable which will not be collected within the first sixty days of the subsequent year.

### D. Due From/To Other Funds

The balances reflected as due from/to other funds at December 31, 2010 were as follows:

Fund	 Due From	 Due To
General County Road Refuse and Garbage Capital Projects Non-Major Governmental Enterprise Fund - Adult Care Center Internal Service Fund - Workers' Compensation Benefits	\$ 4,316,242 7,912 556,890 377,336 866,228	\$ 4,921,362 45,430 65,323 227,484 875 4,105,412
	\$ 9,365,886	\$ 9,365,886

The outstanding balances between funds results mainly from the time lag between the dates that 1) interfund goods and services are provided or reimbursable expenditures occur, 2)

### COUNTY OF SULLIVAN, NEW YORK

# NOTES TO FINANCIAL STATEMENTS (Continued) DECEMBER 31, 2010

### Note 3 - Detailed Notes on All Funds (Continued)

transactions are recorded in the accounting system and 3) payments between funds are made.

### E. Capital Assets

Changes in the County's capital assets are as follows:

		Balance						
		January 1,						Balance
		2010						ecember 31,
	_	Restated*		Additions	_	Deletions		2010
Governmental Activities: Capital Assets, not being depreciated: Land	\$	8,493,202	\$	912,676	= \$	746,791	\$	8,659,087
Construction-in-Progress	•	4,087,594	,	6,664,194	,	726,088	,	10,025,700
Total Capital Assets, not being depreciated	\$	12,580,796	\$	7,576,870	\$	1,472,879	\$	18,684,787
Capital Assets, being depreciated: Buildings and Improvements	\$	51,913,670	\$	1,316,689	\$	(#	\$	53,230,359
Machinery and Equipment		24,943,011		1,508,443		1,004,277		25,447,177
Infrastructure	_	172,122,761	_	16,050,097				188,172,858
Total Capital Assets, being depreciated	_	248,979,442		18,875,229		1,004,277		266,850,394
Less Accumulated Depreciation for: Buildings and Improvements Machinery and Equipment Infrastructure	ų	25,922,472 19,006,523 89,029,604	: :=	1,254,244 1,491,790 6,246,608		1,004,277	7 <del>- 11-</del>	27,176,716 19,494,036 95,276,212
Total Accumulated Depreciation		133,958,599	_	8,992,642	_	1,004,277	_	141,946,964
Capital Assets, being depreciated, net	\$	115,020,843	\$	9,882,587	\$		\$	124,903,430
Governmental Activities Capital Assets, net	\$	127,601,639	<u>\$</u>	17,459,457		1,472,879	\$	143,588,217
Business-type Activities: Capital Assets, being depreciated: Buildings and Improvements Machinery and Equipment	\$	10,551,350 381,438	\$	- 67,456	\$	5,700	\$	10,551,350 443,194
Total Capital Assets, being depreciated	_	10,932,788		67,456	_	5,700		10,994,544

		January 1, 2010 Restated*	Additions	D	eletions	De	Balance ecember 31, 2010
Less Accumulated Depreciation for: Buildings and Improvements Machinery and Equipment	\$	8,520,556 237,791	\$ 270,021 44,303	\$	5,700	\$	8,790,577 276,394
Total Accumulated Depreciation	/	8,758,347	 314,324	-	5,700		9,066,971
Business-type Activities Capital Assets, net	\$	2,174,441	\$ (246,868)	\$		\$	1,927,573

<sup>\*</sup> Certain reclassifications were made between asset classes, with no change in the aggregate amount.

Depreciation expense was charged to the County's functions and programs as follows:

Governmental Activities:		
General Government Support	\$	430,073
Education	,	341,761
Public Safety		306,871
Health		112,345
Transportation		5,647,159
Economic Opportunity and Development		62,233
Culture and Recreation		33,858
Home and Community Services		2,058,342
Total Depreciation Expense -		
Governmental Activities	<u>\$</u>	8,992,642
Business-type Activities - Adult Care Center	\$	314, 324

### **Capital Assets - Component Units**

Changes in the Soil and Water Conservation District's (component unit) capital assets are as follows:

Capital Assets, being depreciated:	Balance anuary 1, 2010	A	dditions	Dele	tions	Balance cember 31, 2010
Buildings Machinery and Equipment	\$ 55,197 92,287	\$	- 20,098	\$	-	\$ 55,197 112,385
Total Capital Assets, being depreciated	147,484		20,098		-	167,582
Less Accumulated Depreciation for: Buildings Machinery and Equipment	29,670 61,242		1,380 13,888	\$		31,050 75,130
Total Accumulated Depreciation	90,912		15,268	-	786	106,180
Soil and Water Conservation District Capital Assets, net	\$ 56,572	\$	4,830	\$		\$ 61,402

Changes in the Industrial Development Agency's (component unit) capital assets are as follows:

	Balance Inuary 1,		Balance cember 31,				
	2010	1	Additions	D	eletions		2010
Capital Assets, being depreciated -	 	2					
Machinery and Equipment	\$ 10,162	\$	296,095	\$	1,895	\$	304,362
Less Accumulated Depreciation	7,226	_	2,203	_	1,895	-	7,534
Industrial Development Agency Capital Assets, net	\$ 2,936	\$	293,892	\$	·	\$	296,828

Changes in the Emerald Corporate Center Economic Development Corporation's (component unit) capital assets are as follows:

	Balance January 1,			De	Balance ecember 31,
Canital Assata, not being democrated	2010	Add	itions		2010
Capital Assets, not being depreciated - Construction-in-progress	\$ 1,442,461	\$		\$	1,442,461

A detailed schedule of capital assets for the Community College (component unit) is not currently available.

### F. Accrued Liabilities

Accrued liabilities at December 31, 2010 were as follows:

	-	General	County Road		Refuse and Garbage		Non-Major Governmental		_	Total
Payroll and employee benefits	\$	3,242,969	\$	380,980	\$	83,530	\$	119,366	\$	3,826,845

### G. Pension Plan - Primary Government

The County participates in the New York State and Local Employees' Retirement System ("ERS") ("System"). This System is a cost-sharing multiple-employer defined benefit pension plan. The System provides retirement, disability and death benefits to plan members. Obligations of employers and employees to contribute and benefits to employees are governed by the New York State Retirement and Social Security Law. The System issues a publicly available financial report that includes financial statements and required supplementary information for the System. That

report may be obtained by writing to the New York State and Local Employees' Retirement System, 110 State Street, Albany, New York 12224.

Funding Policy - The System is non-contributory except for employees in tiers 3 and 4 that have less than ten years of service, who contribute 3% of their salary and employees in tier 5 who also contribute 3% of their salary without regard to their years of service. Contributions are certified by the State Comptroller and expressed as a percentage of members' salary. Contribution rates are actuarially determined and based upon membership tier and plan. Contributions consist of a life insurance portion and regular pension contributions. Contribution rates for the plan year ended March 31, 2011 are as follows:

Tier/Plan	Rate
1 751	15.3 %
2 751	14.0
3 551	15.1
3 A14	11.3
4 551	15.1
4 89PAF	13.8
4 A15	11.3
5 A15	9.1

Contributions made or accrued to the System for the current and two preceding years were as follows:

2010	\$ 4,955,636
2009	3,624,923
2008	4.087.412

These contributions were equal to 100% of the actuarially required contributions for each respective fiscal year.

The current ERS contribution for the County was charged to the funds identified below.

Fund		\mount
General County Road Refuse and Garbage Road Machinery Adult Care Center	\$	3,881,393 375,327 60,663 120,023 518,230
	<u>\$</u> .	4,955,636

### H. Pension Plans - Component Units

The College participates in ERS, as well as the New York State Teachers' Retirement System ("TRS") and the Teachers' Insurance and Annuity Association - College Retirement Equities Fund ("TIAA/CREF"). The ERS system is the same system which covers County

employees. The elements of this system are described above. TRS is a cost-sharing multiple-employer defined benefit pension plan. TRS provides retirement, disability and death benefits to plan members. Obligations of employers and employees to contribute and benefits to employees are governed by Education Law. The System issues a publicly available financial report that includes financial statements and required supplementary information for the System. The TRS report may be obtained by writing to the New York State Teachers' Retirement System, 10 Corporate Woods Drive, Albany, NY 12211-2395.

Funding Policy - TRS is non-contributory except for employees in tiers 3 and 4 that have less than ten years of service, who contribute 3% of their salary and employees in tier 5 who also contribute 3% of salary without regard to their years of service. Pursuant to Article 11 of Education Law, contributions are established annually for TRS by the New York State Teachers' Retirement Board. Contribution rates are actuarially determined and based upon membership tier and plan. The contribution rate for the plan year ended June 30, 2010 was as follows:

Tier	Regular
1-4	6.19%

Contributions made to the Systems for the current and two preceding years were as follows:

						Soil and Water			
		Conservation							
		Sull	<u>ivan County C</u>	District					
			TRS	ERS	-	ERS			
2010 2009		\$	72,058 94,859	\$ 221,467 206,472	\$	21,816 11,256			
2008			59,095	217,879		13,263			

All contributions were equal to 100% of the actuarially required contributions for each respective fiscal year.

TIAA/CREF is an optional retirement program, designated by the trustees of the State University of New York, which has been made available by the College to eligible employees. This System is a privately operated defined contribution retirement plan. The College assumes no liability for the financial status of TIAA/CREF members' accounts other than payment of contributions. Benefits are determined by the amount of individual accumulations and the retirement income option selected.

All benefits are fully vested after thirteen months of participation in TIAA/CREF. New York State Education Law establishes the contribution rate for each employee electing this optional retirement program. TIAA/CREF is non-contributory except for employees who joined after July 1, 1976 and have less than ten years of service, who contribute 3% of their salary. TIAA/CREF allows members to make extra payments at any time. These extra payments are not matched by the College. For the plan year ended August 31, 2010, the College incurred \$468,738 in pension expenses under this Plan.

The Industrial Development Agency and Emerald Corporate Center Economic Development Corporation do not incur eligible salaries and therefore do not participate in a pension program.

### I. Short-Term Capital Borrowings

The schedule below details the changes in short-term capital borrowings.

Purpose	Year of Original Interest Issue Rate		Balance January 1, 2010	 New Issues	R	edemptions	Balance December 31, 2010		
Community College Renovations	2007		%	\$ 1,180,000	\$ 	\$	1,180,000	\$	
Bus Garage	2007	-		1,000,000	~	•	1,000,000	•	330 340
Road Reconstruction 2007	2007	1.50		1,201,000	-		400,150		800,850
Jail Planning	2008	1.50		2,000,000	-		465,000		1,535,000
Road Reconstruction 2008	2008	2		3,000,000	<u></u>		3,000,000		1,000,000
DPW Equipment 2008 - Road Machinery	2008	+		2,354,000	<u> </u>		2,354,000		200
DPW Equipment 2008 - Landfill	2008	1.50		60,000	2		10,850		49,150
Road and Bridge Reconstruction	2009	1.50		2,500,000	_		.0,000		2,500,000
Landfill Phase II Expansion	2009	-		400,000	_		400,000		2,000,000
Jail Facility	2010	1.50			1,995,000		100,000		1,995,000
Landfill	2010	1.50		\ <u>~</u>	7,500,000		Ĩ		7,500,000
Landfill Cap	2010	1.50		 *	 5,500,000			_	5,500,000
				\$ 13,695,000	\$ 14,995,000	\$	8,810,000	\$	19,880,000

Liabilities for bond anticipation notes are generally accounted for in the Capital Projects Fund. Bond anticipation notes issued for judgments or settled claims are recorded in the fund paying the claim. Principal payments on bond anticipation notes must be made annually. State law requires that bond anticipation notes issued for capital purposes or judgments be converted to long-term obligations generally within five years after the original issue date. However, bond anticipation notes issued for assessable improvement projects may be renewed for periods equivalent to the maximum life of the permanent financing, provided that stipulated annual reductions of principal are made.

Interest expenditures of \$63,731, \$103,044, \$7,256 and \$37,265 were recorded in the fund financial statements in the General, County Road, Refuse and Garbage and Road Machinery funds, respectively. Interest expense of \$163,926 was recorded in the government-wide financial statements for governmental activities.

### J. Short-Term Non-Capital Borrowings

The schedule below details the changes in short-term non-capital borrowings. These borrowings consisted of notes issued in anticipation of the collection of real property taxes.

	 Balance January 1, 2010		New Issues	_R	edemptions_	De	Balance ecember 31, 2010
Tax Anticipation Note Tax Anticipation Note Tax Anticipation Note	\$ 8,000,000	\$	4,000,000 5,000,000	\$	8,000,000	\$	- 4,000,000 5,000,000
rax Anticipation Note	\$ 8,000,000	<u>\$</u>	9,000,000	\$	8,000,000	\$	9,000,000

The tax anticipation note of \$4,000,000 was issued on May 17, 2010 and matures on March 10, 2011, with interest at 1.50%. The tax anticipation note of \$5,000,000 was issued on October 21, 2010 and matures on March 10, 2011, with interest at 1.00% Interest expenditures of \$140,000 were recorded in the fund financial statements in the General Fund. Interest expense of \$99,639 was recorded in the government-wide financial statements for governmental activities.

### K. Long-Term Liabilities

The changes in the County's long-term indebtedness for the year ended December 31, 2010 is as follows:

		Balance January 1, 2010		New Issues and/or Additions		Maturities and/or Payments		Balance ecember 31, 2010		Oue Within One Year
Governmental Activities: Bonds Payable Plus unamortized premium	\$	48,685,843		17,185,000 494,457	\$	4,996,493 (24,348)	\$	60,874,350 470,109	\$	6,066,806
	-	48,685,843		17,679,457		4,972,145		61,344,459	_	6,066,806
Installment Purchase Debt		396,066		*	8===	93,270		302,796	79-	97,000
Other Non-Current Liabilities: Claims Payable Retirement Incentives and		5,682,776		3,684,789		4,301,040		5,066,525		727,000
Other Pension Obligations		118,236		1,922,892		65,246		1,975,882		397,202
Compensated Absences Other Post Employment		3,438,748		156,149		343,875		3,251,022		325,000
Benefit Obligations Payable		29,340,665		12,792,862		3,299,253		38,834,274		
Landfill Closure Costs		18,509,373		12,102,002		3,346,609		15,162,764		461,544
	-	(4)			_		×			
Total Other Non-Current Liabilities	_	57,089,798		18,556,692		11,356,023		64,290,467	_	1,910,746
Governmental Activities Long-Term Liabilities	\$	106,171,707	\$	36,236,149	\$	16,421,438	\$	125,937,722	\$	8,074,552

# NOTES TO FINANCIAL STATEMENTS (Continued) DECEMBER 31, 2010

Note 3 - Detailed Notes on All Funds (Continued)

Business-type Activities:	Balance January 1, 2010			New Issues and/or Additions		Maturities and/or Payments		Balance ecember 31, 2010		oue Within One Year
Bonds Payable Less:	\$	14,664,157	\$	:=:	\$	453,507	\$	14,210,650	\$	498,194
Unamortized original issue discount Deferred amounts		(133,591)		8#8		(7,592)		(125,999)		- ^ ₩
on refunding	-	(89,096)			_	(12,432)		(76,664)		
Other Non-Current Liabilities: Retirement Incentives and	8	14,441,470		· · · · · ·	-	433,483	8	14,007,987		498,194
Other Pension Obligations Compensated Absences Other Post Employment		811,234		164,579 69,169		81,123		164,579 799,280		26,985 79,928
Benefit Obligations Payable		3,965,569		1,381,695		217,456	1	5,129,808		
Total Other Non-Current Liabilities		4,776,803		1,615,443		298,579	·	6,093,667		106,913
Business-Type Activities Long-Term Liabilities	\$	19,218,273	\$	1,615,443	\$	732,062	\$	20,101,654	\$	605,107
Components Units: Bonds Payable Plus unamortized premium	\$	17,508,998	\$	3,414,063 110,011	\$	3,058,028	\$	17,865,033 110,011	\$	787,510
		17,508,998		3,524,074		3,058,028		17,975,044		787,510
Capital Lease Obligations		4,193,000	-			604,000		3,589,000	_	176,000
Other Non-Current Liabilities: Compensated Absences Other Post Employment		24,987		296,034		2,499		318,522		31,852
Benefit Obligations Payable		3,343,834		2,915,796		853,879		5,405,751	-	=
Total Other Non-Current Liabilities		3,368,821		3,211,830		856,378		5,724,273		31,852
Component Units Long-Term Liabilities	\$	25,070,819	<u>\$</u>	6,735,904	\$	4,518,406	\$	27,288,317	\$	995,362

Governmental fund liabilities for bonds and installment purchase debt are liquidated by the Debt Service Fund, which is primarily funded by the General Fund. Each governmental fund's liability for retirement incentives and other pension obligations, compensated absences, other post employment benefit obligations and landfill closure costs are liquidated by the respective fund, primarily the General Fund. Claims liabilities are liquidated by the Workers' Compensation Benefits Fund, which is funded primarily by the General Fund.

### **Bonds Payable**

Bonds payable at December 31, 2010 are comprised of the following individual issues:

			Original					Amount
	Year of		Original	Final	Interest			Outstanding December 31,
D			Issue				aı	
Purpose	Issue	_	Amount	Maturity	Rates			2010
Landfill Projects	1999	\$	9,976,987	April, 2019	0.952 - 3.382	%	\$	4,790,000
Public Improvements	2001		8,680,000	September, 2016	4.125 - 4.5			4,175,000
Tobacco Asset								
Securitization	2001		16,965,000	June, 2027	5.0 - 6.0			14,090,000
Landfill Projects	2002		4,085,000	May, 2014	5.431 - 5.851			1,465,000
Public Improvements	2003		9,380,000	September, 2018	3.75 - 4.375			5,720,000
Public Improvements	2005		9,790,000	July, 2019	3.5 - 4.0			6,925,000
Landfill Projects	2005		1,890,000	May, 2014	4.233 - 4.593			850,000
Public Improvements	2006		5,055,000	July, 2014	4.125 - 4.25			2,725,000
Public Improvements	2007		15,515,000	July, 2022	4.25 - 4.3			13,175,000
Public Improvements	2007		6,900,000	March, 2017	4.125 - 5.0			3,985,000
Public Improvements -								
Tax Exempt Bonds	2010		8,775,000	May, 2021	3.110 - 5.110			8,775,000
Public Improvements -					20 0			
Build America Bonds	2010		7,600,000	May, 2024	4.932 - 5.932			7,600,000
Public Improvements -								
Recovery Zone Economic								
Development Bonds	2010		810,000	May, 2024	5.932			810,000
							\$	75,085,000

Interest expenditures of \$1,871,574 were recorded in the fund financial statements in the Debt Service Fund. Interest expense of \$2,071,358 was recorded in the government-wide financial statements for governmental activities. Interest expense of \$18,377 and \$814,723 were recorded in the fund and government-wide financial statements for the business-type activities in the Adult Care Center Fund and the Sullivan Tobacco Asset Securitization Corporation, respectively.

### **Installment Purchase Debt**

The County, in 2003, entered into an \$885,000 capital lease agreement to acquire a parcel of property from the New York State Power Authority in exchange for the County selling a piece of its own property to a third party. The agreement provides for annual payments of \$109,112, including interest at 4.0% through July 2013. The balance due at December 31, 2010 was \$302,796.

Interest expenditures/expense of \$15,842 was recorded in the fund financial statements in the Debt Service Fund and in the government-wide financial statements.

### Payments to Maturity

The annual requirements to amortize all bonded and installment purchase debt outstanding as of December 31, 2010 including interest payments of \$23,758,227 are as follows:

	Governmental Activities									Business-Ty	ctivities					
Year Ended						Installment Purchase Debt				Bo			Totals			
December 31,	_	Principal	_	Interest Principal		Principal	Interest			Principal		Interest	Principal			Interest
2011	\$	6,066,806	\$	2,835,792	\$	97,000	\$	12,112	\$	498,194	\$	789.932	\$	6.662.000	¢	3,637,836
2012		6,222,147		2,235,546		100,880		8,232	•	522,853	•	762,780	•	6.845.880	Ψ	3,006,558
2013		6,382,370		2,007,518		104,916		4,197		557,630		733,774		7.044.916		2,745,489
2014		6,542,516		1,768,235				*		582,484		702,785		7,125,000		2,471,020
2015		5,423,109		1,529,977		•		9		591,891		669,956		6,015,000		2,199,933
2016-2020		21,607,402		4,521,724		4.7				3,892,598		2,759,259		25,500,000		7,280,983
2021-2025		8,630,000		877,474		(6)		-		5,430,000		1,427,815		14,060,000		2,305,289
2026-2027	_		_	<u>.</u>	_		_		_	2,135,000	_	111,119	_	2,135,000		111,119
	\$	60,874,350	\$	15,776,266	\$	302,796	\$	24,541	\$	14,210,650	\$	7,957,420	\$	75,387,796	\$	23,758,227

The above general obligation bonds and installment purchase debt are direct obligations of the County for which its full faith and credit are pledged and are payable from taxes levied on all taxable real property within the County, except for the 2001 Sullivan County Tobacco Asset Securitization Corporation bonds. These bonds are obligations of STASC, and will be repaid from future tobacco revenues.

### Claims Payable

The Internal Service Fund reflects workers' compensation benefits liabilities. The General Fund reflects general liability claims liabilities. These liabilities are based upon estimates of the ultimate cost of claims (including future claim adjustment expenses) that have been reported, but not settled, and of claims that have been incurred but not reported. The length of time for which such costs must be estimated varies depending on the coverage involved. Because actual claim costs depend on such complex factors as inflation, changes in doctrines of legal liability and damage awards, the process used in computing claim liabilities does not necessarily result in an exact amount. Claims liabilities are recomputed periodically using a variety of actuarial and statistical techniques to produce current estimates that reflect recent settlements, claim frequency and other economic and social factors. A provision for inflation in the calculation of estimated future claims costs is implicit in the calculation because reliance is placed both on actual historical data that reflects past inflation and other factors that are considered to be appropriate modifiers of past experience.

An analysis of the activity of unpaid claim liabilities is as follows:

		Year E			Year Ended							
		December	<u>31, 2</u>	010		December	<u>31, 2</u>	2009				
	Co	Workers' ompensation		General Liability	Co	Workers' ompensation		General Liability				
Balance - Beginning of Year Provision for Claims and Claims	\$	5,379,959	\$	302,817	\$	5,256,597	\$	273,721				
Adjustment Expenses/Expenditures Claims and Claims Adjustment		3,628,276		60,135		4,357,779		70,158				
Expenses/Expenditures Paid		(4,240,905)	_	(63,757)		(4,234,417)		(41,062)				
Balance - End of Year	\$	4,767,330	\$	299,195	\$	5,379,959	\$	302,817				
Due Within One Year	\$	477,000	\$	250,000	\$	537,996	\$	250,000				

### Retirement Incentives and Other Pension Obligations

Legislation approved by the State and adopted by the County in 2001 permitted sheriffs and correction officers to avail themselves of Section 443-f of the Retirement and Social Security Law. This section provided that the retirement calculation for these employees would be based on the regular compensation earned during the last year of credited service immediately preceding the member's effective date of retirement. Enactment of this provision resulted in a liability for past service costs estimated at \$400,000. Payments were being made over a ten year period, with interest at 8% per annum. The final payment of \$55,532, including interest, was made in the current year and was charged to General Fund expenditures in the fund financial statements.

Legislation approved by the State and adopted by the County in 2006 permitted correction officers to avail themselves of Section 443-f of the Retirement and Social Security Law. This section provided that the retirement calculation for these employees would be based on the regular compensation earned during the last year of credited service immediately preceding the member's effective date of retirement. Enactment of this provision resulted in a liability for past service costs estimated at \$48,800. Payments are being made over a ten year period, with interest at 8% per annum. The current year cost of the program was \$6,734, including interest, and was charged to General Fund expenditures in the fund financial statements. The balance due at December 31, 2010 was \$26,886.

Legislation approved by the State and adopted by the County in 2009 permits probation officers in counties electing coverage under Section 89-t to retire on completion of 25 years of creditable service. This section provides that the retirement calculation for these employees will be based on one half of the regular compensation earned during the last year of credited service immediately preceding the member's effective date of retirement. Enactment of this provision has resulted in a liability for past service costs estimated at \$43,678. Payments are being made over a five year period, with interest at 8% per annum. The current year cost of the program was \$10,227 and was charged to General Fund expenditures in the fund financial statements. The balance due at December 31, 2010 was \$26,104.

The 2010 State-wide Retirement Incentive Program enacted under Chapter 105 of the Laws of 2010 authorized local municipalities to offer employees a retirement incentive. Under Part A of the plan, eligible employees would be granted one month of additional service credit for each year of service up to 36 years. Under Part B of the plan, eligible employees can retire without penalty and benefit reduction if they are under the age of 62 and have less than 30 years of credited service. The estimated cost of the program will be approximately 60% of the employee's final average salary. The County has elected to pay this obligation over a five year period. The balance due at December 31, 2010 was \$1,922,892 for governmental activities and \$164,579 for business-type activities.

### **Compensated Absences**

Under the terms of existing collective bargaining agreements, County employees are granted vacation and sick leave in varying amounts. Upon retirement or separation of service, employees may be compensated for unused vacation time to a maximum of 30 days at the current daily rate of pay. Employees represented by the Brotherhood of Teamsters can accumulate up to 200 days of sick leave. Upon retirement, those employees who have accumulated more than 165 sick leave days shall receive a sum equal to 25% of the employees' daily rate of pay for sick leave accumulations in excess of 165 days up to a maximum of 200 days. The other collective bargaining agreements provide that employees can accumulate up to 200 days of sick leave. Upon retirement, those employees can apply 50% for each unused sick leave day in excess of 120 days to their share of retiree medical premiums. The value of these compensated absences has been reflected in the government-wide financial statements.

Sullivan County Community College (component unit) and the Soil and Water Conservation District (component unit) employees may accumulate vacation leave. Upon termination, they are compensated for this leave at their current rate of pay. The liability at December 31, 2010 was \$289,278 and \$29,244, respectively.

The Industrial Development Agency (component unit) and the Emerald Corporate Center Economic Development Corporation (component unit) have no full time employees and therefore do not require policies with respect to compensated absences.

### Other Post Employment Benefit Obligations Payable

In addition to providing pension benefits, the County provides certain health care benefits for retired employees through a single employer defined benefit plan. The various collective bargaining agreements stipulate the employees' covered and the percentage of contribution. Contributions by the County may vary according to length of service. The cost of providing post-employment health care benefits is shared between the County and the retired employee. Substantially all of the County's employees may become eligible for those benefits if they reach normal retirement age while working for the County. The cost of retiree health care benefits is recognized as an expenditure as claims are paid in the governmental funds.

The County's annual other postemployment benefit ("OPEB") cost (expense) is calculated based on the annual required contribution, ("ARC"), an amount actuarially determined in accordance with the parameters of GASB Statement No. 45. GASB Statement No. 45 establishes standards for the measurement, recognition and display of the expenses and liabilities for retirees' medical insurance. As a result, reporting of expenses and liabilities will no longer be done under

the "pay-as-you-go" approach. Instead of expensing the current year premiums paid, a per capita claims cost will be determined, which will be used to determine a "normal cost", an "actuarial accrued liability", and ultimately the ARC. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities over a period not to exceed thirty years.

Actuarial valuations for OPEB plans involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. These amounts are subject to continual revision as results are compared to past expectations and new estimates are made about the future. Calculations are based on the OPEB benefits provided under the terms of the substantive plan in effect at the time of each valuation and on the pattern of sharing of costs between the employer and plan members to that point. In addition, the assumptions and projections utilized do not explicitly incorporate the potential effects of legal or contractual funding limitations on the pattern of cost sharing between the employer and plan members in the future. The actuarial calculations of the OPEB plan reflect a long-term perspective.

The County is required to accrue on the government-wide and proprietary fund financial statements the amounts necessary to finance the plan as actuarially determined, which is equal to the balance not paid by plan members. Funding for the Plan has been established on a pay-asyou-go basis. The assumed increase in postretirement benefits is 9.5% for the first year, decreases in years two through ten to 9%, 8.5%, 8%, 7.5%, 7%, 6.5%, 6%, 5.5% and 5%, respectively, and then continues at 5% thereafter. The amortization basis is the level dollar method with an open amortization approach with 26 years remaining in the amortization period. The actuarial assumptions include a 4.2% investment rate of return and a 3.0% inflation rate. The County currently has no assets set aside for the purpose of paying postemployment benefits. The actuarial cost method utilized was the projected unit credit method. Separate financial statements are not available.

The number of participants as of December 31, 2010 was as follows:

		Community College	
	Primary Government	(Component Unit)	Total
Active Employees	983	164	1,147
Retired Employees	567	97	664_
	1,550	261	1,811

		Primary Government		Community College (Component Unit)
Amortization Component: Actuarial Accrued Liability as of January 1, 2010 Assets at Market Value	\$	155,096,710 -	\$	35,006,748
Unfunded Actuarial Accrued Liability ("UAAL")	\$	155,096,710	\$	35,006,748
Funded Ratio	_	0.00%	-	0.00%
Covered Payroll (Active plan members) UAAL as a Percentage of Covered Payroll	<u>\$</u>	46,345,554 334.65%	\$	8,541,428 409.85%
Annual Required Contribution Interest on Net OPEB Obligation Adjustment to Annual Required Contribution	\$	14,753,201 1,383,874 (1,962,518)	\$	2,896,713 167,192 (148,109)
Annual OPEB Cost		14,174,557		2,915,796
Contributions Made	_	(3,516,709)		(853,879)
Increase in Net OPEB Obligation		10,657,848		2,061,917
Net OPEB Obligation - Beginning of Year		33,306,234		3,343,834
Net OPEB Obligation - End of Year	\$	43,964,082	\$	5,405,751

The primary government's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan and the net OPEB obligation for the current and two preceding years is as follows:

Fiscal		Percentage of Annual	
Year Ended	Annual	<b>OPEB Cost</b>	Net OPEB
December 31,	OPEB Cost	Contributed	Obligation
2010	\$ 14,174,557	24.81 %	\$ 43,964,082
2009	12,775,062	24.40	33,306,232
2008	15,075,876	20.73	23,648,844

### **Landfill Closure Costs**

State and Federal laws and regulations require the County to place a final cover on its landfill site when it stops accepting waste and to perform certain maintenance and monitoring functions at the site for thirty years after closure. The amount of \$15,162,764 reported as a landfill closure costs liability in the government-wide financial statements, at December 31, 2010, represents an estimated amount based on the use of 100 percent of the landfill capacity less the actual expenditures to date of \$25,369,903. These expenditures have been charged to the Capital Projects Fund, which has a total project budget of \$31,703,756. Actual costs may be higher due to inflation, changes in technology, or changes in regulations.

### **Bonds Payable - Component Unit**

### **Sullivan County Community College**

Bonds payable at August 31, 2010 consisted of the following issues:

Purpose	Final Maturity	Interest Rates	Amount Outstanding It August 31, 2010
Dormitory Authority of New York State Renovation and Technology	August 2038	2 - 5.50 %	\$ 6,868,721
Improvements Civic Facility Revenue	August 2024	3.11 - 5.93	3,258,312
Bonds	June 2027	7.25	7,738,000
			\$ 17,865,033

The annual requirements to amortize all bonds outstanding at August 31, 2010, including interest of \$11,171,574 are as follows:

August 31,	 Principal	_	Interest	 Total
2011	\$ 787,510	\$	1,024,522	\$ 1,812,032
2012	789,498		988,537	1,778,035
2013	834,560		949,585	1,784,145
2014	910,433		906,248	1,816,681
2015	924,996		858,595	1,783,591
2016-2020	4,609,986		3,523,161	8,133,147
2021-2025	5,349,746		2,111,555	7,461,301
2026-2030	2,690,102		595,880	3,285,982
2031-2035	672,906		185,110	858,016
2036-2038	 295,296		28,382	 323,678
	\$ 17,865,033	\$	11,171,574	\$ 29,036,607

### **Capital Lease Obligations - Component Unit**

The Community College has entered into a capital lease to finance the construction of energy saving improvements and equipment.

The future minimum lease obligations as of August 31, 2010 were as follows:

Year EndingAugust 31,	
2011 2012 2013 2014 2015 2016-2020 2021-2025	\$ 407,495 407,375 407,680 407,353 407,392 2,040,631 1,573,245
Total minimum lease payments Less amount representing interest	5,651,171 2,062,171
Present value of minimum lease payments	\$ 3,589,000

### L. Revenues and Expenditures

### **Interfund Transfers**

Interfund transfers are defined as the flow of assets, such as cash or goods and services, without the equivalent flow of assets in return. The interfund transfers reflected below have been reflected as transfers:

	-				Tran	nsfers	s In		
Transfers Out		eneral Fund	7	County Road Fund	Refuse and Garbage Fund	_	Capital Projects Fund	Non-Major overnmental Funds	Total
General Fund County Road Fund Refuse and Garbage Fund Capital Projects Fund Non-Major Governmental Funds	\$	5,523	\$	11,042,746 - - - - 7,912	\$ 2,253,157 - - - 5,557	\$	538,436 555,000 10,850 - 154,150	\$ 3,774,911 1,215,927 4,494,012 109,112 221,314	\$ 17,609,250 1,770,927 4,504,862 109,112 394,456
A	\$	5,523	\$	11,050,658	\$ 2,258,714	\$	1,258,436	\$ 9,815,276	\$ 24,388,607

Transfers are used to 1) move amounts earmarked in the operating funds to fulfill commitments for Capital Projects Fund expenditures, 2) move unexpended Capital Projects Fund balances to the operating funds that originally provided the funding, 3) move amounts earmarked in the operating funds to fulfill commitments for Debt Service Fund expenditures and 4) move amounts in the General Fund that are associated with the newly established Refuse and Garbage Fund.

## NOTES TO FINANCIAL STATEMENTS (Continued) DECEMBER 31, 2010

### Note 3 - Detailed Notes on All Funds (Continued)

### M. Net Assets

The components of net assets are detailed below:

Invested in Capital Assets, net of Related Debt - the component of net assets that reports the difference between capital assets less both the accumulated depreciation and the outstanding balance of debt, excluding unexpended proceeds, that is directly attributable to the acquisition, construction or improvement of those assets.

Restricted for Capital Projects - the component of net assets that reports the amounts restricted for capital projects, exclusive of unexpended bond proceeds and unrestricted interest earnings.

Restricted for Law Enforcement - the component of net assets that represents the proceeds of seized funds which are restricted by New York State Law for use in law enforcement activities.

Restricted for Stop DWI Program - the component of net assets that represents State revenues that must be used in accordance with the parameters of the Driving While Intoxicated Program.

Restricted for Debt Service - the component of net assets that reports the difference between assets and liabilities with constraints placed on their use by Local Finance Law.

Restricted for Workers' Compensation Benefits - the component of net assets that has been established to set aside funds to be used for a specific purpose in accordance with Section 6j of General Municipal Law.

Restricted for Community Development - the component of net assets that reports the difference between assets and liabilities of the Community Development Fund with constraints placed on their use by the United States Department of Housing and Urban Development.

Restricted for Loans - the component of net assets that has been established to set aside funds to provide loans to students within the County.

Restricted for Education - the component of net assets has been established to set aside funds to provide scholarships, awards and grants to students attending the Community College.

Unrestricted - all other net assets that do not meet the definition of "restricted" or "invested in capital assets, net of related debt".

### N. Fund Balances

Certain elements of reserved fund balance are described above. Those additional elements which are not reflected in the statement of net assets but are reported in the governmental funds balance sheet are described below. The unreserved components of fund balance are also detailed below.

### Reserved

Encumbrances outstanding have been reserved as it is the County's intention to honor contracts in process at year end. The subsequent year's appropriations will be amended to provide authority to complete the transactions.

The Reserve for Long-Term Receivables is used to indicate that certain receivables will not be collected in sufficient time to use the funds to satisfy liabilities of the period. A reserve has been established to indicate that the funds are not "available" for appropriation or expenditure even though the amounts are a component of current assets.

### **Unreserved - Designations**

Designations of fund balance are not legally required segregations but represent intended use for a specific purpose. The County's designations are detailed below.

Designated for Landfill Construction/Closure - This designation represents funds of \$12,986,884 that have been set aside by the County Legislature to fund the closure and post closure care costs of the County's land fill site.

Designated for Subsequent Year's Expenditures - At December 31, 2010, the County Legislature has designated that \$4,102,174 of the fund balance of the General Fund, \$1,400,877 of the fund balance of the County Road Fund, \$326,607 of the fund balance of the Refuse and Garbage Fund and \$617,689 of the fund balance of the Road Machinery Fund be appropriated for the ensuing year's budget.

### Note 4 - Summary Disclosure of Significant Contingencies

### A. Litigation

The County receives numerous notices of claims for damages arising generally from alleged negligence, false arrest, bodily injury, breach of contract and civil rights violations. The County is self-insured for general liability claims to the extent disclosed below. The County attorney has indicated that he is not aware of any such action which would have a significant adverse impact on the County's financial condition.

The County is also a defendant in numerous pending tax certiorari proceedings, the results of which cannot be determined at this time. Any future refunds resulting from adverse settlements will be funded in the year in which the payments are made.

### B. Contingencies

The County participates in various Federal grant programs. These programs are subject to program compliance audits pursuant to the Single Audit Act. This audit is currently in progress and the report will be issued under separate cover. Accordingly, the County's compliance with applicable grant requirements will be established at a future date. The amount of expenditures which may be disallowed by the granting agencies cannot be determined at this time, although the County anticipates such amounts, if any, to be immaterial.

### Note 4 - Summary Disclosure of Significant Contingencies (Continued)

### C. Significant Contingencies - Sullivan County Tobacco Asset Securitization Corporation

The enforceability of the rights and remedies of the State (and thus the bondholders) and of the obligations of a participating manufacturer under the Master Settlement Agreement ("MSA") are subject to the Bankruptcy Code and the other applicable insolvency, moratorium or similar laws relating to or affecting the enforcement of creditors' rights. Some of the risks include risks of delay in or reduction of amounts of payment or of non-payment under the MSA and the risk that the State (and thus the County and/or STASC) may be stayed for an extended time from enforcing any rights under the MSA and the Consent Decree or with respect to the payments owed by the bankrupt participating manufacturer or from commencing legal proceedings against the bankrupt participating manufacturer. As a result, if a participating manufacturer becomes a debtor in a bankruptcy case and defaults in making payment, funds available to STASC to pay bondholders may be reduced or eliminated.

The bonds are payable only from the assets of STASC. The bonds are neither legal nor moral obligations of the County or the State of New York, and no recourse may be had thereto for payment of amounts owing on the bonds. STASC's only source of funds for payments on the bonds is the collections and amounts on deposit in pledged accounts pursuant to the indenture. STASC has no taxing power and no significant assets other than the rights to receive tobacco settlement revenues.

### D. Risk Management

The County purchases various insurance coverages to reduce its exposure to loss. The County maintains a general liability policy with limits of \$1 million per occurrence. There is a \$75,000 self-insured retention per claim. The County also maintains an excess liability policy with coverage up to \$9 million per claim and in the aggregate. In addition, the County purchases conventional health insurance coverage. Settled claims resulting from these risks have not exceeded commercial coverage in any of the past three fiscal years.

The County adopted a self-insured workers' compensation program under the provisions of Local Law No. 1 of 1967. The County, as well as other participants in the program (15 towns and 5 villages within the County), are assessed premiums which are based on a formula involving assessed value and the actual historical claims experience of such participant.

### Note 5 - Subsequent Events

The County issued tax anticipation notes on March 16, 2011 in anticipation of real property tax collections. The notes mature on March 9, 2012 and bear interest at the rate of .81%.

The County issued bond anticipation notes for various capital projects on March 9, 2011. The notes mature on March 9, 2012 and bear interest at the rate of .80%.

### COUNTY OF SULLIVAN, NEW YORK

# REQUIRED SUPPLEMENTARY INFORMATION - SCHEDULE OF FUNDING PROGRESS OTHER POST EMPLOYMENT BENEFITS LAST THREE FISCAL YEARS

10.5	Actu	arial		Unfunded					Unfunde	270
Valuation Date		ue of sets	Accrued Liability	 Actuarial Accrued Liability	Fund Rati		_	Covered Payroll	of Covere Payroll	ed
January 1, 2008	\$	) <del>=</del> );	\$ 149,331,081	\$ 149,331,081	9:	%	\$	49,614,186	300.98	%
January 1, 2009		: <del>*</del>	145,509,675	145,509,675	-			40,330,457	360.79	
January 1, 2010		-	155,096,710	155,096,710	-			46,345,554	334.65	

### MAJOR GOVERNMENTAL FUNDS

### **GENERAL FUND**

The General Fund constitutes the primary operating fund of the County in that it includes all revenues and expenditures not required by law to be accounted for in other funds.

### **COUNTY ROAD FUND**

The County Road Fund is established pursuant to New York State Highway Law and is used to account for the maintenance and repair of County roads and bridges and snow removal costs.

### **REFUSE AND GARBAGE FUND**

The Refuse and Garbage Fund is used to account for the activity of the County's solid waste operations.

### CAPITAL PROJECTS FUND

The Capital Projects Fund is utilized to account for financial resources to be used for the acquisition or construction of major capital facilities, other than those financed by proprietary funds.



### COUNTY OF SULLIVAN, NEW YORK

GENERAL FUND COMPARATIVE BALANCE SHEET DECEMBER 31, 2010 AND 2009

DECEMBER 31, 2010 AND 2009		
	2010	2009
<u>ASSETS</u>		
Cash:	<b>A B B B B B B B B B B</b>	<b>*</b> 04754000
Demand deposits	\$ 26,578,388	\$ 24,754,339
Petty cash	14,150	14,150
	26,592,538	24,768,489
	20,392,330	24,700,403
Taxes Receivable:		
Taxes receivable - overdue	18,433,242	16,055,020
Returned school district taxes	15,650,470	15,196,219
Tax liens	119,666	91,369
Tax Horis		
	34,203,378	31,342,608
Less - Allowance for uncollectible amounts	(2,282,527)	(2,140,572)
	31,920,851_	29,202,036
Other Receivables:		5 440 447
Accounts	5,402,776	5,443,117
State and Federal aid	19,200,585	19,436,928
Due from other governments	431,171	245,874 5 247 403
Due from other funds	4,316,242	5,247,403
	29,350,774	30,373,322
	07.004.400	n 04 242 047
Total Assets	<u>\$ 87,864,163</u>	\$ 84,343,847
LIADILITIES AND ELIND BALANCE		
LIABILITIES AND FUND BALANCE		
Liabilities:		
Accounts payable	\$ 13,360,912	\$ 13,494,068
Accrued liabilities	3,242,969	3,082,984
Due to other governments	134,833	215,788
Due to school districts	18,797,739	17,983,110
Due to other funds	4,921,362	5,927,035
Deferred revenues	1,164,802	1,872,180
Deferred tax revenues	12,779,495	13,914,672
Tax anticipation notes payable	9,000,000	8,000,000
Total Liabilities	63,402,112	64,489,837
Fund Balance:		
Reserved for encumbrances	408,153	639,772
Reserved for law enforcement	99,064	139,274
Reserved for driving while intoxicated program	303,783	249,052
Reserved for debt service	353,799	955,867
Unreserved:	4 400 474	
Designated for subsequent year's expenditures	4,102,174	40.000.000
Designated for landfill construction/closure	12,986,884	12,936,330
Designated for compensated absences	0.000.404	702,590
Undesignated	6,208,194	4,231,125
Total Fund Balance	24,462,051	19,854,010
Total Liabilities and Fund Balance 67	\$ 87,864,163	\$ 84,343,847

GENERAL FUND
COMPARATIVE SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
YEARS ENDED DECEMBER 31, 2010 AND 2009

				20	10			
Danie		Original Budget		Final Budget	) 19-	Actual	F	ariance with inal Budget Positive (Negative)
Revenues:  Real property taxes	\$	48,055,902	\$	48,055,902	\$	49,825,309	\$	1,769,407
Other tax items	*	5,826,640	•	5,549,151	Ψ	6,633,477	Ψ	1,084,326
Non-property taxes		36,867,000		34,683,897		35,304,348		620,451
Departmental income		21,690,476		22,321,342		21,735,910		(585,432)
Intergovernmental charges		705,864		707,155		646,961		(60,194)
Use of money and property		299,600		299,600		207,012		(92,588)
Licenses and permits		23,500		23,500		21,310		(2,190)
Fines and forfeitures		275,708		411,601		313,712		(97,889)
Sale of property and		,		,001		010,112		(07,000)
compensation for loss		62,200		62,200		106,135		43,935
State aid		18,050,864		18,497,420		17,701,568		(795,852)
Federal aid		17,830,536		19,802,808		19,264,625		(538,183)
Miscellaneous		3,998,188		3,938,543		3,272,780		(665,763)
					-		-	
Total Revenues	-	153,686,478		154,353,119	-	155,033,147	-	680,028
Expenditures:								
Current:								
General government support		25,183,400		24,108,715		23,018,603		1,090,112
Education		5,500,000		5,500,000		5,509,250		(9,250)
Public safety		22,190,354		22,496,305		21,850,279		646,026
Health		24,702,856		24,247,097		22,938,752		1,308,345
Transportation		1,585,489		1,616,287		1,420,216		196,071
Economic opportunity and		¥:				. ,		•
development		53,885,875		54,531,076		53,135,382		1,395,694
Culture and recreation		3,459,058		3,512,148		3,108,254		403,894
Home and community services		2,018,271		1,970,413		1,636,912		333,501
Debt service - interest		732,700		688,732	0	203,731		485,001
Total Expenditures	_	139,258,003		138,670,773		132,821,379		5,849,394
Excess of Revenues								
Over Expenditures		14,428,475	_	15,682,346		22,211,768		6,529,422
Other Financing Sources (Uses):								
Transfers in		_		2		5,523		5,523
Transfers out		(15,068,247)		(15,144,208)		(17,609,250)		(2,465,042)
Total Other Financing Uses	Serve	(15,068,247)		(15,144,208)	-		-	
0			-		-	(17,603,727)	-	(2,459,519)
Net Change in Fund Balance		(639,772)		538,138		4,608,041		4,069,903
Fund Balance (Deficit) - Beginning of Year		639,772		(538,138)		19,854,010		20,392,148
				(330,100)		10,00 (1010		
Fund Balance - End of Year	\$		\$		\$	24,462,051	\$	24,462,051

		2	2009		
	Original	Final			Variance with Final Budget Positive
	Budget	Budget		Actual	(Negative)
\$	46,316,187	\$ 46,316,187			\$ (4,184,175)
	5,063,500	6,073,399		6,318,080	244,681
	40,577,000	36,717,000		35,766,177	(950,823)
	29,948,729	27,464,618		26,212,024	(1,252,594)
	534,537	704,391		559,750	(144,641)
	483,167	518,613		384,625	(133,988)
	21,500	21,500		25,240	3,740
	264,208	265,208		336,312	71,104
	559,700	581,299		366,815	(214,484)
	19,578,234	20,879,297		18,099,580	(2,779,717)
	16,208,305	19,453,599		19,786,136	332,537
_	6,115,912	6,216,505		5,536,335	(680,170)
-	165,670,979	165,211,616		155,523,086	(9,688,530)
	27,226,895	25,377,788	<b>)</b>	22,947,642	2,430,146
	5,368,066	5,568,066		5,534,473	33,593
	20,461,585	20,910,614		20,171,366	739,248
	25,044,417	24,978,011		23,238,111	1,739,900
	1,530,760	1,557,236		1,462,007	95,229
	56,256,284	58,416,531		57,380,014	1,036,517
	3,352,686	3,368,244		3,097,943	270,301
	6,479,535	6,612,834		6,185,440	427,394
_	108,081	108,081	-0.0	106,649	1,432
	145,828,309	146,897,405	<u> </u>	140,123,645	6,773,760
	19,842,670	18,314,211		15,399,441	(2,914,770)
	-	- 1		744,168	744,168
	(20,928,298)	(19,369,828	3)	(17,158,318)	2,211,510
	(20,928,298)	(19,369,828	3)	(16,414,150)	2,955,678
	(1,085,628)	(1,055,617	7)	(1,014,709)	40,908
	1,085,628	1,055,617	<u> </u>	20,868,719	19,813,102
\$		\$	- 5	\$ 19,854,010	\$ 19,854,010
=			= =		

# COUNTY OF SULLIVAN, NEW YORK

GENERAL FUND SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES COMPARED TO BUDGET YEAR ENDED DECEMBER 31, 2010 (With Comparative Actuals for 2009)

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)		2009 Actual
REAL PROPERTY TAXES	\$ 48,055,902	\$ 48,055,902	\$ 49,825,309	\$ 1,769,407	8	42,132,012
OTHER TAX ITEMS						
Gain on sale of tax acquired property Interest and penalties on real property taxes Payments in lieu of taxes	1,500,000 3,700,000 626,640	419,000 4,294,425 835,726	1,474,475 4,356,929 802,073	1,055,475 62,504 (33,653)		1,909,126 3,751,310 657,644
NON-PROPERTY TAXES	5,826,640	5,549,151	6,633,477	1,084,326		6,318,080
Sales and use tax Hotel room occupancy tax	34,095,000 625,000	32,095,000 625,000	32,605,248 749,105	510,248 124,105	Ö	33,133,253 599,376
Off-track betting surcharge E-911 surcharge	600,000 305,000	600,000 305,000	576,753 282,018	(23,247) (22,982)		518,746 303,821
Automobile use tax	540,000	540,000	553,875	13,875		497,179
Mortgage tax Other taxes	700,000	516,897	533,659	16,762 1,690		2,431
DEPARTMENTAL INCOME	36,867,000	34,683,897	35,304,348	620,451	ñ	35,766,177
General Government Support:	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	1	1	·		
County treasurer rees Tax man fees	10,100	7,883	7,888	(781)		12,433
Tax collection fees	441,500	572,280	601,423	29,143		563,256
Clerk fees	1,440,000	1,414,313	1,443,068	28,755		1,348,522
Charges for tax advertising	2,000	4,246	2,246	(2,000)		8,655
Civil service examination rees Attorney fees	33,609	33,609	6,546 53,466	298 19 857		10,300
Public works charges	3,959,146	3,966,126	3,832,425	(133,701)		3,385,823
Management information fees	930,944	1,429,820	1,197,616	(232,204)		753,179
Stop-DWI reimbursement	44,721	44,721	44,721	9		44,721
Central services chargebacks	266,790	266,790	207,935	(58,855)		169,711
	7,148,810	7,753,038	7,403,555	(349,483)		6,331,589

ublic Safety: Sheriff fees Probation fees Public safety fees	597,250 214,365 6,000	646,790 214,365 6,000	757,210 177,188 7,665	110,420 (37,177) 1,665	670,365 180,874 5,670
	817,615	867,155	942,063	74,908	856,909
lealth: Home nursing charges	5,124,688	5,124,260	5,081,982	(42,278)	5,319,646
Mental health fees	3,786,486	3,786,486	3,399,043	(387,443)	4,216,468
Early intervention child care services Narcotics, DWI and alcoholism programs	586,297	586,297	387,077	(199,220)	447,326
	10,131,814	10,103,386	9,738,350	(365,036)	10,842,030
ransportation: Airport rentals and fees Public transportation fees	101,036 427,175	101,036 427,175	66,833 391,838	(34,203)	99,426 423,513
	528,211	528,211	458,671	(69,540)	522,939
conomic Opportunity and Development:	1,585,000	1.356.067	1,413,310	57,243	1,406,584
Child care	310,600	371,718	366,068	(2,650)	270,612
Juvenile delinquency	1,200	2,900	4,609	1,709	1,151
Safety net	360,000	430,000	506,328	6,328	293,214 105,869
Home energy assistance program repayments	20,500	14,129	14.129	2	24,778
Enlet geney and to addition Family services - chargebacks	53,841	95,348	103,850	8,502	96,001
Other,	359,632	388,380	378,110	(10,270)	419,736
	2,750,773	2,783,542	2,920,437	136,895	2,619,945
Sulture and Recreation:	2000	76 200	77 566	1 266	800 09
Parks and recreation Perception concessions	26.000	17,632	10,132	(2,500)	28,234
Draventive services	•	(1)	(1)	( <del>-</del> )	319
Contributions - Office for the Aging	175,775	159,485	159,372	(113)	171,543
Fort Delaware admissions fees	19,000	16,415	14,085	(2,330)	076,11
	297,075	269,832	261,154	(8,678)	287,669
Home and Community Services:					000 002 1
Refuse, garbage and recycling charges Community development administration reimbursement	16,178	16,178	11,680	(4,498)	24,083
1 7	16,178	16,178	11,680	(4,498)	4,750,943
TOTAL DEPARTMENTAL INCOME	21,690,476	22,321,342	21,735,910	(585,432)	26,212,024

Sheriff fees Public Safety:

COUNTY OF SULLIVAN, NEW YORK

GENERAL FUND SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES COMPARED TO BUDGET (Continued) YEAR ENDED DECEMBER 31, 2010 (With Comparative Actuals for 2009)

	Original		E			Variance with Final Budget Positive		9006
INTERGOVERNMENTAL CHARGES	Budget		Budget	Actual	1	(Negative)		Actual
General services Election service charges Public safety	\$ 500,716	\$ 00	502,007	\$ 502,809 802 28,344	,809 802 344	802 802 1,344	↔	490,303 421 21,344
Economic assistance	93,148	8 8	93,148	115,006	ا  و '	21,858		47,682
USE OF MONEY AND PROPERTY	705,864	49	707,155	646,961	961	(60,194)		559,750
Earnings on investments Rental of property Commissions	201,500 15,600 82,500	888	201,500 15,600 82,500	113,665 19,575 73,772	365 375 772	(87,835) 3,975 (8,728)		159,753 147,087 77,785
LICENSES AND PERMITS	299,600	8	299,600	207,012	112	(92,588)		384,625
Business and occupational licenses Other licenses and permits	22,000 1,500	88	22,000	19,810 1,500	9,810	(2,190)		23,740
FINES AND FORFEITURES	23,500	8	23,500	21,310	10	(2,190)	Į	25,240
Fines and forfeited bail Stop DWI fines	11,500 264,208	0 80	147,393 264,208	50,259 263,453	153	(97,134) (755)		157,277 179,035
SALE OF PROPERTY AND COMPENSATION FOR LOSS	275,708	80	411,601	313,712	712	(97,889)		336,312
Sale of refuse for recycling Sale of equipment Minor sales Insurance recoveries	12,200	1 1 8 8	12,200	27,575 17,058 61,502	. 7.5 158 102	27,575 4,858 11,502		318,433 20,889 27,493
	62,200	8	62,200	106,135	35	43,935		366,815

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General Government Support: Court facilities District attorney Indigent legal services Records management Other	216,000 102,835 325,000 - 58,951	216,000 122,835 325,000 67,946 85,637	225,325 73,571 356,531 67,946 98,197	9,325 (49,264) 31,531 12,560	218,353 142,199 371,428 62,077 97,768
	702,786	817,418	821,570	4,152	891,825
Public Safety: Homeland security Probation services Housing of parolees and felons Navigation aid Court officer reimbursement	36,500 296,948 15,000 10,000 46,067 51,500	104,494 296,948 15,000 10,000 46,067	8,248 397,904 4,296 31,408 109,898	(96,246) 100,956 (15,000) (5,704) (14,659) (17,602)	3,600 340,996 27,984 13,761 37,963 123,091
	456,015	600,009	551,754	(48,255)	547,395
Health: Public health Education and care of handicapped children Addiction control Mental health Education and transportation of handicapped children Early intervention program	1,872,894 7,200 421,607 3,279,357 15,000 2,669,130	1,793,885 7,200 421,607 2,967,759 64,000 2,472,630	1,639,201 7,591 400,773 3,181,784 62,322 1,846,884	(154,684) 391 (20,834) 214,025 (1,678) (625,746)	1,277,597 2,314 458,976 3,007,946 2,636,939
	8,265,188	7,727,081	7,138,555	(588,526)	7,384,060
Transportation - Bus subsidies	,	3 (	5,078	5,078	(4,191)
Economic Opportunity and Development:  Medical assistance Aid to dependent children Family services administration	(317,500)~ 1,025,000 3,418,566	(217,500) 1,241,750 3,260,740	(199,420) 1,187,465 3,567,387	18,080 (54,285) 306,647	(270,705) 1,151,687 3,501,249
Food services administration Local administration funds	D 2163		₽ ( <b>0</b> )	1	(53,139)
Child care	1,546,783 93.317	1,457,778 221.102	1,229,422 143,496	(228,356) (77,606)	1,656,527
Home relief	1,491,400	1,879,085	2,108,009	228,924	1,877,855
Entergency and for additis  Day care	252,961	232,961	261,166	28,205	253,793
Veterans' service agency Economic assistance	5,000 6,600	5,000 6,600	8,654 7,844	3,654 1,244	8,654 30,437
Services for recipients	222,655	222,655	94,253	(128,402)	204,738
	7,774,767	8,327,856	8,425,246	97,390	8,475,059

COUNTY OF SULLIVAN, NEW YORK

GENERAL FUND SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES COMPARED TO BUDGET (Continued) YEAR ENDED DECEMBER 31, 2010 (With Comparative Actuals for 2009)

		Original Budget		Final Budget	Actual		Variance with Final Budget Positive (Negative)		2009 Actual
Culture and Recreation: Programs for the aging Youth programs	₩	600,747 98,605	₩	621,196 231,104	\$ 590,707	707 \$	1 1	₩	597,655
		699,352		852,300	741,865	1	(110,435)		689,499
Home and Community Services - Refuse, garbage and recycling charges		152,756		172,756	17,500	9	(155,256)		115,933
TOTAL STATE AID		18,050,864		18,497,420	17,701,568	898	(795,852)		18,099,580
FEDERAL AID									
General Government Support - General elections		i.		r	10,136	ا  عو	10,136		•
Public Safety: Sheriff's department Other	37	20,000	- ]	47,290 34,316	48,373 191,112	173	1,083 156,796		121,642 74,374
		49,316	Ì	81,606	239,485	ا اي	157,879	1	196,016
Health: Public health W.I.C. program Mental health		144,700 407,216 2,618,776		278,164 407,216 4,440,047	303,396 355,712 4,448,170	70 Z	25,232 (51,504) 8,123		187,140 273,892 4,268,859
		3,170,692		5,125,427	5,107,278	78	(18,149)		4,729,891

(205,712) 18,288 (227,875) (627,467 (147,546) 1,923,082 (406,981 860,387 5,311,233 893,004 (37,951) 920,626 (747,776 (547,240) 2,597,740 (712,577 (134,331) 1,482,874 (7,077) 9,603 (80,298 (611,202) 1,123,400 (75,680,366 (70,008) 1,175,720	383,753     (676,680)     14,316,403       523,973     (11,369)     543,826	,625 (538,183) 19,786,136	12,039 12,039 89,779 85,511 1,921 89,374 396,733 - 440,814 726,184 61,010 2,483,775 52,313 (740,733) 2,432,593	.780 (665,763) 5,536,335	,147 680,028 155,523,086	5,523 5,523 744,168	670 \$ 685,551 \$ 156,267,254
(205,712 1,627,467 5,406,981 893,004 2,747,776 712,577 (36,674 980,298	13,383,753	19,264,625	12,039 85,511 396,733 2,726,184 52,313	3,272,780	155,033,147	, c	\$ 155,038,670
(224,000) 1,775,013 4,546,594 930,955 3,295,016 846,908 (29,597) 1,591,500 1,328,044	14,060,433	19,802,808	83,590 396,733 2,665,174 793,046	3,938,543	154,353,119		\$ 154,353,119
(310,000) 2,147,199 5,306,080 1,041,410 2,397,411 1,005,378 20,000 1,127,811 1,328,044	14,063,333	17,830,536	99,200 440,814 2,665,174 793,000	3,998,188	153,686,478		\$ 153,686,478
Economic Opportunity and Development: Medical assistance Aid to dependent children Family services administration Food stamps Flexible fund family services Child care Home relief Workforce development Day care	Culture and Recreation - Programs for the aging	TOTAL FEDERAL AID MISCELLANEOUS	Refund of prior year's expenditures Gifts and donations Video lottery terminals Indirect cost chargebacks Other		TOTAL REVENUES	Transfers in - Debt Service Fund	TOTAL REVENUES AND OTHER FINANCING SOURCES

COUNTY OF SULLIVAN, NEW YORK

GENERAL FUND SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES COMPARED TO BUDGET YEAR ENDED DECEMBER 31, 2010 (With Comparative Actuals for 2009)

2009	Actual	\$ 609.581		1.712.294	1,642,967	259,421	362,341	478,281	488,117	760,025	210,082	354,759	769,572	866,082	1,638,148	958,890	552,555	675,697	128,976	537,339	302,431	4,583,702	3,322,216	273,569	225,737	462,306	31,009	70,158	587,895	76,782	22,947,642
Variance with Final Budget Positive	(Negative)	\$ 45,995	(630)	358,848	(20,967)	65,177	27,060	23,275	8,154	5,574	564	14,901	12,450	152,914	53,468	1,003	(1,393)	(116,510)	(5,265)	4,055	55,199	148,298	233,291	2,850	(5,750)	5	3,825	35,386	18,257	78	1,090,112
	Actual	534,943	8,630	1,431,415	1,636,475	231,050	278,384	494,228	508,603	719,269	148,171	307,538	692,757	930,705	1,720,502	869,225	530,875	703,785	133,745	526,119	267,254	4,475,655	3,527,448	287,827	226,579	873,387	31,175	60,135	703,095	159,629	23,018,603
Final	Budget	\$80,938	8,000	1,790,263	1,585,508	296,227	305,444	517,503	516,757	724,843	148,735	322,439	705,207	1,083,619	1,773,970	870,228	529,482	587,275	128,480	530,174	322,453	4,623,953	3,760,739	290,677	220,829	873,392	35,000	95,521	721,352	159,707	24,108,715
Original	Budget	\$73,938	8,000	1,645,422	1,585,508	296,306	305,444	519,790	517,039	723,724	148,735	322,451	705,207	1,043,351	1,705,272	759,409	488,027	588,311	128,480	540,675	322,456	4,517,508	3,699,869	286,201	220,830	495,170	35,000	300,000	641,277	2,060,000	25,183,400
	1	€7																												1	- 1
	GENERAL GOVERNMENT SUPPORT	County Legislature	Municipal Court	District Attorney	Public Defense	Coroners	County Manager	County I reasurer	Audit and Control	Management and Budget	Grants Administration	Purchasing	Real Property 1ax Map	l ax Collection	County Clerk	County Attorney	Personnel	Elections	Records Management	Public Works Administration	Central Services Administration	Buildings	Management Information Systems	Risk Management	Payroll	Unallocated Insurance	Municipal Association Dues	Judgments and Claims	Post Employment Benefits	Other	Total General Government Support

Community College - Non-resident Tuition Contribution to Community College

Total Education

PUBLIC SAFETY

Administration
E-911
Sheriff
Probation
Jail
Stop DWI
Fire Protection
Animal Control
Safety Inspection
Post Employment Benefits

Total Public Safety

HEALTH

Public Health
Handicapped Children
Diagnostic and Treatment Programs
Early Intervention Program
W.I.C.
Addiction Control
Community Services Administration
Mental Health Programs
Contracted Mental Health Services
Post Employment Benefits

Total Health

TRANSPORTATION

Airport
Public Transportation
Post Employment Benefits

Total Transportation

1,516,407 4,018,066	5,534,473	276,415 1,192,837 6,702,163 2,124,813 8,994,555 222,995 77,382 608 1,077 578,521	20,171,366	6,582,950 18,331 617,730 6,105,633 430,921 892,510 1,288,905 4,337,231 2,663,742 300,158 377,860 1,011,477 72,670 1,462,007
(9,250)	(9,250)	44,674 143,874 (25,440) 160,406 254,183 45,254 17,037 349 2,940 2,940	646,026	453,171 1,318 49,533 224,458 82,693 51,902 (9,446) 517,478 (56,992) (5,770) (5,770) 1,308,345 109,897 196,071
1,509,250 4,000,000	5,509,250	251,758 1,191,662 6,857,355 2,047,085 10,604,398 240,590 79,743 4,424 1,010 572,254	21,850,279	6,793,922 25,370 687,271 5,881,198 484,711 841,047 1,453,561 3,813,466 2,654,059 304,147 22,938,752 344,329 964,839 111,048
1,500,000 4,000,000	5,500,000	296,432 1,335,536 6,831,915 2,207,491 10,858,581 285,844 96,780 4,773 3,950 575,003	22,496,305	7,247,093 26,688 736,804 6,105,656 567,404 892,949 1,444,115 4,330,944 2,597,067 298,377 24,247,097 430,378 1,074,736 1,074,736 1,11,173
1,500,000	5,500,000	230,588 1,285,538 6,668,587 2,207,502 10,787,907 286,210 87,728 4,750 4,466 627,078	22,190,354	7,220,145 26,178 716,334 6,281,156 567,442 937,134 1,314,621 4,423,205 2,898,166 318,475 24,702,856 430,739 1,074,486 80,264 1,585,489

COUNTY OF SULLIVAN, NEW YORK

GENERAL FUND SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES COMPARED TO BUDGET (Continued) YEAR ENDED DECEMBER 31, 2010 (With Comparative Actuals for 2009)

		Original Budget	1	Final Budget		Actual	Vari Fing (N	Variance with Final Budget Positive (Negative)		2009 Actual
ECONOMIC OPPORTUNITY AND DEVELOPMENT										
Family Services Administration	€9	14,941,387	↔	14,943,544	€9	14,179,227	↔	764,317	↔	14,473,459
		1,652,000		1,652,000		1,624,027		27,973		1,566,795
		845,000		815,000		551,138		263,862		902,185
		215,000		195,000		193,526		1,474		323,039
Medical Assistance - MMIS		20,011,394		20,011,394	•	19,196,111		815,283		21,616,787
		4,818,000		4,618,000		4,857,512		(239,512)		6,291,363
		3,283,303		2,683,303		2,838,733		(155,430)		3,307,869
		181,328		367,828		380,701		(12,873)		242,119
		440,000		340,000		428,817		(88,817)		552,165
		3,550,000		4,450,000		4,752,030		(302,030)		4,056,909
Home Energy Assistance Program		20,000		20,000		61,335		(41,335)		64,087
Emergency Aid for Adults		98,856		48,856		47,593		1,263		50,733
Center for Workforce Development		1,483,065		1,946,514		1,554,950		391,564		1,695,235
Community Action Commission		30,000		30,000		30,000		Ĺ		28,500
Other Economic Opportunity Programs		51,300		51,300		51,300		Ď		51,300
		530,652		530,652		499,236		31,416		508,897
		658,026		651,026		698,297		(47, 271)		539,183
Consumer Affairs - Weights and Measures		93,069		93,069		99,169		(6,100)		89,193
Economic and Community Development		258,137		345,026		345,981		(922)		328,919
Post Employment Benefits		725,358		738,564		745,699		(7,135)		691,277
Total Economic Opportunity and Development	•	53 885 875		54 531 078	4	50 40E 000	,	200		7
		0.000,00		010,100,40		29, 133,302		1,393,034		37,380,014
CULTURE AND RECREATION										
		376,890		374,616		293,734		80,882		331.045
		329,551		503,550		383,199		120,351		351,241
		118,637		118,638		59,437		59,201		50,685
Historical Property - Fort Delaware		90,773		77,574		55,872		21,702		61,003
		66,925		66,925		53,575		13,350		66,825
		2,400,230		2,290,848		2,183,152		107,696		2,168,239
Post Employment Benefits		76,052		79,997		79,285		712		68,905
Total Culture and Recreation		3,459,058		3,512,148		3,108,254		403,894		3,097,943

# HOME AND COMMUNITY SERVICES

ning	Human Rights Commission	Refuse and Garbage	Fish and Game	Veterans' Cemetery	Post Employment Benefits	er
Planning	Human	Refuse	Fish an	Veteran	Post En	Other

Total Home and Community Services

DEBT SERVICE

Bond anticipation notes Tax anticipation notes Interest:

TOTAL EXPENDITURES Total Debt Service

OTHER FINANCING USES

Transfers out:
County Road Fund
Refuse and Garbage Fund
Capital Projects Fund
Road Machinery Fund
Debt Service Fund

TOTAL OTHER FINANCING USES

TOTAL EXPENDITURES AND OTHER FINANCING USES

1,259,556 30,559 4,235,463 23,750 4,629 83,009 548,474	6,185,440	106,649	106,649	140,123,645	10,710,799 20,000 828,318 5,599,201	17,158,318	\$ 157,281,963
323,259 6,791 2,789 662	333,501	485,001	485,001	5,849,394	1,500,000 (1,926,607) (538,436) (1,500,000)	(2,465,042)	\$ 3,384,352
1,138,509 29,798 20,000 3,546 30,059 415,000	1,636,912	63,731	203,731	132,821,379	11,042,746 2,253,157 538,436 2,826,582 948,329	17,609,250	\$ 150,430,629
1,461,768 36,589 20,000 6,335 30,721 415,000	1,970,413	548,732 140,000	688,732	138,670,773	12,542,746 326,550 1,326,582 948,330	15,144,208	\$ 153,814,981
1,416,771 36,589 22,704 20,000 7,135 100,072 415,000	2,018,271	592,700 140,000	732,700	139,258,003	12,718,085	15,068,247	\$ 154,326,250



#### COUNTY ROAD FUND COMPARATIVE BALANCE SHEET DECEMBER 31, 2010 AND 2009

	y <u>.</u>	2010		2009
<u>ASSETS</u>				
Cash - Demand deposits	\$	743,245	\$	358,552
Receivables: Accounts State and Federal aid Due from other funds	_	13,588 2,732,723 7,912	:	97,088 1,278,248 1,291,802
	-	2,754,223		2,667,138
Total Assets	\$	3,497,468	\$	3,025,690
LIABILITIES AND FUND BALANCE				
Liabilities: Accounts payable Accrued liabilities Retained percentages payable Due to other funds	\$	831,655 380,980 185,398 45,430	\$	1,038,477 358,213 116,639
Total Liabilities		1,443,463	_	1,513,329
Fund Balance: Reserved for encumbrances Reserved for debt service Unreserved: Designated for subsequent year's expenditures		128,637 - 1,400,877		111,484 151,035
Undesignated	_	524,491	_	1,249,842
Total Fund Balance	_	2,054,005	_	1,512,361
Total Liabilities and Fund Balance	\$	3,497,468	\$	3,025,690

#### COUNTY ROAD FUND COMPARATIVE SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL YEARS ENDED DECEMBER 31, 2010 AND 2009

		20	)10	
_	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues: Intergovernmental charges	\$ 535,845	\$ 512,973	\$ 423,346	\$ (89,627)
Use of money and property	φ 555,645	φ 512,975 -	φ 423,340 447	\$ (89,627) 447
Licenses and permits	2,000	4,600	4,600	*
Sale of property and	•	·	,	
compensation for loss	· **		89	89
State aid	3,159,543	2,159,543	1,748,566	(410,977)
Federal aid	3,462,143	3,462,143	2,735,760	(726,383)
Miscellaneous	-	20,272	21,062	790
Total Revenues	7,159,531	6,159,531	4,933,870	(1,225,661)
Expenditures:				
Current:				
Public safety	730,411	736,142	640,576	95,566
Transportation	17,387,247	16,203,473	12,928,337	3,275,136
Debt Service - Interest	100,515	100,515	103,044	(2,529)
Total Expenditures	18,218,173	17,040,130	13,671,957	3,368,173
Deficiency of Revenues				
Over Expenditures	(11,058,642)	(10,880,599)	(8,738,087)	2,142,512
Other Financing Sources (Uses):				
Transfers in	12,718,085	12,542,746	11,050,658	(1,492,088)
Transfers out	(1,770,927)	(1,770,927)	(1,770,927)	
Total Other Financing Sources	10,947,158	10,771,819	9,279,731	(1,492,088)
Net Change in Fund Balance	(111,484)	(108,780)	541,644	650,424
Fund Balance - Beginning of Year	111,484	108,780	1,512,361	1,403,581
Fund Balance - End of Year	\$ -	\$ -	\$ 2,054,005	\$ 2,054,005

		20	09			
	Original Budget	Final Budget		Actual	F	ariance with inal Budget Positive (Negative)
	Duaget	 Dauget	-	Notabi		(110gativo)
\$	427,633	\$ 427,633	\$	892,931 575	\$	465,298 575
	2,000	2,000		4,620		2,620
	2,000	2,000		5,795		3,795
	4,831,250	4,092,050		2,393,989		(1,698,061)
	2,018,750	1,283,750		385,932		(897,818)
_	500	 500		163,697	-	163,197
	7,282,133	5,807,933		3,847,539		(1,960,394)
	751,352	769,522		753,590		15,932
	18,980,177	16,035,246		12,122,765		3,912,481
	106,143	 106,143		104,737		1,406
_	19,837,672	16,910,911		12,981,092		3,929,819
	(12,555,539)	 (11,102,978)		(9,133,553)	4)	1,969,425
	14,158,299 (1,609,850)	12,710,799 (1,609,850)		10,723,147 (1,609,850)		(1,987,652)
	12,548,449	11,100,949		9,113,297		(1,987,652)
	(7,090)	(2,029)		(20,256)		(18,227)
	7,090	 2,029	_	1,532,617		1,530,588
\$	-	\$ 	\$	1,512,361	\$	1,512,361

#### REFUSE AND GARBAGE FUND BALANCE SHEET DECEMBER 31, 2010

<u>ASSETS</u>	
Cash - Demand deposits	\$ 449,038
Receivables: Accounts, net of allowance for uncollectible amounts of \$19,250 Due from other funds	424,472 556,890
Total Assets	<u>981,362</u> <u>\$ 1,430,400</u>
<u>LIABILITIES AND FUND BALANCE</u>	
Liabilities: Accounts payable Accrued liabilities Due to other funds	\$ 747,228 83,530 65,323
Total Liabilities	896,081
Fund Balance: Reserved for encumbrances Unreserved:	68,516
Designated for subsequent year's expenditures Undesignated	326,607 139,196
Total Fund Balance	534,319
Total Liabilities and Fund Balance	\$ 1,430,400

#### REFUSE AND GARBAGE FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL YEAR ENDED DECEMBER 31, 2010

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues: Departmental income Use of money and property Sale of property and	\$ 12,464,817 -	\$ 12,464,817 -	\$ 9,174,392 109,138	\$ (3,290,425) 109,138
compensation for loss		•	23,750	23,750
Total Revenues	12,464,817	12,464,817	9,307,280	(3,157,537)
Expenditures: Current:				
Home and community services Debt Service - Interest	7,906,497 6,900	8,255,758 6,900	6,519,557 7,256	1,736,201 (356)
Total Expenditures	7,913,397	8,262,658	6,526,813	1,735,845
Excess of Revenues Over Expenditures	4,551,420	4,202,159	2,780,467	(1,421,692)
Other Financing Sources (Uses):	9.0			
Transfers in Transfers out	(4,551,420)	326,550 (4,551,420)	2,258,714 (4,504,862)	1,932,164 46,558
Total Other Financing Uses	(4,551,420)	(4,224,870)	(2,246,148)	1,978,722
Net Change in Fund Balance		(22,711)	534,319	557,030
Fund Balance - Beginning of Year	-	22,711		(22,711)
Fund Balance - End of Year	\$ -	\$ -	\$ 534,319	\$ 534,319

#### CAPITAL PROJECTS FUND COMPARATIVE BALANCE SHEET DECEMBER 31, 2010 AND 2009

	2010	2009
<u>ASSETS</u>		
Cash - Demand deposits	\$ 16,211,025	\$ 8,953,570
Receivables: State and Federal aid Due from component unit Due from other funds	446,175 675,000 377,336	1,275,178 675,000 452,867
	1,498,511	2,403,045
Total Assets	\$ 17,709,536	\$ 11,356,615
LIABILITIES AND FUND DEFICIT		
Liabilities:		
Accounts payable	\$ 2,221,264	\$ 716,620
Retained percentages payable	511,334	110,998
Due to other funds	227,484	2,405,397
Bond anticipation notes payable	19,880,000	13,695,000
Total Liabilities	22,840,082	16,928,015
Fund Deficit:		
Reserved for long-term receivables	675,000	675,000
Unreserved and undesignated	(5,805,546)	(6,246,400)
Total Fund Deficit	(5,130,546)	(5,571,400)
Total Liabilities and Fund Deficit	\$ 17,709,536	\$ 11,356,615

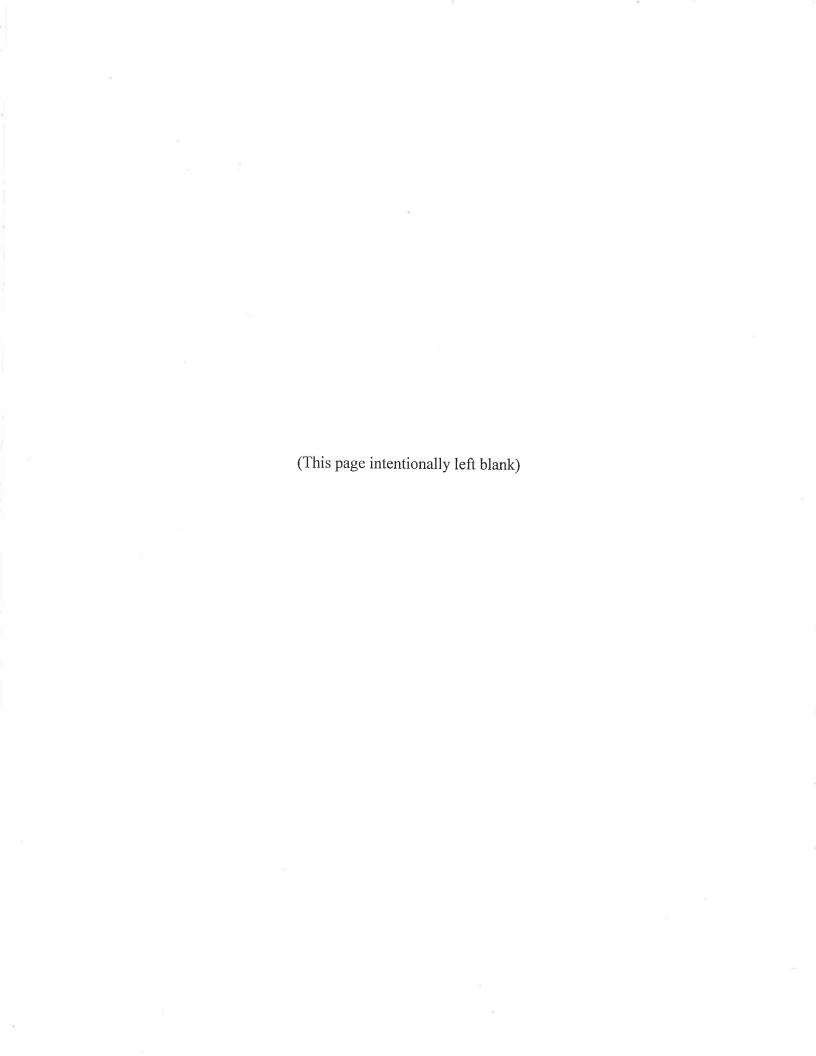
#### CAPITAL PROJECTS FUND COMPARATIVE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

YEARS ENDED DECEMBER 31, 2010 AND 2009

	2010	2009
Revenues: Use of money and property State aid Federal aid Miscellaneous	\$ 312 175,776 2,262,270 5,031	\$ 246 609,454 1,386,413
Total Revenues	2,443,389	1,996,113
Expenditures - Capital outlay	20,831,316	8,983,636
Deficiency of Revenues Over Expenditures	(18,387,927)	(6,987,523)
Other Financing Sources (Uses): Bonds issued Issuance premium Transfers in Transfers out	17,185,000 494,457 1,258,436 (109,112)	420,000 (993,363)
Total Other Financing Sources (Uses)	18,828,781	(573,363)
Net Change in Fund Balance	440,854	(7,560,886)
Fund Balance (Deficit) - Beginning of Year	(5,571,400)	1,989,486
Fund Deficit - End of Year	\$ (5,130,546)	\$ (5,571,400)

PROJECT		ppropriation		xpenditures nd Transfers	, 	Jnexpended Balance
General Government Support - Watershed Good Neighbor	\$	140,214	\$	133,209	\$	7,005
Education: Community College Renovations		12 545 497		12 204 029		244 450
Seelig SUNY Grant	-	13,545,487 976,342		13,304,028 477,401		241,459 498,941
Total Education		14,521,829	_	13,781,429	_	740,400
Public Safety: Fire Training Center Jail Planning Jail Facility Sheriff Patrol Facility Public Safety Improvements	-	2,859,409 2,500,000 1,995,000 250,000 50,000	9	2,756,936 1,775,597 1,988,891 3,436		102,473 724,403 6,109 246,564 50,000
Total Public Safety	-	7,654,409		6,524,860	_	1,129,549
Transportation: Airport Construction Bus Garage Right of Way DPW Maplewood Facility Road Reconstruction 2007 Road Reconstruction 2008 Road and Bridge Reconstruction DPW Equipment 2008 - Road Machinery Road Paving 2010 Bridge Reconstruction 2010 DPW Equipment 2010 Total Transportation  Economic Opportunity and Development - Emerald Corporate Park  Culture and Recreation: Snowmobile Trail D and H Canal Park Park Improvements		13,910,584 2,712,901 2,484,967 3,191,332 2,000,000 6,000,000 3,000,000 2,354,000 7,619,758 800,000 1,874,700 45,948,242 4,825,145		13,609,065 2,516,266 2,318,727 2,791,610 1,998,627 5,965,331 2,352,237 1,673,521 7,330,227 140,198 40,695,809 4,138,881 131,748 681,184 54,878		301,519 196,635 166,240 399,722 1,373 34,669 647,763 680,479 289,531 659,802 1,874,700 5,252,433 686,264
Total Culture and Recreation	-	1,040,875		867,810		173,065
Home and Community Services: Landfill MERF Construction 2001 Landfill Cell 6 Construction Landfill Phase II Expansion Landfill Closure 3-5 DPW Equipment 2008 - Landfill Landfill Solid Waste Equipment 2010 Landfill Cap		2,227,759 7,329,687 1,906,310 6,400,000 60,000 7,500,000 780,000 5,500,000	¥.	1,825,232 6,889,132 1,760,093 6,110,636 - 6,759,334 - 2,025,476		402,527 440,555 146,217 289,364 60,000 740,666 780,000 3,474,524
Total Home and Community Services		31,703,756		25,369,903		6,333,853
TOTALS	\$	105,834,470	\$	91,511,901	\$	14,322,569

		M	ethods of Financin	g		Fund Balance	Bond Anticipation Notes Outstanding at
	State and Federal Aid	Interfund Transfers	Proceeds of Obligations	Other	Totals	(Deficit) at December 31, 2010	December 31,
\$	100,000	\$	\$ -	\$ 40,214	\$ 140,214	\$ 7,005	\$ -
	9,038,828 477,401	20,000	4,459,999	26,660 4	13,545,487 477,405	241,459 4	:#: :#:
	9,516,229	20,000	4,459,999	26,664	14,022,892	241,463	
	1,334,409 - - - -	550,000 465,000 3,436 50,000	975,000 - - - -	1,082 22	2,859,409 465,000 1,082 3,458 50,000	102,473 (1,310,597) (1,987,809) 22 50,000	1,535,000 1,995,000 - -
_	1,334,409	1,068,436	975,000	1,104	3,378,949	(3,145,911)	3,530,000
	13,111,758 2,457,435 13,164	776,466 - 2,124,195 153,000 400,150	115,000 - 1,913,800 799,000	22,360 347,608 1,124,532	13,910,584 2,572,435 2,484,967 3,191,332 1,199,150	301,519 56,169 166,240 399,722 (799,477)	800,850
	3,000,000 2,370,156 - -	154,850 - 154,150 - -	2,845,150 2,199,850 7,619,758 800,000		6,000,000 2,370,156 2,354,000 7,619,758 800,000	34,669 17,919 680,479 289,531 659,802	2,500,000
_	20,952,513	3,762,811	1,874,700	1,494,500	1,874,700 44,377,082	1,874,700 3,681,273	3,300,850
	1,831,762	1,225,000		1,768,383	4,825,145	686,264	
	131,748 591,826 133,846	114,700		145 4,917 5,278	131,893 711,443 139,124	145 30,259 84,246	
_	857,420	114,700		10,340	982,460	114,650	-
		32,000 441,000 140,000 1,500,000 10,850	1,369,000 6,864,000 1,760,000 4,900,000	826,759 24,687 6,310 - - 7 -	2,227,759 7,329,687 1,906,310 6,400,000 10,850 7 780,000	402,527 440,555 146,217 289,364 10,850 (6,759,327) 780,000 (2,025,476)	49,150 7,500,000 5,500,000
		2,123,850	15,673,000	857,763	18,654,613	(6,715,290)	13,049,150
\$	34,592,333	\$ 8,314,797	\$ 39,275,257	\$ 4,198,968	\$ 86,381,355	\$ (5,130,546)	\$ 19,880,000



## NON-MAJOR GOVERNMENTAL FUNDS

#### SPECIAL REVENUE FUNDS

- Road Machinery Fund The Road Machinery Fund is used to account for the purchase, repair and maintenance of highway machinery, tools and equipment and for the purchase, construction and maintenance of buildings for the storage and repair of highway machinery and equipment.
- Community Development Fund The Community Development Fund is used to account for projects financed by entitlements from the U.S. Department of Housing and Urban Development.

#### **DEBT SERVICE FUND**

 The Debt Service Fund is provided to account for the accumulation of resources to be used for the redemption of principal and interest on long-term debt.

NON-MAJOR GOVERNMENTAL FUNDS COMBINING BALANCE SHEET DECEMBER 31, 2010 (With Comparative Totals for 2009)

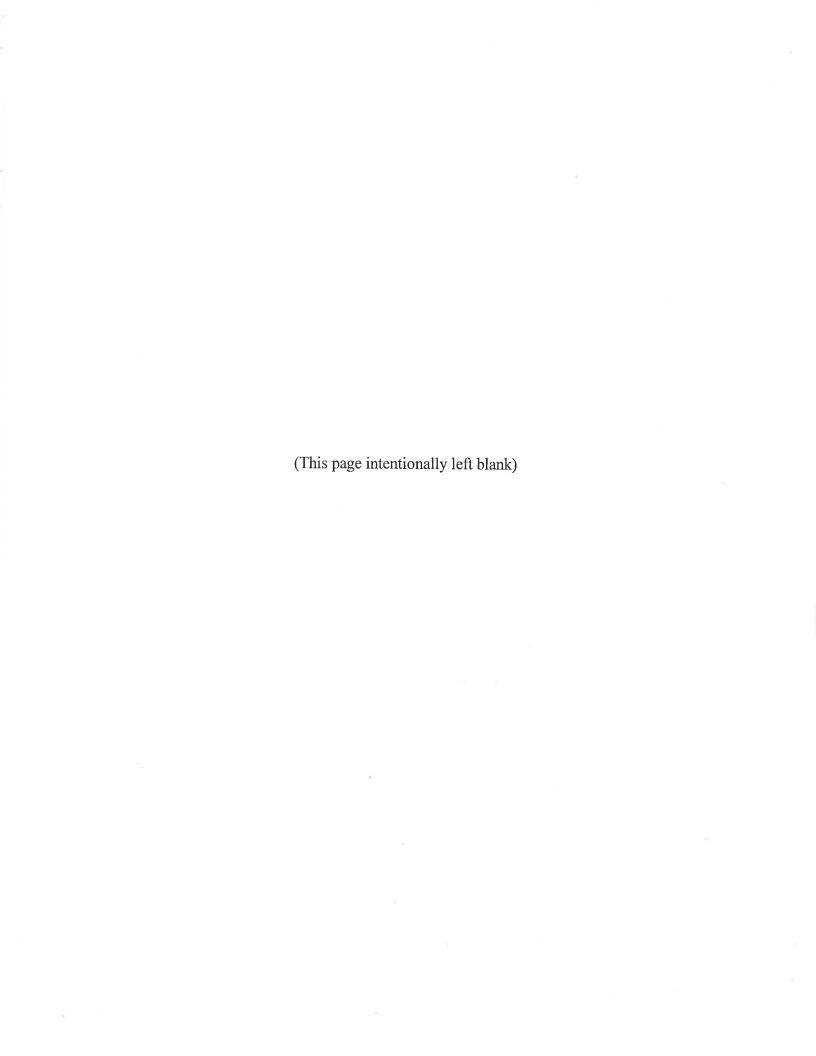
ASSETS	Road Machinery Fund	Community Development Fund
<u> 700210</u>		
Cash and Equivalents	\$ 169,879	\$ 707,670
Receivables: Accounts Loans, net State and Federal aid Due from other funds	10,000 - - 866,228	212,452 17,484
	876,228	229,936
Total Assets	\$ 1,046,107	\$ 937,606
LIABILITIES AND FUND BALANCES		E
Liabilities: Accounts payable	\$ 148,484	\$ 47,453
Accrued liabilities  Due to other funds	119,366	875
Deferred revenues	-	212,452
Total Liabilities	267,850	260,780
Fund Balances:		
Reserved for encumbrances	26,852	-
Reserved for debt service Unreserved:	77,706	•
Designated for subsequent year's expenditures Undesignated	617,689 56,010	676,826
Total Fund Balances	778,257	676,826
Total Liabilities and Fund Balances	\$ 1,046,107	\$ 937,606

	Total Non-Major Governmental Funds							
	2010	2009						
\$_	877,549	\$ 898,364						
	10,000 212,452 17,484 866,228	25,396 215,362 51,437 828,428						
_	1,106,164	1,120,623						
\$	1,983,713	\$ 2,018,987						
\$	195,937 119,366	303,410 120,188						
	875 212,452	215,362						
	528,630	638,960						
	26,852 77,706	62,963 160,509						
	617,689 732,836	1,156,555						
	1,455,083	1,380,027						
\$	1,983,713	\$ 2,018,987						

# NON-MAJOR GOVERNMENTAL FUNDS COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES YEAR ENDED DECEMBER 31, 2010 (With Comparative Totals for 2009)

	Road Machinery Fund	Community Development Fund	Debt Service Fund	
Revenues:	_			
Departmental income	\$ -	\$ 33,999	\$ -	
Intergovernmental charges	896,106			
Use of money and property	832	1,503	27,964	
Sale of property and				
compensation for loss	47,250		-	
Interfund revenues	11,083		<del></del>	
State aid	-	167,327	-	
Federal aid		310,991		
Miscellaneous	2,263		·	
Total Revenues	957,534	513,820	27,964	
Expenditures:		£.		
Current:				
General government support			2,545	
Transportation	3,369,350	-	-	
Home and community services	ž.	458,743	<del>-</del>	
Debt Service:				
Principal	-		5,089,763	
Interest	37,265	7 <del></del>	1,887,416	
Total Expenditures	3,406,615	458,743	6,979,724	
Excess (Deficiency) of				
Revenues Over Expenditures	(2,449,081)	55,077	(6,951,760)	
	(2) 1 10,00 17		(0,001,100)	
Other Financing Sources (Uses):				
Transfers in	2,835,553	=	6,979,723	
Transfers out	(366,493)	<del></del>	(27,963)	
Total Other Financing Sources	2,469,060	· · · · · · · · · · · · · · · · · · ·	6,951,760	
Net Change in Fund Balances	19,979	55,077		
Fund Balances - Beginning of Year	758,278	621,749		
Fund Balances - End of Year	\$ 778,257	\$ 676,826	\$ -	

Total Non-Major Governmental Funds						
_	2010	2009				
\$	33,999 896,106 30,299	\$ 107,071 821,844 33,254				
	47,250 11,083 167,327 310,991 2,263	25,000 1,667,981 1,398,554 141,809 22,187				
,	1,499,318	4,217,700				
	2,545 3,369,350 458,743	16,816 3,328,883 1,559,126				
	5,089,763 1,924,681	5,016,457 2,149,847				
	10,845,082	12,071,129				
	(9,345,764)	(7,853,429)				
	9,815,276 (394,456)	9,000,339 (1,126,123)				
( <del>)</del>	9,420,820	7,874,216				
	75,056	20,787				
_	1,380,027	1,359,240				
\$	1,455,083	\$ 1,380,027				



#### ROAD MACHINERY FUND COMPARATIVE BALANCE SHEET DECEMBER 31, 2010 AND 2009

ACCETC	2010	2009
<u>ASSETS</u>		
Cash and Equivalents	\$ 169,879	\$ 240,046
Receivables: Accounts Due from other funds	10,000 866,228	25,396 828,428
	876,228	853,824
Total Assets	\$ 1,046,107	\$ 1,093,870
LIABILITIES AND FUND BALANCE		
Liabilities: Accounts payable Accrued liabilities	\$ 148,484 119,366	\$ 215,404 120,188
Total Liabilities	267,850	335,592
Fund Balance: Reserved for encumbrances Reserved for debt service Unreserved:	26,852 77,706	62,963 160,509
Designated for subsequent year's expenditures Undesignated	617,689 56,010	534,806
Total Fund Balance	778,257	758,278
Total Liabilities and Fund Balance	\$ 1,046,107	\$ 1,093,870

## ROAD MACHINERY FUND COMPARATIVE SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL YEARS ENDED DECEMBER 31, 2010 AND 2009

		2	010	
Revenues:	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Intergovernmental charges Use of money and property Sale of property and	\$ 753,196 750	\$ 958,196 750	\$ 896,106 832	\$ (62,090) 82
compensation for loss Interfund revenues Miscellaneous	1,658,500	1,658,500	47,250 11,083 2,263	47,250 (1,647,417) 2,263
Total Revenues	2,412,446	2,617,446	957,534	(1,659,912)
Expenditures: Current -				
Transportation Debt Service - Interest	3,475,438 35,310	3,585,732 35,310	3,369,350 37,265	216,382 (1,955)
Total Expenditures	3,510,748	3,621,042	3,406,615	214,427
Deficiency of Revenues Over Expenditures	(1,098,302)	(1,003,596)	(2,449,081)	(1,445,485)
Other Financing Sources (Uses): Transfers in Transfers out	1,401,832 (366,493)	1,326,582 (366,493)	2,835,553 (366,493)	1,508,971
Total Other Financing Sources	1,035,339	960,089	2,469,060	1,508,971
Net Change in Fund Balance	(62,963)	(43,507)	19,979	63,486
Fund Balance - Beginning of Year	62,963	43,507	758,278	714,771
Fund Balance - End of Year	\$ -	\$ -	\$ 778,257	\$ 778,257

			20	009			
	Original Budget		Final Budget		Actual	Fir	riance with nal Budget Positive Negative)
\$	930,000 200,750	\$	930,000 200,750	\$	821,844 1,028	\$	(108,156) (199,722)
	5,000 1,928,500 -		5,000 1,946,000 -		25,000 1,667,981 22,187		20,000 (278,019) 22,187
	3,064,250		3,081,750	-	2,538,040		(543,710)
	3,933,518 54,306	_	3,872,519 54,306	5	3,328,883 53,586	9 <del></del>	543,636 720
	3,987,824	-	3,926,825	:-	3,382,469	o <del>g.</del>	544,356
_	(923,574)	_	(845,075)	_	(844,429)	_	646
	1,094,818 (211,371)	_	1,028,318 (211,371)	ñ-	986,554 (211,371)		(41,764) 
	883,447	_	816,947	_	775,183		(41,764)
	(40,127)		(28,128)		(69,246)		(41,118)
	40,127	_	28,128	_	827,524		799,396
\$	·=:	\$		\$	758,278	\$	758,278

#### COMMUNITY DEVELOPMENT FUND COMPARATIVE BALANCE SHEET DECEMBER 31, 2010 AND 2009

<u>ASSETS</u>	201	0	2009
Cash - Demand deposits	\$ 707	<u>,670 \$</u>	658,318
Receivables: Loans, net State and Federal aid		2,452 7,484	215,362 51,437
	229	,936	266,799
Total Assets	\$ 937	7,606 \$	925,117
LIABILITIES AND FUND BALANCE			
Liabilities: Accounts payable Due to other funds Deferred revenues		7,453 \$ 875 2,452	88,006 - 215,362
Total Liabilities	260	,780	303,368
Fund Balance - Unreserved and undesignated	676	,826	621,749
Total Liabilities and Fund Balance	\$ 937	<u>,606</u> \$	925,117

#### COMMUNITY DEVELOPMENT FUND COMPARATIVE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

YEARS ENDED DECEMBER 31, 2010 AND 2009

e e		2010	2009
Revenues:			
Departmental income	\$	33,999	\$ 107,071
Use of money and property		1,503	1,725
State aid		167,327	1,398,554
Federal aid	:	310,991	 141,809
Total Revenues		513,820	1,649,159
Expenditures - Current -			
Home and community services	Λ-	458,743	 1,559,126
Excess of Revenues Over Expenditures		55,077	90,033
Fund Balance - Beginning of Year	8	621,749	 531,716
Fund Balance - End of Year	\$	676,826	\$ 621,749

## DEBT SERVICE FUND COMPARATIVE SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL YEARS ENDED DECEMBER 31, 2010 AND 2009

2	2010				
Revenues -	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)	
Use of money and property	\$ -	<u>\$ -</u>	\$ 27,964	\$ 27,964	
Expenditures: Current - General government support	15,169	15,169	2,545	12,624	
Debt Service: Principal: Serial bonds Installment purchase debt	4,996,493 93,270_	4,996,493 93,270	4,996,493 93,270	.e.	
	5,089,763	5,089,763	5,089,763	-	
Interest: Serial bonds Installment purchase debt	1,905,508 15,842	1,905,508 15,842	1,871,574 15,842	33,934	
	1,921,350	1,921,350	1,887,416	33,934_	
Total Debt Service	7,011,113	7,011,113	6,977,179	33,934	
Total Expenditures	7,026,282	7,026,282	6,979,724	46,558	
Deficiency of Revenues Over Expenditures	(7,026,282)	(7,026,282)	(6,951,760)	74,522	
Other Financing Sources (Uses): Transfers in Transfers out	7,026,282	7,026,282	6,979,723 (27,963)	(46,559) (27,963)	
Total Other Financing Sources	7,026,282	7,026,282	6,951,760	(74,522)	
Net Change in Fund Balance	-		- 1 mg - 1	<b>&gt;</b>	
Fund Balance - Beginning of Year				<b>₩</b>	
Fund Balance - End of Year	\$ -	\$ -	\$ -	\$ -	

	20	009	
Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
\$	\$ -	\$ 30,501	\$ 30,501
17,052	17,052	16,816	236
4,926,774	4,926,774 	4,926,774 89,683	(89,683)
4,926,774	4,926,774	5,016,457	(89,683)
2,087,566	2,087,566	2,076,832 19,429	10,734 (19,429)
2,087,566	2,087,566	2,096,261	(8,695)
7,014,340	7,014,340	7,112,718	(98,378)
7,031,392	7,031,392	7,129,534	(98,142)
(7,031,392)	(7,031,392)	(7,099,033)	(67,641)
7,031,392	7,031,392	8,013,785 (914,752)	982,393 (914,752
7,031,392	7,031,392	7,099,033	67,641
· ·	-		-
		· <u> </u>	
\$ -	\$ -	\$ -	\$ -



## ENTERPRISE FUNDS

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private enterprises or where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is necessary for management accountability. Enterprise funds are used to account for those operations that provide services to the public.

Adult Care Center – This fund is used to account for the operations of the Adult Care Center, a skilled nursing facility established and operated under the provisions of Article 6 of General Municipal Law.

Sullivan Tobacco Asset Securitization Corporation – This fund reflects the operation of this not-for-profit local development corporation organized pursuant to Section 1411 of the Not-For-Profit Corporation Law of the State of New York.



ENTERPRISE FUND SULLIVAN COUNTY ADULT CARE CENTER COMPARATIVE STATEMENT OF NET ASSETS DECEMBER 31, 2010 AND 2009

	2010	2009
<u>ASSETS</u>		
Current Assets:	4 500 405	<b>A</b> 5004 <b>5</b> 00
Cash and equivalents	\$ 1,538,485	\$ 5,004,598
Accounts receivable, net	1,932,599	1,252,022
Prepaid expenses	15,702	23,987
Total Current Assets	3,486,786	6,280,607
Noncurrent Assets -		
Capital Assets:		
Buildings and improvements	10,551,350	10,551,350
Machinery and equipment	443,194	381,438
Less accumulated depreciation	(9,066,971)	(8,758,347)
Total Capital Assets, net of accumulated depreciation	1,927,573	2,174,441
Total Assets	5,414,359	8,455,048
LIABILITIES		
Current Liabilities:	0.44.000	200 200
Accounts payable	241,992	232,369
Accrued interest payable	1,849	1,849
Accrued liabilities	636,420	770,491
Due to other funds	4,105,412	3,127,079
Current maturities of bonds payable	18,194	18,507
Retirement incentive obligation	26,985	04.400
Compensated absences	79,928	81,123
Total Current Liabilities	5,110,780	4,231,418
Noncurrent Liabilities:		
Bonds payable, less current maturities	25,792	31,554
Retirement incentive obligation	137,594	<del>-</del>
Compensated absences	719,352	730,111
Other postemployment benefit obligations payable	5,129,808	3,965,569
Total Noncurrent Liabilities	6,012,546	4,727,234
Total Liabilities	11,123,326	8,958,652
NET ASSETS (DEFICIT)		
Invested in capital assets, net of related debt	1,883,587	2,124,380
Unrestricted	(7,592,554)	
Total Deficit	\$ (5,708,967)	\$ (503,604)

ENTERPRISE FUND
SULLIVAN COUNTY ADULT CARE CENTER
COMPARATIVE STATEMENT OF REVENUES, EXPENSES
AND CHANGES IN NET ASSETS
YEARS ENDED DECEMBER 31, 2010 AND 2009

	2010	2009
Operating Revenues:		
Departmental charges	\$ 10,680,881	\$ 10,797,850
Miscellaneous	296,422	292,551
Total Operating Revenues	10,977,303	11,090,401
,	10,017,000	11,000,101
Operating Expenses:		
Professional care of residents	5,738,176	5,185,664
General services	3,837,558	3,459,914
Administrative services	1,132,977	1,057,393
Employee benefits	4,677,868	4,175,945
Assessments	499,281	589,675
Depreciation and amortization	308,624	304,521
Other	15,290	39,871
Total Operating Expenses	16,209,774	14,812,983
Loss from Operations	(5,232,471)	(3,722,582)
Non-Operating Revenues (Expenses):	Y	
Intergovernmental transfers		6,192,294
Interest income	14,477	12,546
Interest expense	(18,377)	(21,464)
Miscellaneous income	31,008	16,093
Intragovernmental expense	31,000	(2,378,460)
and significant expenses		(2,370,400)
Total Non-Operating Revenues	27,108	3,821,009
Change in Net Assets	(5,205,363)	98,427
Deficit - Beginning of Year	(503,604)	(602,031)
Deficit - End of Year	\$ (5,708,967)	\$ (503,604)

ENTERPRISE FUND SULLIVAN COUNTY ADULT CARE CENTER COMPARATIVE STATEMENT OF CASH FLOWS YEARS ENDED DECEMBER 31, 2010 AND 2009

<u>*</u>		2010		2009
Cash Flows From Operating Activities:				
Cash received from charges for services	\$	10,000,437	\$	11,478,183
Cash payments to vendors for goods and services		(2,658,958)		(468,592)
Cash payments to employees for services		(11,057,591)		(10,087,300)
Miscellaneous		296,422		292,551
Moderational		)		
Net Cash Provided by (Used in) Operating Activities	_	(3,419,690)	-	1,214,842
Cash Flows From Investing Activities -				
Interest and miscellaneous income	_	45,486		32,410
Cash Flows From Non-Capital Financing Activities:				
Intergovernmental transfers		=		6,192,294
Intragovernmental expense	-			(2,378,460)
Net Cash Provided by Non-Capital Financing Activities	_		_	3,813,834
O. J. Flave France Carital and Related Financing Activities:				
Cash Flows From Capital and Related Financing Activities:		(18,507)		(323,226)
Principal paid on bonds		(18,377)		(25,235)
Interest paid on bonds  Amortization of issuance costs and loss on refunding bonds		12,432		12,432
Acquisition of capital assets		(67,457)		(45,205)
Net Cash Used in Capital and Related Financing Activities		(91,909)		(381,234)
		se see a rea		
Net Increase (Decrease) in Cash and Equivalents		(3,466,113)		4,679,852
Cash and Equivalents - Beginning of Year	_	5,004,598	0	324,746
Cash and Equivalents - End of Year	\$	1,538,485	\$	5,004,598
Reconciliation of Loss from Operations to Net Cash				
Provided by (Used in) Operating Activities:				
Loss from operations	\$	(5,232,471)	\$	(3,722,582)
Adjustments to reconcile loss from operations to net cash				
cash provided by (used in) operating activities:				
Depreciation expense		308,624		304,521
Loss on disposal of equipment		5,700		3,600
Changes in assets and liabilities:				
Accounts receivable		(680,577)		678,301
Prepaid expenses		8,285		15,608
Accounts payable		9,623		27,714
Accrued interest payable		U <del>⊼</del> ,		(3,771)
Accrued liabilities		(134,071)	9	(24,729)
Due to other funds		978,333		2,784,664
Retirement incentive obligation		164,579		
Compensated absences		(11,954)		94,588
Other postemployment benefit obligations	_	1,164,239	-	1,056,928
Net Cash Provided by (Used in) Operating Activities	\$	(3,419,690)	<u>\$</u>	1,214,842

#### ENTERPRISE FUND SULLIVAN COUNTY TOBACCO ASSET SECURITIZATION CORPORATION COMPARATIVE STATEMENT OF NET ASSETS DECEMBER 31, 2010 AND 2009

	2010	2009
ASSETS		
Current Assets:  Cash and equivalents	\$ 760,897	\$ 241,390
Accounts receivable	1,219,737	1,238,675
Prepaid expenses	3,658	3,757
Total Current Assets	1,984,292	1,483,822
Noncurrent Assets:		
Restricted cash and equivalents	110	581,040
Restricted investments	1,242,547	1,274,964
Cost of issuance, net of accumulated amortization of \$155,277 in 2010 and \$138,764 in 2009	274,092	290,606
Total Noncurrent Assets	1,516,749	2,146,610
Total Assets	3,501,041	3,630,432
<u>LIABILITIES</u>		
Current Liabilities:		
Accrued liabilities	66,459	68,384
Current maturities of bonds payable	480,000	435,000
Total Current Liabilities	546,459	503,384
Non-Current Liabilities -		
Bonds payable, less current maturities	13,484,001	13,956,409
Total Liabilities	14,030,460	14,459,793
DEFICIT		2)=
Unrestricted	\$ (10,529,419)	\$ (10,829,361)

# ENTERPRISE FUND SULLIVAN COUNTY TOBACCO ASSET SECURITIZATION CORPORATION COMPARATIVE STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS YEARS ENDED DECEMBER 31, 2010 AND 2009

	2010	2009
Operating Revenues - Tobacco settlement revenues	\$ 1,106,106	\$ 1,373,566
Operating Expenses: Professional fees Insurance expense Amortization	24,929 4,489 16,514	24,957 4,564 16,514
Total Operating Expenses	45,932	46,035
Income from Operations	1,060,174	1,327,531
Non-Operating Revenues (Expenses): Interest income Interest expense	54,491 (814,723)	99,930 (836,959)
Total Non-Operating Expenses	(760,232)	(737,029)
Change in Net Assets	299,942	590,502
Deficit - Beginning of Year	(10,829,361)	(11,419,863)
Deficit - End of Year	\$ (10,529,419)	\$ (10,829,361)

#### ENTERPRISE FUND SULLIVAN COUNTY TOBACCO ASSET SECURITIZATION CORPORATION COMPARATIVE STATEMENT OF CASH FLOWS YEARS ENDED DECEMBER 31, 2010 AND 2009

		2010		2009
Cash Flows From Operating Activities:  Cash received from tobacco settlement revenues	\$	1,125,044	\$	1,351,889
Cash payments to vendors for goods and services	Ψ	(29,319)	Ψ	(29,465)
Net Cash Provided by Operating Activities		1,095,725		1,322,424
Cook Floure From Invention Activities			ă -	
Cash Flows From Investing Activities:  (Increase) decrease in restricted cash and equivalents		580,930		(130,284)
Purchase of restricted investments		(1,242,547)		(1,274,964)
Sale of restricted investments	2	1,274,964		1,262,494
Interest income	-	54,491	_	99,930
Net Cash Provided by (Used in) Investing Activities	_	667,838	_	(42,824)
Cash Flows from Capital and Related Financing Activities:				
Principal paid on bonds		(435,000)		(405,000)
Interest paid on bonds	_	(809,056)		(831,119)
Net Cash Used in Non-Capital Financing Activities	-	(1,244,056)		(1,236,119)
Net Increase in Cash and Equivalents		519,507		43,481
Cash and Equivalents - Beginning of Year		241,390	_	197,909
Cash and Equivalents - End of Year	\$	760,897	\$	241,390
Reconciliation of Income from Operations to Net Cash Provided by Operating Activities:				
Income from operations	\$	1,060,174	\$	1,327,531
Adjustments to reconcile income from operations to net cash	•	1,000,111	Ψ	.,027,001
provided by operating activities:				
Amortization		16,514		16,514
Changes in assets and liabilities:		40.000		(04 077)
Accounts receivable  Prepaid expenses		18,938 99		(21,677) 56
1 Topaid experises	-	- 33		
Net Cash Provided by Operating Activities	<u>\$</u>	1,095,725	\$	1,322,424
Noncash Investing Activities -				
Increase in bonds payable from amortization of		40		
original issue and underwriters' discounts	\$	7,592	\$	7,592

## INTERNAL SERVICE FUND

Internal Service Funds account for operations that provide services to other departments or agencies of the government, or to other governments, on a cost reimbursement basis. The County has established its Workers' Compensation Benefits Fund as an internal service fund.



## INTERNAL SERVICE FUND - WORKERS' COMPENSATION BENEFITS FUND COMPARATIVE STATEMENT OF NET ASSETS DECEMBER 31, 2010 AND 2009

ACCETC	2010	2009
ASSETS		
Cash - Demand deposits	\$ 883,688	\$ 497,549
Receivables: Accounts Due from other funds	2,296,466 3,241,278	2,553,021 3,639,011
	5,537,744	6,192,032
Total Assets	6,421,432	6,689,581
<u>LIABILITIES</u>	Se .	
Current Liabilities: Accrued liabilities Deferred revenues Current portion of claims payable	561,002 287,389 477,000	520,336 30,012 537,996
Total Current Liabilities	1,325,391	1,088,344
Claims Payable, less current portion	4,290,330	4,841,963
Total Liabilities	5,615,721	5,930,307
NET ASSETS		
Unrestricted	\$ 805,711	\$ 759,274

## INTERNAL SERVICE FUND - WORKERS' COMPENSATION BENEFITS FUND COMPARATIVE STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS

YEARS ENDED DECEMBER 31, 2010 AND 2009

Omenation Boundary	-	2010		2009
Operating Revenues: Charges for services - internal Charges for services - external Insurance recoveries	\$	2,002,010 1,418,429 253,239	\$	1,944,914 1,754,786 272,609
Total Operating Revenues		3,673,678		3,972,309
Operating Expenses - Employee benefits		3,628,276		4,357,779
Income (Loss) from Operations		45,402	6	(385,470)
Non-Operating Revenues - Interest income	-	1,035		541_
Change in Net Assets		46,437		(384,929)
Net Assets - Beginning of Year		759,274	y <del></del>	1,144,203
Net Assets - End of Year	\$	805,711	\$	759,274

## INTERNAL SERVICE FUND - WORKERS' COMPENSATION BENEFITS FUND COMPARATIVE STATEMENT OF CASH FLOWS YEARS ENDED DECEMBER 31, 2010 AND 2009

	2010	2009
Cash Flows From Operating Activities: Cash received from charges for services Cash received from insurance recoveries Cash payments to insurance carriers and claimants  Net Cash Provided by Operating Activities	\$ 4,332,104 253,239 (4,200,239) 385,104	\$ 4,050,279 272,609 (4,091,201)
Cash Flows From Investing Activities - Interest income	1,035	541
Net Increase in Cash  Cash - Beginning of Year  Cash - End of Year	386,139 497,549 \$ 883,688	232,228 265,321 \$ 497,549
Reconciliation of Income (Loss) from Operations to Net Cash Provided by Operating Activities: Income (loss) from operations Adjustments to reconcile income (loss) from operations to net cash provided by operating activities -	\$ 45,402	\$ (385,470)
Changes in assets and liabilities: Accounts receivable Due from other funds Accrued liabilities Deferred revenues Claims payable	256,555 397,733 40,666 257,377 (612,629)	14,971 335,608 149,728 (6,512) 123,362
Net Cash Provided by Operating Activities	\$ 385,104	\$ 231,687

#### FIDUCIARY FUND - AGENCY FUND STATEMENT OF CHANGES IN ASSETS AND LIABILITIES YEAR ENDED DECEMBER 31, 2010

<u>ASSETS</u>	Balance January 1, 2010		Balance December 31, 2010
Cash: Demand deposits Accounts receivable	\$ 3,089,810 687,720	\$ 83,405,343 \$ 83,576,542 72,455,663 73,140,423	\$ 2,918,611 2,960
Total Assets	\$ 3,777,530	\$ 155,861,006 \$ 156,716,965	\$ 2,921,571
<u>LIABILITIES</u>			
Accounts Payable Employee Payroll Deductions Deposits	\$ 1,017,128 152,823 2,607,579	\$ 23,817,961 \$ 24,561,724 51,723,632 51,728,124 23,836,358 23,944,062	\$ 273,365 148,331 2,499,875
Total Liabilities	\$ 3,777,530	\$ 99,377,951 \$ 100,233,910	\$ 2,921,571

## STATISTICAL SECTION

(Unaudited)



#### **Financial Trends**

These schedules contain trend information to help the reader understand how the County's financial performance and well-being have changed over time. These schedules include:

Net Assets by Component

Changes in Net Assets

Fund Balances of Governmental Funds

Changes in Fund Balances of Governmental Funds

## NET ASSETS BY COMPONENT LAST NINE FISCAL YEARS

	2002	2003	2004	2005
Governmental Activities Invested in Capital Assets,				
Net of Related Debt	\$ 45,152,399	\$ 45,607,147	\$ 45,496,156	\$ 41,830,738
Restricted	17,421,194	1,573,227	1,498,397	1,474,075
Unrestricted	22,146,867	28,160,350	6,629,926_	4,481,196
Total Governmental Activities Net Assets	\$ 84,720,460	\$ 75,340,724	\$ 53,624,479	\$ 47,786,009
Business - Type Activities Invested in Capital Assets,				
Net of Related Debt	\$ 2,182,294	\$ 2,067,109	\$ 2,019,718	\$ 1,919,295
Unrestricted	844,309	200,894	19,323	197,295
Total Business-Type Activities Net Assets				
Net Assets	\$ 3,026,603	\$ 2,268,003	\$ 2,039,041	\$ 2,116,590
Primary Government Invested in Capital Assets,				~
Net of Related Debt	\$ 47,334,693	\$ 47,674,256	\$ 47,515,874	\$ 43,750,033
Restricted	17,421,194	1,573,227	1,498,397	1,474,075
Unrestricted	22,991,176	28,361,244	6,649,249	4,678,491
Total Primary Government				
Net Assets	\$ 87,747,063	\$ 77,608,727	\$ 55,663,520	\$ 49,902,599

<sup>(1)</sup> The activities of the Sullivan Tobacco Asset Securitization Corporation that had previously been accounted for under governmental activities have been reclassified and presented under the business-type activities.

Note: Data not available prior to fiscal 2002 implementation of Governmental Accounting Standards Board Statement No. 34, Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments.

0	2006	_	2007		2008 (1)		2009		2010
\$	45,700,511	\$	38,417,445	\$	61,589,988	\$	69,015,657	\$	70,516,266
	2,118,289		1,014,666		11,771,895		8,500,676		8,517,769
-	2,623,869	_	9,607,692	_	(11,622,787)	_	(19,618,689)	-	(20,556,594)
\$	50,442,669	\$	49,039,803	\$	61,739,096	\$	57,897,644	\$	58,477,441
		_		_				-	
\$	1,937,042	\$	2,025,110	\$	2,076,502	\$	2,124,380	\$	1,883,587
_	1,239,256	_	(208,507)		(14,098,396)	_	(13,457,345)		(18,121,973)
\$	3,176,298	\$	1,816,603	\$	(12,021,894)	\$	(11,332,965)	\$	(16,238,386)
\$	47,637,553	\$	40,442,555	\$	63,666,490	\$	71,140,037	\$	72,399,853
•	2,118,289	•	1,014,666		11,771,895	•	8,500,676	•	8,517,769
_	3,863,125	_	9,399,185		(25,721,183)	)	(33,076,034)		(38,678,567)
\$	53,618,967	\$	50,856,406	\$	49,717,202	\$	46,564,679	\$	42,239,055
=						===		_	

#### CHANGES IN NET ASSETS LAST NINE FISCAL YEARS

					_			
Expenses	-	2002	_	2003	-	2004		2005
Governmental Activities								
General government support	•	44 000 400						
Education	\$	,	\$	11,296,296	\$	, ,	\$	22,718,564
Public safety		4,211,654		4,731,168		4,785,996		5,664,625
Health		13,619,772		14,334,071		14,609,924		15,460,359
Transportation		20,327,599		20,418,511		19,358,081		20,404,235
Economic opportunity		21,599,866		19,075,111		20,566,308		13,668,423
and development		51,790,235		52,285,595		54,411,966		51,237,401
Culture and recreation		2,503,711		2,527,831		1,418,384		1,867,195
Home and community services		9,758,229		11,096,692		10,083,806		14,885,010
Interest		1,817,587	_	1,927,369		2,615,338		3,004,615
Total Governmental Activities Expenses	_	137,261,755		137,692,644		148,592,098		148,910,427
Business-type Activities								
Adult Care Center		11 950 410		40 004 440		10.014.4.5		
Sullivan Tobacco Asset		11,852,418		12,391,116		12,911,440		13,138,454
Securitization Corporation	-							2
Total Business-type Activities Expenses		11,852,418		12,391,116		12,911,440	_	13,138,454
Total Primary Government Expenses	\$	149,114,173	\$	150,083,760	\$	161,503,538	\$	162,048,881
December 1			=		<del>-</del> -	101,1000,000	<u> </u>	102,040,001
Program Revenues Governmental Activities Charges for Services								
General government support	\$	3,651,022	\$	2,163,057	\$	2,320,370	\$	2,159,046
Education		:₩:		-		-		000
Public safety		888,723		913,207		850,730		916,874
Health		8,098,275		8,317,294		9,130,724		11,061,114
Transportation Economic opportunity		712,273		1,051,876		1,028,583		1,366,068
and development		8,806,972		5,703,201		6 000 745		0.400.050
Culture and recreation		197,091		175,620		6,900,745		3,498,352
Home and community services		11,198,361		· ·		169,571		214,308
Operating Grants and Contributions		35,951,213		12,299,546		9,312,258		7,724,497
Capital Grants and Contributions		1,877,106		39,871,313		39,192,090		37,765,338
	-	1,077,100	_	2,981,094		1,768,502	_	1,207,525
Total Governmental Activities Program Revenues		74 004 000						
r rogram Neverlues	-	71,381,036		73,476,208		70,673,573		65,913,122
Business-type Activities Adult Care Center								
Charges for Services		10,804,542		10,525,057		10 494 000		40 704 504
Operating Grants and Contributions		10,004,042		10,323,037		10,481,288		10,781,561
Capital Grants and Contributions								=
Sullivan Tobacco Asset						*		₹.
Securitization Corporation								
Operating Grants and Contributions				12				
otal Business-type Activities					-		_	-
Program Revenues		10,804,542		10,525,057		10,481,288		10,781,561
otal Primary Government		-				11		
Program Revenues	ø	00 405 570	•	04.004.00=	_			
og. am i tovolides	<u>\$</u>	82,185,578	\$	84,001,265	<u>\$</u>	81,154,861	\$	76,694,683

_									
	2006	-	2007		2008(1)	_	2009	_	2010
Φ.	00 000 070	œ	04.546.006	<b>c</b>	17 114 EDO	æ	17 422 210	¢	20 572 019
\$	20,393,273	\$	24,516,886	\$	17,114,529	\$	17,432,319	\$	20,573,018
	5,341,804		5,489,354		6,622,720		6,771,949		6,011,024
	18,409,153		22,486,088		23,456,337		23,927,441		24,460,208
	20,826,613		23,526,196		25,389,140		23,906,533		23,818,137
	18,753,073		20,910,476		15,723,127		18,423,675		21,447,683
	49,349,886		50,064,825		54,082,395		59,353,745		56,207,703
	2,147,178		2,294,525		3,187,191		3,088,411		3,038,366
	5,933,563		631,759		8,859,856		9,470,621		7,114,794
	3,439,780	_	3,265,875	-	2,491,364	-	2,334,358	1	2,350,765
	144,594,323	_	153,185,984	-	156,926,659	_	164,709,052	_	165,021,698
	13,078,760		14,427,641		14,907,433		17,212,907		16,228,151
	-				903,018		882,994		860,655
	13,078,760		14,427,641		15,810,451		18,095,901	·	17,088,806
\$	157,673,083	\$	167,613,625	\$	172,737,110	\$	182,804,953	\$	182,110,504
	Þ	-							
\$	2,426,989	\$	2,317,104	\$	2,433,889	\$	2,524,940	\$	2,573,330
	· ·		-		67,120		52,644		42,553
	1,022,160		580,086		1,450,584		1,574,307		1,578,510
	10,453,604		10,021,037		7,679,516		10,680,595		9,505,384
	949,373		1,890,474		1,908,668		1,373,681		964,553
	2,554,493		2,796,860		2,328,255		2,461,848		2,733,305
	176,387		169,138		200,230		153,442		148,258
	6,981,774		7,032,512		6,175,827		5,109,884		9,241,673
	40,422,191		39,935,423		40,874,585		45,604,484		45,364,696
	262,266		938,606	-	6,446,290	-	2,026,614		2,471,353
							74 700 400		74 000 045
-	65,249,237	-	65,681,240	-	69,564,964		71,562,439	-	74,623,615
					3				*
	11,413,535		11,009,162		12,455,417		11,090,401		10,977,303
	25				5,792		92		
			•		20,000		-		-
					1,334,160		1,373,566		1,106,106
				-	1,007,100	***	1,070,000		1,100,100
	11,413,535	_	11,009,162		13,815,369	_	12,463,967	9	12,083,409
\$	76,662,772	\$	76,690,402	\$	83,380,333	<u>\$</u>	84,026,406	<u>\$</u>	86,707,024 (Centinued)
									(Continued)

### CHANGES IN NET ASSETS (Continued) LAST NINE FISCAL YEARS

Net Evenes (Daylor		2002		2003	_	2004	 2005
Net Expense/Revenue Governmental Activities Business-type Activities	\$	(65,880,719) (1,047,876)	\$	(64,216,436) (1,866,059)	\$	(77,918,525) (2,430,152)	\$ (82,997,305) (2,356,893)
Total Primary Government Net Expense	\$	(66,928,595)	\$	(66,082,495)	\$	(80,348,677)	\$ (85,354,198)
General Revenues Governmental Activities Taxes							
Real Property Taxes Other Tax Items	\$	40,366,854	\$	35,229,805	\$	37,636,874	\$ 40,115,298
Non-Property Taxes Unrestricted Use of Money and Property Miscellaneous Transfers		23,299,726 514,637 838,184		26,181,296 433,981 1,321,444 (1,100,000)		31,162,554 498,947 2,212,926 (2,198,883)	 34,651,040 1,076,109 2,590,714 (2,428,521)
Total Governmental Activities	_	65,019,401	_	62,066,526		69,312,418	76,004,640
Business-type Actvities Unrestricted Use of Money and Property Grants and Contributions Not Restricted		4,335		3,656		2,307	5,922
to Specific Programs Miscellaneous		3,307		3,803		29 80	層
Transfers		5,507		1,100,000	,	2,198,883	 2,428,521
Total Business-type Activities		7,642		1,107,459		2,201,190	2,434,443
Total Primary Government General Revenues	\$	65,027,043	\$	63,173,985	\$	71,513,608	\$ 78,439,083
Change in Net Assets Governmental Activities Business-type Activities	\$	(861,318) (1,040,234)	\$	(2,149,910) (758,600)	\$	(8,606,107) (228,962)	\$ (6,992,665) 77,550
Total Primary Government	\$	(1,901,552)	\$	(2,908,510)	\$	(8,835,069)	\$ (6,915,115)

<sup>(1)</sup> The activities of the Sullivan Tobacco Asset Securitization Corporation that had previously been accounted for under governmental activities have been reclassified and presented under the business-type activities.

Note: Data not available prior to fiscal 2002 implementation of Governmental Accounting Standards Board Statement No. 34, Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments.

_	2006		2007	_	2008(1)		2009		2010
\$	(79,345,086) (1,665,225)	\$	(87,504,744) (3,418,479)	\$	(87,361,695) (1,995,082)	\$	(93,146,613) (5,631,934)	\$	(90,398,083) (5,005,397)
\$	(81,010,311)	\$	(90,923,223)	\$	(89,356,777)	\$	(98,778,547)	\$	(95,403,480)
\$	44,422,184 - 35,490,723 1,697,405 3,109,057 (2,717,623)	\$	47,854,011 38,931,199 1,579,506 3,197,737	\$	41,809,497 5,252,252 39,691,935 504,051 315,280	\$	46,790,101 6,318,080 35,766,177 158,195 272,608	\$	48,690,132 6,633,477 35,304,348 112,113 237,810
_	82,001,746	_	(2,046,700) 89,515,753		87,573,015	_	89,305,161		90,977,880
	7,309		6,684				112,476		68,968
	2,717,623		5,400 2,046,700		7,590		6,192,294 16,093		31,008
_	2,724,932	_	2,058,784		7,590		6,320,863		99,976
\$	84,726,678	\$	91,574,537	\$	87,580,605	\$	95,626,024	\$	91,077,856
\$	2,656,660 1,059,707	\$	2,011,009 (1,359,695)	\$	211,320 (1,987,492)	\$	(3,841,452) 688,929	\$	579,797 (4,905,421)
\$	3,716,367	\$	651,314	\$	(1,776,172)	\$	(3,152,523)	\$	(4,325,624)

## FUND BALANCES OF GOVERNMENTAL FUNDS LAST NINE FISCAL YEARS

General Fund	2002	 2003	-	2004	 2005
Reserved Unreserved	\$ 16,903,915 24,475,824	\$ 1,132,624 36,197,061	\$	1,085,431 30,808,396	\$ 1,208,140 25,937,714
Total General Fund	\$ 41,379,739	\$ 37,329,685	\$	31,893,827	\$ 27,145,854
All Other Governmental Funds Reserved Unreserved, Reported In	\$ 517,279	\$ 648,418	\$	600,136	\$ 265,936
Special Revenue Funds Capital Projects Fund	2,479,998 (3,587,709)	 2,409,105 (5,285,261)		4,363,364 (8,242,120)	 6,109,935 (5,300,734)
Total All Other Governmental Funds	\$ (590,432)	\$ (2,227,738)	\$	(3,278,620)	\$ 1,075,137
Total Governmental Funds	\$ 40,789,307	\$ 35,101,947	\$	28,615,207	\$ 28,220,991

<sup>(1)</sup> The activities of the Sullivan Tobacco Asset Securitization Corporation that had previously been accounted for as a special revenue fund have been reclassified and presented as an enterprise fund.

Note: Data presented for only nine years so as to coincide with the periods presented in the statistical section for the County's government-wide financial statements.

_									
8	2006	-	2007	-	2008 (1)		2009	-	2010
\$	1,656,142 23,743,431	\$	2,264,316 22,114,837	\$	1,066,049 19,802,670	\$	1,983,965 17,870,045	\$	1,164,799 23,297,252
\$	25,399,573	\$	24,379,153	\$	20,868,719	\$	19,854,010	\$	24,462,051
\$	462,147	\$	1,295,563	\$	883,358	\$	1,160,991	\$	976,711
8.	7,207,642 (4,252,474)		7,794,061 3,051,398		2,683,499 1,314,486	Y 14	2,406,397 (6,246,400)		3,741,696 (5,805,546)
<u>\$</u>	3,417,315	\$	12,141,022	\$	4,881,343	<u>\$</u>	(2,679,012)	\$	(1,087,139)
\$	28,816,888	\$	36,520,175	\$	25,750,062	<u>\$</u>	17,174,998	\$	23,374,912

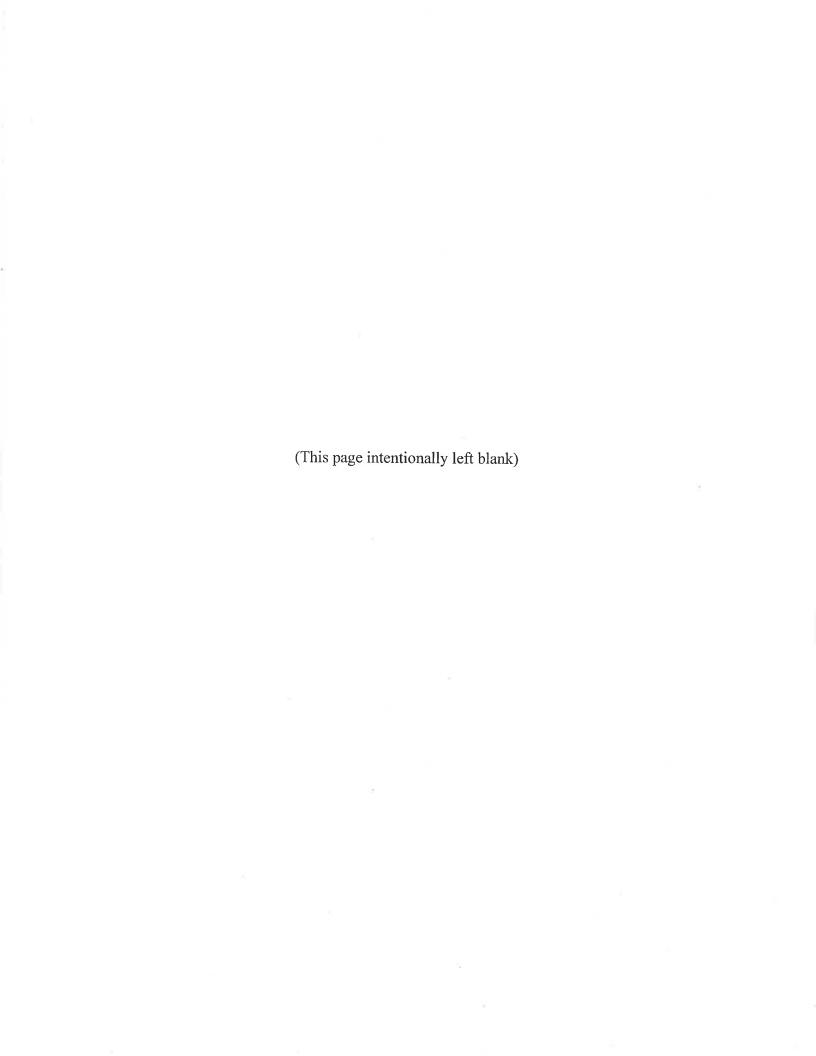
### CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS LAST NINE FISCAL YEARS

	_							
	_	2002		2003		2004		2005
Revenues					-		_	
Real property taxes	\$	34,555,014	\$	32,568,002	\$	33,121,378	\$	34,818,413
Other tax items		9,872,831		5,462,626		5,591,009		4,986,308
Non-property taxes		23,511,566		26,387,356		31,367,221		34,938,013
Departmental income		31,550,760		31,934,672		29,092,565		29,497,650
Intergovernmental charges		1,479,151		1,771,860		1,982,438		2,088,739
Use of money and property		697,276		817,798		841,249		1,459,243
Licenses and permits		32,868		23,040		17,346		25,851
Fines and forfeitures		227,390		382,755		248,734		344 904
Sale of property and compensation for loss		421,748		424,480		1,037,716		1,421,796
Interfund revenues		1,694,497		2,019,800		2,037,193		1,971,468
State aid		20,496,542		16,447,713		23,353,430		21,489,204
Federal aid		17,328,116		26,360,694		17,563,163		17,481,663
Miscellaneous	_	7,947,735	_	6,279,922		7,906,607		4,055,091
Total Revenues	_	149,815,494	_	150,880,718		154,160,049		154,578,343
Expenditures							*	
Current								
General government support		18,176,958		18,087,764		21,171,134		22 045 457
Education		3,882,556		4,388,070		4,428,898		22,815,457
Public safety		13,862,870		14,622,442		15,685,723		4,704,382
Health		20,281,423		20,465,936				16,618,702
Transportation		19,207,580		18,660,615		20,963,947		21,580,429
Economic opportunity and development		52,124,178		52,547,472		20,431,971		19,482,496
Culture and recreation		2,522,335				57,023,330		54,279,496
Home and community services		5,771,785		2,544,281		2,610,564		2,868,091
Debt Service		3,771,765		7,058,727		7,564,477		6,735,576
Principal		2 620 726		2 550 472		0.700.000		0.000.040
Interest		2,629,736		2,550,172		2,792,066		3,000,940
Capital Outlay		1,439,385		1,363,834		2,600,491		2,734,981
•	.1	6,328,095	i <del>sala</del>	15,703,940	_	6,077,366		8,345,718
Total Expenditures	-	146,226,901	(C)	157,993,253	)	161,349,967		163,166,268
Excess (Deficiency) of Revenues								
Over Expenditures		3,588,593		(7,112,535)		(7,189,918)		(8,587,925)
Other Financing Sources (Uses)								
Bond anticipation notes								
redeemed from appropriations				105,000				
Bonds issued		-						0.700.000
Issuance premium	1	<b>=</b> 5		9,380,000		-		9,790,000
Refunding bonds issued								=
Payment to refunded bond escrow agent				-		-		
Transfers in		20,501,920		47 055 050		40.047.005		10.000 ==0
Transfers out				17,255,853		18,817,965		16,923,776
Transiers out		(21,781,320)	_	(18,355,853)	-	(21,016,848)	_	(19,352,297)
Total Other Financing Sources (Uses)	_	(1,279,400)	_	8,385,000	_	(2,198,883)	_	7,361,479
Net Change in Fund Balances	\$	2,309,193	\$	1,272,465	\$	(9,388,801)	\$	(1,226,446)
Debt Service as a Percentage	14							
of Non-Capital Expenditures		2.9%		2.8%		3.5%		3.7%

<sup>(1)</sup> The activities of the Sullivan Tobacco Asset Securitization Corporation that had previously been accounted for as a special revenue fund have been reclassified and presented as an enterprise fund.

Note: Data presented for only nine years so as to coincide with the periods presented in the statistical section for the County's government-wide financial statements.

2	006		2007		2008		2009		2010
		•		_		6		<b>.</b>	
	239,740	\$	41,745,084	\$	39,863,381	\$	42,132,012	\$	49,825,309
	542,254		5,366,993		5,252,252		6,318,080		6,633,477
	795,876		38,934,175		39,691,935		35,766,177 26,319,095		35,304,348
	309,505		26,880,981		24,753,634				30,944,301 1,966,413
	052,047		3,272,524 2,099,706		2,162,156 956,458		2,274,525 418,700		
۷,۱	021,199 37,795		32,645		44,590		29,860		347,208 25,910
	306,064		282,150		217,220		336,312		313,712
	122,255		1,327,946		1,180,834		397,610		177,224
	303,156		1,876,365		1,782,203		1,667,981		11,083
	353,625		21,753,982		28,109,378		22,501,577		19,793,237
	330,831		19,120,046		17,981,659		21,700,290		24,573,646
	925,315		4,379,722		3,288,754		5,722,219		3,301,136
160,8	339,662		167,072,319	_	165,284,454		165,584,438		173,217,004
21,4	408,614		22,513,936		23,139,969		22,964,458		23,021,148
4,9	984,706		5,125,716		5,267,829		5,534,473		5,509,250
20,2	244,415		21,656,492		21,521,334		20,924,956		22,490,855
22,	565,624		23,787,895		24,627,930		23,238,111		22,938,752
19,	166,587		23,687,474		21,254,149		16,913,655		17,717,903
52,4	402,446		51,207,103		52,378,731		57,380,014		53,135,382
3,0	095,789		2,923,233		3,112,943		3,097,943		3,108,254
6,8	363,167		6,139,977		6,057,828		7,744,566		8,615,212
3,6	380,155		4,933,700		4,880,524		5,016,457		5,089,763
3,	320,171		3,247,355		2,474,081		2,361,233		2,238,712
6,8	302,923	8	7,189,972	-	7,756,734	-	8,983,636	_	20,831,316
164,	534,597		172,412,853	<u> </u>	172,472,052	_	174,159,502		184,696,547
(3,6	394,935)	r	(5,340,534)		(7,187,598)	_	(8,575,064)		(11,479,543)
			612,000		% <b>-</b>		*		47 467 666
5,0	055,000		15,515,000		·		\$ <b>₩</b> ?		17,185,000
	•		- 400 000		5 <u>≅</u> 0		**		494,457
	-		6,106,908		:a=		•		-
-00	40€ 000		(6,303,197)		40.050.005		20 007 054		04 000 007
	125,302 534,864)		27,179,038		18,056,305 (18,056,305)		20,887,654 (20,887,654)		24,388,607 (24,388,607
		-	(27,946,338)	-	(10,030,303)	-	(20,007,004)	-	
2,0	545,438	-	15,163,411	,	- 0	_	· ·		17,679,457
\$ (1,0	049,497)	\$	9,822,877	\$	(7,187,598)	\$	(8,575,064)	\$	6,199,914
	4.4%		5.2%		4.8%		4.6%		4.6%
	7.7 /0		0.2.70		7.570		-1.0 /0		1.0 /



#### **Revenue Capacity**

These schedules contain information to help the reader assess the County's most significant local revenue source, the property tax. These schedules include:

Tax Revenues by Source, Governmental Funds

Assessed Value and Estimated Actual Value of Taxable Property

Direct and Underlying Property Tax Rates, Per \$1,000 of Assessed Valuation

Principal Taxpayers

**Property Tax Levies and Collections** 

## TAX REVENUES BY SOURCE, GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS

					Non-F	Property Tax	es	
		Real		Sales and	H	otel Room		Off-Track
Fiscal		Property		Use	0	ccupancy		Betting
Year	Taxes		_	Taxes(a)	a) Tax(b)		Surcharge	
2001	\$	30,945,972	\$	19,363,632	\$	371,332	\$	735,475
2002		34,555,015		22,115,966		409,558		768,765
2003		32,568,002		25,241,868		384,109		553,337
2004		33,121,378		30,050,017		344,657		542,294
2005		34,818,413		31,718,350		341,287		829,907
2006		39,239,740		32,317,343		305,244		981,924
2007		41,748,061		34,955,732		549,668		761,338
2008		39,863,381		36,412,777		635,613		697,269
2009		42,132,012		33,133,253		599,376		518,746
2010		49,825,309		32,605,248		749,105		576,753

a) Effective June 1, 2007 local sales tax rate increased by 1/2% from 3.5% to 4.0%

b) Effective June 1, 2007 hotel room occupancy tax rate increased from 2% to 5% of taxable room rentals

c) A County mortgage tax of .5% was implemented in 2004

911 mergency surcharge	Mortgage Tax (c)	-	Total
\$ 199,910	\$ -	\$	51,616,321
211,840	-		58,061,144
206,060	-		58,953,376
204,667	225,586		64,488,599
286,974	1,761,495		69,756,426
305,153	1,886,212		75,035,616
308,767	1,827,296		80,150,862
313,009	1,102,903		79,024,952
303,821	711,371		77,398,579
282,018	533,659		84,572,092

### ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY LAST TEN FISCAL YEARS

	-									
Year		Residential/ Commercial	State Special Lands Franchises				Utilities	Railroad		
2001	\$	4,451,455,927	\$	20,342,231	\$	77,842,216	\$	181,005,785	\$	19,186,721
2002		4,492,867,250		20,645,708		82,745,584		179,238,569		35,743,322
2003		4,605,975,335		24,502,580		80,575,638		178,067,884		40,743,322
2004		4,772,657,155		24,868,720		79,768,574		174,378,140		34,743,322
2005		5,183,019,867		26,226,610		78,351,069		127,426,290		34,243,322
2006		5,463,541,501		25,889,077		77,490,984		131,202,671		v
2007		5,688,459,405		25,713,850	e	57,381,750		130,804,208		
2008		5,910,095,084		25,588,520		53,071,515		126,864,212		
2009		6,261,297,574		25,681,290		53,082,965		119,912,271		*
2010		6,433,054,934		25,236,574		60,821,640		114,378,957		•

<sup>(1)</sup> The County has a complex rate structure that would make the calculation of a direct rate extremely difficult, since its revenue base cannot be sufficiently disaggregated for each applicable rate. The County substituted an effective rate instead.

Sources: Sullivan County tax rolls for assessed values by type Sullivan County Legislative resolution for estimated actual full value

Note: Taxable assessed values are determined by the various Town governments located within the County. The estimated actual taxable values represent the weighted average New York State equalization rate established for each Town within the County.

Less Exempt Property	Total Taxable Assessed Value	E	Total ffective Tax Rate	0 :	Estimated Actual Taxable Value	Assessed Value as a Percentage of Actual Value	f
\$ 906,653,049	\$ 3,843,179,831	\$	14.81	\$	4,271,642,643	89.97	%
917,460,367	3,893,780,066		15.17		4,477,237,379	86.97	
961,863,284	3,968,001,475		14.31		4,848,793,395	81.83	
976,801,980	4,109,613,931		14.99		5,111,011,258	80.41	
1,040,751,059	4,408,516,099		16.23		5,614,658,242	78.52	
1,088,399,418	4,609,724,815		22.26		6,339,748,599	72.71	
1,131,444,333	4,770,914,880		18.36		7,991,235,969	59.70	
1,144,119,965	4,971,499,366		18.68		9,318,389,821	53.35	
1,146,947,631	5,313,026,469		20.02		9,804,980,597	54.19	
1,308,569,208	5,324,922,897		21.08		11,041,711,351	48.23	

#### DIRECT AND UNDERLYING PROPERTY TAX RATES, PER \$1,000 OF ASSESSED VALUATION LAST TEN FISCAL YEARS

	2001	2002	2003	2004
County Effective Rate (1)	\$ 14.81	\$ 15.17	\$ 14.31	\$ 14.99
County Direct Rates (2)	5.96-36.96	5.44-103.54	5.37-95.49	5.28-98.39
Town Rates	2.24-72.39	2.47-75.99	2.42-84.33	2.56-86.02
Village Rates	3.80-19.81	3.80-20.37	4.00-20.91	4.00-19.99
School Districts	13.40-387.36	13.20-441.70	14.52-442.30	15.00-495.42
Fire Districts	.32-18.96	.34-28.89	.20-36.65	.31-36.46
Sewer Districts	11.60-739.95	11.54-738.61	4.51-757.10	4.01-833.45
Other Special Districts	.07-13.21	.06-13.17	.07-13.14	.07-13.07

Source: State of New York, Office of the State Comptroller.

Sources: Village rates supplied by appropriate Village
All other rates provided by the Sullivan County Treasurer

<sup>(1)</sup> The County has a complex rate structure that would make the calculation of a direct rate extremely difficult, since its revenue base cannot be sufficiently disaggregated for each applicable rate. The County substituted an effective rate instead.

<sup>(2)</sup> Equalization rates vary by Town. Therefore, in addition to the effective rate noted above, we have also presented the County rate by range, depending on the individual Town's levy.

_	2005	2006		2007		2008	_	2009	2010	
\$	16.23	\$	22.26	\$	18.36	\$ 18.68	\$	20.02	\$	21.08
	5.55-109.04		3.15-100.00		5.32-118.70	4.73-117.19		4.92 - 125.12		5.08 - 141.64
	2.04-91.68		2.18-94.02		2.22-99.37	2.29-103.23		1.81 - 103.57		1.85 - 105.27
	4.20-20.46		4.40-20.63		4.65-20.35	5.39-20.35		5.82 - 20.64		5.95 - 20.99
	15.17-618.21		14.71-544.76		12.44-527.08	12.39-533.26		12.82 - 578.94		13.44 - 610.26
	.22-35.97		.31-54.19		.26-53.60	.29-33.44		.29 - 34.41		.32 - 39.35
	4.19-914.38		4.25-1,047.23		3.84-1,181.33	2.99-1,152.36	1	2.95 - 1,183.51	100	2.89 - 1,535.74
	.06-11.71		.06-11.01		.02-4.84	.02-10.91		.06 - 12.12		.01 - 12.05

## PRINCIPAL TAXPAYERS CURRENT YEAR AND NINE YEARS AGO

		2010			
Rank	Тахрауег	Type of Business	X	Taxable Assessed Valuation	Percent of Taxable Assessed Valuation
1	NYSEG	Utility	\$	93,158,059	1.75
2	Verizon	Utility		27,978,481	0.53
3	State of New York	Government		25,257,375	0.47
4	Catskill Development	Raceway		20,449,200	0.38
5	Orange & Rockland	Utility		19,716,328	0.37
6	City of New York	Government		18,326,350	0.34
7	Kutshers	Resort		11,000,000	0.21
8	Thompson Station, Inc.	Retail		10,567,700	0.20
9	Wal-Mart Realty	Retail		10,000,000	0.19
10	Mirant	Utility	_	9,526,694	0.18
	Total		\$	245,980,187	4.63
		2001			
Rank	Taxpayer	Type of Business		Taxable Assessed Valuation	Percent of Taxable Assessed Valuation
1.	City of New York	Government	\$	255,286,569	6.64
2	NYSEG	Utility		110,121,428	2.87
3	Southern Energy	Utility		73,938,152	1.92
.4	Bell Atlantic	Utility		57,647,781	1.50
5	State of New York	Government		28,708,075	0.75
6	Kiamesha Concord	Resort		16,500,000	0.43
7	Citizens	Utility		13,570,053	0.35
8	Central Hudson	Utility		12,172,371	0.32
9	Wal-Mart Realty	Retail		11,000,000	0.29
10	Kutshers	Resort	0	7,500,000	0.20

Source: Sullivan County Treasurer's Office

### PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS

		County Taxes Levied	Collected w Current Period	of the Levy	Delinquent Collections	Total Collections to Date Percentage		
_	Year	for the Fiscal Year (1)	Amount	Percentage of Levy	in Subsequent Periods	Amount	of Levy	
	2001	\$ 71,431,855	\$ 59,334,824	83.06 %	\$ 12,100,535	\$ 71,435,359	100.00 %	
	2002	73,067,132	61,188,760	83.74	11,604,025	72,792,785	99.62	
	2003	74,610,478	62,839,201	84.22	10,608,142	73,447,343	98.44	
	2004	82,144,632	67,848,512	82.60	13,287,369	81,135,881	98.77	
	2005	90,237,917	76,682,085	84.98	13,460,327	90,142,412	99.89	
	2006	96,941,417	82,407,487	85.01	13,582,490	95,989,977	99.02	
	2007	103,343,814	87,265,798	84.44	14,462,091	101,727,889	98.44	
	2008	107,755,568	89,587,757	83.14	12,707,449	102,295,206	94.93	
	2009	116,465,759	96,579,088	82.92	7,641,991	104,221,079	89.49	
	2010	127,025,621	103,981,298	81.86	9,501,308	113,482,606	89.34	

<sup>(1)</sup> Town receivers of taxes collect real property taxes for the respective town and County. The respective town receivers distribute the collected tax monies to the towns prior to distributing the balance collected to the County. The towns, thereby, are assured of full collections. Each year, the town receivers turn over uncollected items to the County. The County satisfies the full amount of the unpaid school taxes. Responsibility for the unpaid taxes rests with the County.



#### **Debt Capacity**

These schedules present information to help the reader assess the affordability of the County's current levels of outstanding debt and the County's ability to issue additional debt in the future. These schedules include:

Ratios of Net General Bonded Debt Outstanding

Direct and Underlying Governmental Activities Debt

Legal Debt Margin Information

#### RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING LAST TEN FISCAL YEARS

Fiscal Year	-	General Obligation Bonds		Installment Purchase Debt		Less: Amounts Available for Debt Service		Total	
Governmental Activities		*.							
2001	\$	36,622,719	\$	1=	\$	70,455	\$	36,552,264	
2002		33,992,983		: ·		30,582		33,962,401	
2003		40,822,811		885,000		23,603		41,684,208	
2004		38,030,745		811,287		27,501		38,814,531	
2005		45,082,214		734,626		173,641		45,643,199	
2006		46,819,195		654,898		415,494		47,058,599	
2007		58,406,908		571,982		421,271		58,557,619	
2008		53,612,617		485,749		382,090		53,716,276	
2009		48,685,843		396,066		1,267,411		47,814,498	
2010		60,874,350		302,796		431,505		60,745,641	
Business-Type Activities									
2001	\$	19,612,281	\$	-	\$	9	\$	19,612,281	
2002		19,292,017		-		_		19,292,017	
2003		18,557,189		-		_		18,557,189	
2004		17,964,255				3₩		17,964,255	
2005		17,357,786						17,357,786	
2006		16,735,805		-		10 <del>-2</del> 1		16,735,805	
2007		16,103,092		<u> </u>				16,103,092	
2008		15,392,383		-		=		15,392,383	
2009		14,664,157		0.20		4		14,664,157	
2010		14,210,650	: :	:40		-		14,210,650	
Total Primary Government			ï						
2001	\$	56,235,000	\$	34	\$	70,455	\$	56,164,545	
2002		53,285,000				30,582		53,254,418	
2003		59,380,000		885,000		23,603		60,241,397	
2004		55,995,000		811,287		27,501		56,778,786	
2005		62,440,000		734,626		173,641		63,000,985	
2006		63,555,000		654,898		415,494		63,794,404	
2007		74,510,000		571,982		421,271		74,660,711	
2008		69,005,000		485,749	*	382,090		69,108,659	
2009		63,350,000		396,066		1,267,411		62,478,655	
2010		75,085,000		302,796		431,505		74,956,291	
					400				

<sup>(1) -</sup> Population and personal income data can be found in the schedule of demographic and economic statistics (2) - Based on values presented in the schedule of assessed value and estimated actual value of taxable property

Percentage of Personal Income (1)	Percentage of Estimated Actual Taxable Value of Property (2)	Per Capita (1)			
1.89 %	0.86 %	\$	493.24		
1.74	0.76		458.29		
2.07	0.86		562.49		
1.82	0.76		523.76		
1.99	0.81		596.34		
2.02	0.74		614.44		
2.29	0.73		764.58		
2.01	0.58		705.04		
1.78	0.49		630.57		
2.22	0.55		783.34		
1.02 % 0.99 0.92 0.84 0.76 0.72 0.63 0.58 0.55 0.55	0.46 % 0.43 0.38 0.35 0.31 0.26 0.20 0.17 0.15 0.13	\$	264.65 260.33 250.41 242.41 226.78 218.52 210.26 202.03 193.39 183.25		
2.91 % 2.73 3.00 2.66 2.75 2.74 2.92 2.59 2.33 2.74	1.31 % 1.19 1.24 1.11 1.12 1.01 0.93 0.74 0.64 0.68	\$	757.88 718.62 812.90 766.17 823.12 832.96 974.84 907.07 823.95 966.59		

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### DIRECT AND UNDERLYING GOVERNMENTAL ACTIVITIES DEBT AS OF DECEMBER 31, 2010

	l	Gross _ong-Term Debt (1)	_Ex	clusions (2)		Amount Applicable to County
Towns: (as of December 31, 2010)						
Bethel	\$	5,833,000	\$	3,835,526	\$	1,997,474
Callicoon		890,856		171,094		719,762
Cochecton		: <del>-</del>		-		· ·
Delaware		511,900		399,900		112,000
Fallsburg		11,231,899		6,192,217		5,039,682
Forestburgh		130,000		=		130,000
Fremont		100,000		_		
		2				
Highland		5,679,620		2,315,000		3,364,620
Liberty		2,077,600		2,313,000		2,077,600
Lumberland		2,077,000		-		2,077,000
Mamakating		-		-		0.22
Neversink		4 000 000		455 000		1,405,000
Rockland		1,860,000		455,000		
Thompson		7,597,588		3,494,531		4,103,057
Tusten		186,410		105,910		80,500
Villages: (as of May 31, 2010)						
Bloomingburg		274,009		274,009		<u> </u>
Jeffersonville		90,000		90,000		-
Liberty		4,994,397		4,484,397		510,000
Monticello		1,260,895		1,060,000		200,895
Woodridge		1,882,800		1,678,200		204,600
Wurtsboro		711,400		·		711,400
School Districts: (as of June 30, 2010)						
Eldred		20,845,486		-		20,845,486
Fallsburg		10,833,815		-		10,833,815
Liberty		37,598,227		-		37,598,227
Livingston Manor		463,999		-		463,999
Monticello		35,200,000		-		35,200,000
Roscoe		3,335,592		-		3,335,592
Sullivan West		36,075,000		-		36,075,000
Tri-Valley		12,191,000		•		12,191,000
Total Underlying Debt	-	201,755,493		24,555,784	·	177,199,709
Direct Bonded Debt of the County		60,874,350		9,302,796		51,571,554
Direct and Underlying Debt	\$	262,629,843	\$	33,858,580	\$	228,771,263

<sup>(1)</sup> Excludes enterprise fund bonds.(2) Exclusions reflect the amount available for repayment in debt service reserves.

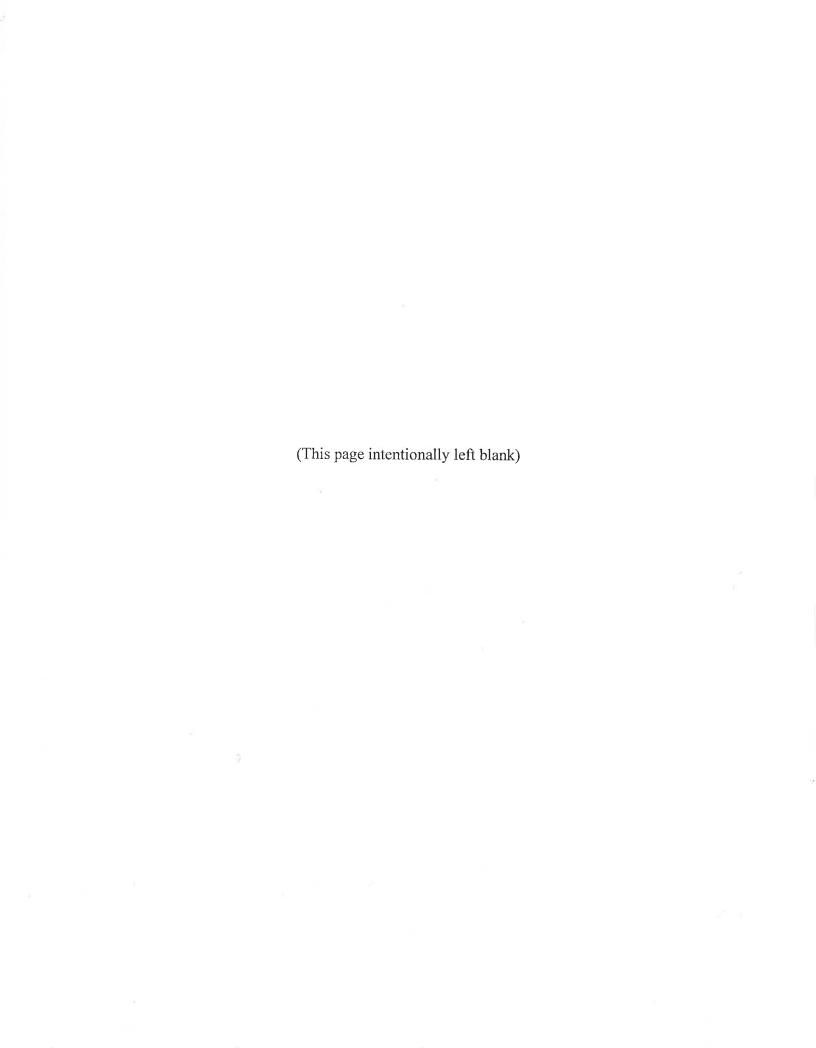
### LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS

	2001	2002	2003	2004
Debt Limit	\$ 299,178,207	\$ 292,822,909	\$ 295,136,125	\$ 302,192,226
Total Net Debt Applicable to Limit	41,324,545	46,914,418	53,791,397	53,797,499
Legal Debt Margin	\$ 257,853,662	\$ 245,908,491	\$ 241,344,728	\$ 248,394,727
Total Net Debt Applicable to the Limit as a Percentage of Debt Limit	13.81%	16.02%	18.23%	17.80%
L	egal Debt Margin Cald	culation for Fiscal Y	ear 2010	
ive Year Full Valuation of Taxable	Real Property			\$ 42,877,952,164
ive Year Avérage Full Valuation o	Taxable Real Prope	rty		\$ 8,575,590,433
Debt Limit - 7% of Five Year Avera	ge Full Valuation			\$ 600,291,330
Outstanding Indebtedness: Serial Bonds (1) Bond Anticipation Notes			60,995,000	
Bond Anticipation Notes			19,880,000	80,875,000
ess Exclusions				27,962
let Indebtedness Subject to Debt I	imit			80,847,038
let Debt Contracting Margin				\$ 519,444,292
Percentage of Debt Contracting Po Exhausted as of December 31, 20				13.47

#### (1) Excludes serial bonds for the Sullivan Tobacco Asset Securitization Corporation

Note - State Finance Law limits the County's outstanding net general obligation long-term debt to no more than 7% of the five year average full valuation of taxable real property. The legal debt margin is the difference between the debt limit and the County's net debt outstanding applicable to the limit, and represents the County's legal borrowing authority.

_	2005		2006	_	2007	_	2008	2009	_	2010
\$	313,140,067	\$	369,480,284	\$	418,676,264	\$	478 <u>,</u> 441,119	\$ 569,605,057	\$	600,291,330
_	65,176,359	_	64,239,506	03-5	63,503,729_		65,662,940	 62,419,106	_	80,847,038
<u>\$</u>	247,963,708	\$	305,240,778	\$	355,172,535	\$	412,778,179	\$ 507,185,951	\$	519,444,292
	20.81%		17.39%		15.17%		13.72%	10.96%		13.47%



### **Demographic and Economic Information**

These schedules offer demographic and economic indicators to help the reader understand the environment within which the County's financial activities take place. These schedules include:

**Demographic Statistics** 

### DEMOGRAPHIC STATISTICS LAST TEN FISCAL YEARS

Fiscal Year	Population	Personal Income(3)	Per Capita Income (3)	Unemployment Rate (1)
2001	74,107 (1) \$	1,929,449,852	\$ 26,036	4.9 %
2002	74,107 (1)	1,949,903,384	26,312	5.0
2003	74,107 (1)	2,011,189,873	27,139	5.1
2004	74,107 (1)	2,136,134,275	28,825	5.3
2005	76,539 (1)	2,288,592,639	29,901	4.9
2006	76,588 (2)	2,329,194,256	30,412	4.9
2007	76,588 (2)	2,553,826,860	33,345	5.2
2008	76,189 (2)	2,667,148,323	35,007	6.6
2009	75,828 (2)	2,679,154,896	35,332	9.5
2010	77,547 (2)	2,739,890,604 (	4) 35,332 (4)	9.2

#### Sources:

<sup>(1) -</sup> NYS Department of Labor/Empire State Development

<sup>(2) -</sup> U.S. Census Bureau

<sup>(3) -</sup> US Bureau of Economic Analysis

<sup>(4) -</sup> Personal income and per capita income data for 2010 is not currently available

### **Operating Information**

These schedules contain service and infrastructure data to help the reader understand how the information in the County's financial report relates to the services the County provides and the activities it performs. These schedules include:

**Principal Employers** 

Full-Time Equivalent County Government Employees by Program

Operating Indicators by Function

Capital Asset Statistics by Function



# PRINCIPAL EMPLOYERS CURRENT YEAR AND NINE YEARS AGO

	2010				
EMPLOYED	EMPLOYEES	PERCENTAGE OF TOTAL EMPLOYMENT			
<u>EMPLOYER</u>		-			
SDTC - The Center for Discovery	1,450	4.28 %			
Sullivan County Government	1,016	3.00			
Catskill Regional Medical Center	910	2.68			
Monticello Central School District	650	1.92			
NYSARC Inc / Community Resource Center	520	1.53			
Sullivan Correctional Facility - NYS	475	1.40			
New Hope Community Inc	558	1.65			
Woodbourne Correctional Facility - NYS	396	1.17			
Villa Roma Resort	353	1.04			
Kohl's Corp	328	0.97			
	6,656	19.64 %			
	2001				
EMPLOYER	EMPLOYEES_	PERCENTAGE OF TOTAL EMPLOYMENT			
Sullivan County Government	1,200	4.78 %			
Catskill Regional Medical Center	807	3.22			
Monticello Central School District	700	2.79			
SDTC - The Center for Discovery	600	2.39			
SYDA Foundation	494	1.97			
Sullivan Correctional Facility - NYS	425	1.69			
Frontier Insurance	417	1.66			
Wal-Mart Associates	410	1.63			
Villa Roma Resort	400	1.59			
Kutcher's Country Club	400	1.59			
	5,853	23.31 %			

Sources: Sullivan County Partnership for Economic Development New York State Department of Labor

# FULL-TIME EQUIVALENT COUNTY GOVERNMENT EMPLOYEES BY FUNCTION LAST TEN FISCAL YEARS

	Full-time Equivalent Employees as of December 31,						
<u>Function</u>	2001	2002	2003	2004			
General Government	170	169	171	177			
Public Safety	179	193	176	196			
Health/Adult Care Center	258	277	277	292			
Transportation	125	117	118	124			
Economic Opportunity and Development	194	185	183	185			
Culture and Recreation	20	17	18	20			
Home and Community Services	46	41	41	44			
Total	992	999	984	1,038			

Source - Annual County Budget

2005	2006	2007	2008	2009	2010
169	174	171	221	187	180
191	191	185	222	228	211
280	283	280	326	331	296
131	126	127	124	113	94
194	214	194	212	212	179
21	19	18	35	35	32
41_	42_	40_	46_	29_	24
1,027	1,049	1,015	1,186_	1,135	1,016

# OPERATING INDICATORS BY FUNCTION LAST TEN FISCAL YEARS

Function	2001	2002	2003	2004
Dublic Cofety				
Public Safety Sheriff				
Arrests	1,589	2,108	2,341	2,068
Traffic summonses	2,172	3,775	3,280	3,874
DWI summonses	98	114	114	101
Jail				
Inmates	1,639	1,637	1,768	1,771
Transportation				
Road paving (miles)	45.1	43.0	51.7	47.3
Road chip seal (miles)	28.3	28.6	36.1	36.5
Bridge replacement	8	7	6	5
Bridge rehabilitation	2	1	1	2
Culture and Recreation				
Park and pavilion permits	NA	NA	NA	NA
Lake Superior attendance	NA	18,355	16,198	13,126
Fort Delaware attendance	6,787	5,142	4,289	3,805
Home and Community Services				
Refuse collection (tons per day)(1)	692.87	673.39	683.99	463.18
Recyclables collected (tons per day)	12.32	13.11	21.69	13.04

(1) - Importation at the landfill ceased during 2004 NA - not applicable

Source: Various County Departments

_	2005	2006	2007	2008	2009	2010
	2,003	1,434	1,537	1,535	1,332	1,511 3,552
	3,193 92	2,169 80	1,737 80	2,621 81	2,629 102	110
	4 700	1 711	1,873	1,722	1,630	1,664
	1,768	1,714	1,073	1,722	1,030	1,004
	14.7	34.9	22.9	19.4	26.6	37.2
	52.0	7.0	57.4	( <del>=</del> )	-	39
	5	2 1	6	2	1	2
		1	n <del>e</del>	3	6	4
	57	59	57	85	89	80
	18,169	16,647	17,426	17,827	14,300	16,788
	4,327	2,977	4,523	3,878	3,832	3,463
	257.62	234.02	219.29	209.30	238.30	195.00
	13.61	14.02	16.86	16.76	21.37	17.95

# CAPITAL ASSET STATISTICS BY FUNCTION LAST TEN FISCAL YEARS

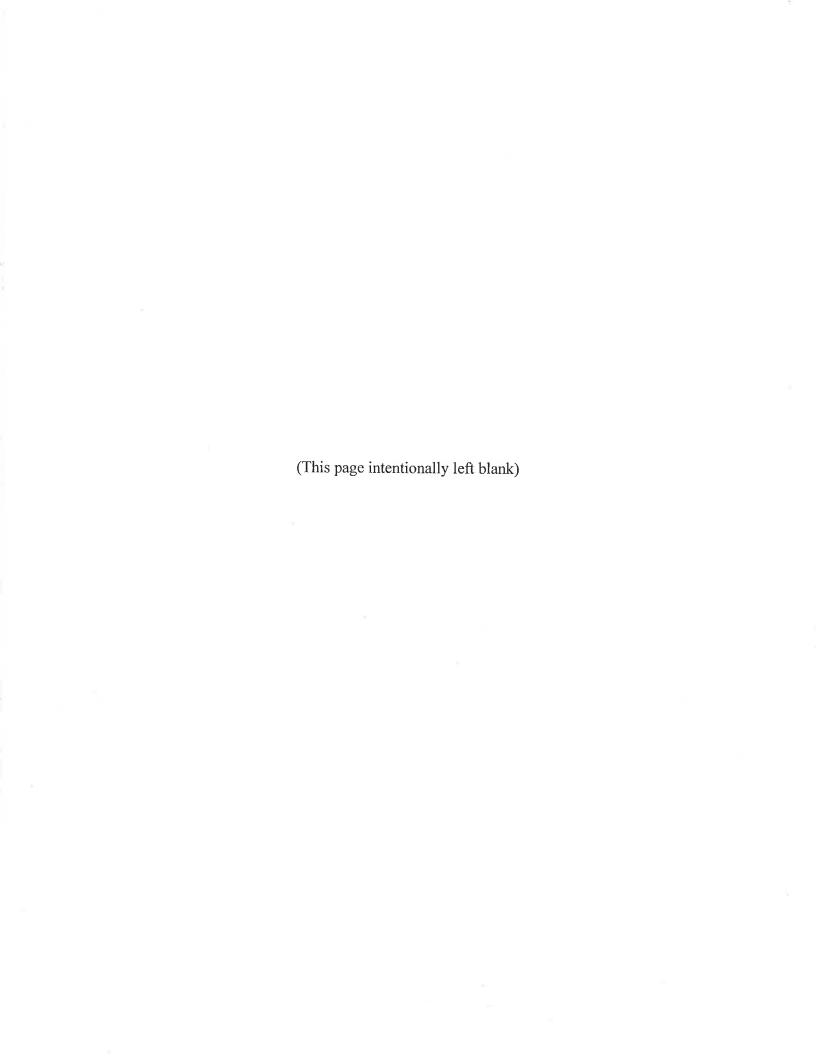
2001	2002	2003	2004
1	1	1	1
	•	NΔ	4
			21
			3
			NA NA
			NA
			NA NA
			1
INA	INC	INA	1
386.7	386.7	386.7	386.7
8	8	8	8
			26
400	400	400	400
1 550	1.550	1 550	1 550
1,550	1,550	1,550	1,550
1	1	1	
42.5	42.5	42.5	42.5
			5
			6
_	-	•	ŭ
	1 NA NA NA NA NA NA NA	1 1 NA	1 1 1 1 1 1 NA

Source - Various County Departments

2005	2006	2007	2008	2009	2010
1	1	1	1	1	1
4	4	2	2	2	. 2
21	21	32	28	30	27
3	5	10	9	8	7
NA	NA	NA	NA	2	2 3 3
NA	NA	NA	NA	2 3 3	3
NA	NA	NA	NA	3	3
1	1	1	2	2	2
386.7	386.7	386.7	386.8	385.6	385.4
8	8	8	8	8	9
26	26	26	26	26	25
400	400	400	400	400	400
1,550	1,550	1,550	1,550	1,550	1,550
1	2	2	2	2	2
42.5	45.8	45.8	45.8	45.8	45.8
5	5	5	5	5	5
6	4	4	4	6	6



**APPENDIX** 



# REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Honorable Legislature of the County of Sullivan, New York:

We have audited the basic financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the County of Sullivan, New York ("County") as of and for the year ended December 31, 2010, which collectively comprise the County's basic financial statements and have issued our report thereon dated June 17, 2011. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Other auditors audited the financial statements of the Sullivan County Industrial Development Agency (a component unit) and the Emerald Corporate Center Economic Development Corporation (a component unit), as described in our report on the County's financial statements. The financial statements of the Sullivan County Industrial Development Agency and the Emerald Corporate Center Economic Development Corporation were not audited in accordance with *Government Auditing Standards*.

#### Internal Control Over Financial Reporting

In planning and performing our audit, we considered the County's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the County's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the County's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

#### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the County's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we reported to the management of the County in a separate letter.

This report is intended solely for the information and use of the County Manager, Legislature, management and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties. However, this report is a matter of public record and its distribution is not limited.

O'Connor Davies Munns & Dobbins, LLP

O'Common Davies Munno & Dobbins, LhP

June 17, 2011